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NEWS SUMMARY

GENERAL

Nott faces battle on Falklands cost

The £500m cost of the Falklands operation, in the current financial year, may be met by the existing defence budget and will not involve an addition to it, as argued by Defence Secretary John Nott.

Signs of renewed conflict between Mr Nott and Treasury Ministers emerged as the Cabinet had its usual July preliminary discussion about public spending plans. Back Page: Argentine military rift Page 4

Ulster arrests

At least 16 people have been held in a three-day operation by police and troops in Republican areas of west Belfast against Provisional IRA bombers.

Car plants hit

About 15,000 striking black car workers closed the plants of Ford, General Motors and Volkswagen in Port Elizabeth, South Africa.

Air crash: 13 die

Two South African generals were among 13 people killed in a collision between two aircraft near Pretoria.

Police chief slain

A Naples police chief, Antonio Ammaturo, 57, leading city's fight against organised crime, was shot dead in an ambush outside his city centre home.

Indian vote

Zail Singh, nominated by Indian Premier Indira Gandhi, was elected as the country's President by an electoral college with an overwhelming majority.

Polish talks

The Polish Communist Party's chief policy-making body started talks on how to bridge the gap between the authorities and disaffected young people.

Saudi gift

The Saudi Arabian Government sent Mrs Freda Pearce of Hereford a cheque for £50,000 in answer to her appeal for funds to build a hospice for cancer sufferers.

Quicksand peril

Four Army cadets, all 17, were rescued after they wandered into quicksand off the shore of the river Ait, at Formby, Merseyside.

Channel record

Richard Charnesworth, 18, from Dover, cut 43 minutes off the cross-channel record when he swam from France to England in eight hours 52 minutes.

Dinah Shore

A report from a news agency in early editions of yesterday's Financial Times on a case at Uxbridge magistrates court stated that Miss Dinah Shore, the actress and singer, was fined £100 for an offence at a Heathrow Airport duty-free shop. We have since been informed that Miss Shore was not involved in the case, and we apologise for the error.

Briefly

Bolivia's military high command said general elections to restore democracy would be held soon.

Magistrate and two court officials were axed to death in Papua, after elections.

Bomb blast in Ajaccio, Corsica wrecked a Swedish tourist coach.

Four died when their car collided with a lorry near Aberdeen.

BUSINESS

Equities add 2.6; pound steady

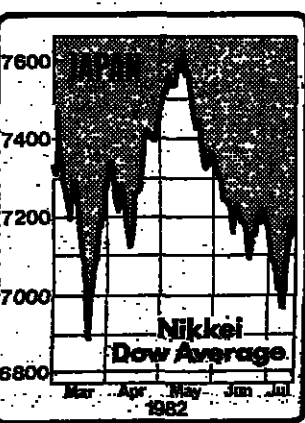
EQUITIES were boosted by company results, though trading remained thin. The FT 30 Share Index added 2.6 at 556.4. Page 27

GILTS rose about 1 on interest rate hopes in the UK and US. The Government Securities Index advanced 0.18 to 71.04. Page 27

STERLING fell 30 points to \$1.7265. It was lower at DM 4.295 (DM 4.3), ¥440.5 (¥441.5) and Sfr 3.6525 (Sfr 3.6675) but rose to FF 11.945 from FF 11.93. The Bank of England index slipped to 91.0 (91.3). Page 28

DOLLAR was little changed in thin trading, rising to DM 2.4955 (DM 2.494) and FF 6.9425 (FF 6.9225), falling to Sfr 2.1225 (Sfr 2.1275) and holding steady at ¥256.1. Its trade-weighted index was down from 121.5 to 121.3. Page 28

IN TOKYO the Nikkei Dow market average rose 42.77 to 7,197.77, stimulated by firmness



on Wall St and the yen's recovery against the dollar. Page 26

WALL STREET was off 0.19 at \$88.20 before the close. Page 26

GOLD rose \$0.5 to \$350 in London. In New York the Comex July close was \$344.1. Page 28

BRITISH SHIPBUILDERS plans to cut 1,500 jobs, in an attempt to stem its firm's month losses. Back Page

BRITAIN'S 24,000 dockers will black all Cunard ships if the Atlantic Conveyor, sunk in the Falklands conflict, is replaced by a foreign-built ship. Page 8

UK STEEL production in June, 280,800 tonnes a week, was sharply lower, reflecting decline in demand and rising imports. Page 7

U.S. industrial output was 0.7 per cent down last month. The Federal Reserve Board said it had fallen more sharply in April and May than earlier believed. Page 4

EUROPEAN Court of Justice ordered Britain to lift a ban on poultry imports from other EEC countries, saying they were in breach of free trade rules. Page 21

THAILAND decided to allow the export of natural gas from the Gulf of Thailand but has not accepted any specific development proposals.

COMPANIES

THORN EMI saw profit before tax for the year ended March 31 up from £94.3m to £105.4m, with the music division significantly higher. Page 18; Lex, Back Page

DISTILLERS whisky and gin producer saw second-half pre-tax profit up by £9.3m to £112.5m, but the figure for the full year to March 31 was just behind at £178.5m. Page 18; Lex, Back Page

CHIEF PRICE CHANGES YESTERDAY

RISERS	
Treasury 12½ 1986 (£30 pd)	£303 + 1
Eschqco; 13½ '92 £103½	+ 1
AGB Research	287 + 14
Beecham	296 + 7
Brillwairte	125 + 7
Bulmer (H. P.)	478 + 18
Distillers	187 + 13
Dowty	244 + 9
Eurotherm	440 + 22
North (G. M.)	150 + 13
Graindax (G. M.)	180 + 6
Groycroft East	120 + 4
Hendys	95 + 9
Hollis Bros. & ESA	14 + 5
Howden Grp	183 + 5
London Midl. Inds.	58 + 9
MISCELLANEOUS	
Miscellaneous	178 + 63
Thorn EMI	400 + 10
Trident TV A	73 + 5
Utd. Gas Inds.	140 + 40
Swire Transport	392 + 8
Anglo Arab. Gold	£314 + 11
Gold Fields SA	£281 + 11
FALLS	
Bowater	193 - 7
Chiswick-Tyler	22 - 2
Eagle Star	359 - 6
Hambro Life	273 - 5
Heath (C. E.)	357 - 6
NatWest Bank	432 - 6
Pilkington Bros.	193 - 9
Sedgwick Group	167 - 7
Steelway	161 - 8
Utd. Engineering	267 - 8

BR considers ballot of workforce on network's future

By PHILIP BASSETT, LABOUR CORRESPONDENT

BRITISH RAIL is considering an initiative to resolve both the train drivers' strike and its long-running difficulties in implementing railway productivity.

Its initiative—reminiscent of the BL survival plan launched by Sir Michael Edwards, BL chairman—would involve a ballot of the entire railway workforce, going over the heads of union leaders.

It would depend on BR being able to offer its employees the prospect of a long-term future for the railways, based on a firm Government commitment in new funds for investment.

These might cover BR's proposals for further electrification of the railways.

Negotiations on this between BR and the Government are delicately poised, but there is some hope that such an investment package may be forthcoming, despite some Cabinet and Treasury opposition.

The proposals, being studied stem from the fact that after the railway shutdown, from next Wednesday which seems increasingly likely—BR would re-open in a different form, although parts of the network would remain closed.

BR is considering putting directly to its workforce the idea that the only chance of

rebuilding the railways is by working to BR's plan for a modern system, with new investment in return.

Part of that modern system would involve far-reaching changes in working practice, encompassing not only flexible rostering—at the heart of the current dispute and other changes BR is seeking, such as single-manning of trains—but also other alterations.

The alternative would be described starkly as a continuously declining railway system.

This scheme would be put to BR's workforce in a ballot, asking them whether they

supported this approach. If so, they would be asked whether they would back their leaders in negotiating its introduction.

Clearly, such a question would be expected to elicit a heavy vote in favour. This in turn would probably be of decisive importance if negotiations with the railway unions

ran into difficulty over such issues as improving productivity.

BR has had discussions with the independent Electoral Reform Society on the setting up of a ballot which would take two to three weeks to arrange.

While the ballot would not centrally concern the issue of flexible rostering, a vote in favour would go a long way towards settling the whole issue.

In the present strike by the Associated Society of Locomotive Engineers and Firemen, train drivers yesterday seemed to be still ignoring BR's call for a return to work, despite the warning that they would be sacked and the system shut down if they did not return.

By 4 pm yesterday, 711 drivers had booked on for duty. Of these, 417 were Aslef members—the first time in the strike that the total has passed 400—and 294 members of the National Union of Railwaymen. The projected total of drivers to midnight was 835.

While this allowed BR to run 1,187 trains by 4 pm, with a projected total by midnight of 1,571, the response from drivers

Continued on Back Page

Fierce battle for Basra as Iran claims successes

By JAMES DORSEY, IN KUWAIT AND REGINALD DALE IN WASHINGTON

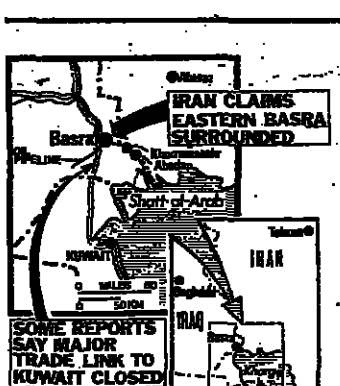
IRANIAN and Iraqi forces were fighting fiercely around the southern Iraqi city of Basra yesterday, in what U.S. military officials said could be the largest single battle since World War II.

U.S. Administration officials said that the battle, in a 20-mile stretch of Iraqi territory, had been joined by about 100,000 men from either side.

Tehran Radio claimed yesterday that its troops had advanced to within five miles of Basra, which is Iraq's second largest city with a population estimated at more than 1m. Residents of the city, contacted from Kuwait, said the centre had been evacuated, many people moving to the southern and western suburbs.

Five or six shells a minute were reported to be landing on the town. Basra is Iraq's only major port and has the country's largest concentration of industry, much of which is based on the nearby oilfields.

Tehran radio claimed that Iranian troops were encircling the part of the city which lies on the east bank of the disputed Shatt al-Arab waterway. An Iranian communiqué said that two "feeble" attempts by Iraq to launch counter-attacks had



been beaten off, and that its troops continued to consolidate positions 12 miles into Iraqi territory.

A statement from Baghdad claimed that the Iranian invasion, launched on Monday, had been halted and its forces thrown back across the border with heavy losses of men and equipment. Iran dismissed this claim as "mere lies". A military spokesman in Tehran added that the Iranian air force had carried out "devastating raids" on Iraqi positions in the Basra area, causing "substantial

Reagan seeks hosts for PLO

President Ronald Reagan has sent letters to Arab leaders urging them to accept the 6,000 Palestine Liberation Organisation guerrillas now trapped in West Beirut. Hopes for avoiding a bloody Israeli attack on the city depend largely on the response to this appeal.

Back Page

PLO takes initiatives to gain recognition, Page 3

losses and damage to Iraqi armoured units.

Officials in Washington believe that the present battle will be decisive in the 22-month war. If the Iranian forces were to triumph, they could then move on to capture Basra, assume full control over the waterway and deny Iraq access to the sea. The port of Basra and the oil terminals further south have been out of action since early in the war.

Another Iranian objective is to cut the main supply routes to the city.

Continued on Back Page

Mail on Sunday hits Associated profits

By CARLA PAPOPORT

PRE-PUBLICATION COSTS for The Mail on Sunday, the Sunday tabloid to the Daily Mail, slashed interim profits at Associated Newspapers, the UK publishing group, which is the paper's parent. Pre-tax profits for the six months to the end of March were halved to £5.4m from £10.8m a year earlier.

The Mail on Sunday began publishing in early May and has been unable to meet its target circulation of 1.35m. Circulation is now thought to be between 800,000 and 900,000. Earlier this month, Mr Bernard Shrimley, the editor, resigned. Sir David English, editor of the Daily Mail, was appointed interim editor.

Britain's first new Sunday

paper in 21 years. The Mail on Sunday is believed to be still operating at a loss. Before the recent editorial reshuffle, City analysts estimated it was losing at the rate of some £4m a year. Associated Newspapers' directors were unavailable for comment.

In its interim statement yesterday, Associated reported turnover up to £127.5m for the six months, compared with £116.4m a year before. Trading profits had sunk to £1.9m from £7.2m, while income from associated companies, held fairly steady at £1.8m. Investment income was up from £1.8m to £2.2m in the corresponding periods.

In 1979 Associated Newspapers

recorded peak profits of £38.2m on sales of £314m for a 21-month period. In the year to September 1980 the company had pre-tax profits of £22m on sales of £235m.

The big profit fall reported yesterday did not unduly surprise the City. The company had previously estimated that the Sunday paper would cost £12m, including £3m in production costs. The interim dividend of 4.5p a share was maintained. The shares yesterday eased 3p to close at 175p.

Results, Page 18
Lex, Back Page

AEG/GEC

Politics Today: a last fling with the unions 16
Commercial Law: ship's arrest for foreign judgment debt 17
Management: how Deutsche Bank bucked the trend 10

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Sizewell B safety report fails to satisfy inspectors

By David Fishlock, Science Editor

THE GOVERNMENT'S nuclear inspectorate has uncovered a number of shortcomings in the design of the Central Electricity Generating Board's proposed nuclear station at Sizewell in Suffolk, planned for service in 1989-90.

In a critical report on the design for Britain's first big pressurised water reactor for power generation, the Nuclear Installations Inspectorate says, however, that it believes "a satisfactory design is achievable and can be developed to meet the safety objectives."

Only when the NII is satisfied on this count, and that there is little chance of the design having to be changed later for safety reasons, will it grant a licence for Sizewell B.

The critique, based on the CEGB's pre-construction safety report on Sizewell B as the project stood on March 31, is intended primarily for interested parties at the Sizewell public inquiry, which starts in six months.

The five most important issues it raises are:

1-Hazards presented by fire, aircraft crash and earthquakes.

2-Fuel cladding ballooning. In certain circumstances, the fuel pins might expand, cutting off the flow of cooling water between them.

3-Integrity of steam generator tubes. Multiple faults could result in radioactive leakage within the plant.

4-The reactor safety system, which is questioned mainly because it is micro-processor-based, unlike systems for previous reactors.

5-Overall safety analysis assessment for the station, "which will require more time and information."

The issues raised do not include the reactor pressure vessel or its containment, the safety of which has previously aroused considerable public interest.

Mr Ron Anthony, chief nuclear inspector, said it was "not our business to proffer and suggest solutions to the plant operators."

The inspectors proposed to publish assessments updating their criticisms of the five

Continued on Back Page

Nuclear installations reviewed, Page 7

Default called on Ambrosiano Luxembourg

By ALAN FRIEDMAN

MIDLAND BANK and National Westminster Bank, as agents for two major syndicated loans to Banco Ambrosiano Holdings of Luxembourg, have called a default on \$115m (£87m) worth of debt.

Midland Bank and last night it had called a default on Monday on a five-year \$40m loan it had led as syndicate agent. The loan involves 17 banks, including the Bank of Tokyo, International Westminster Bank and Lloyds Bank International. It was completed on July 8 1980 and led by Midland Bank (France).

National Westminster Bank said it had acted to call "an event of default" on a \$75m five-year loan it led as agent in 1981. The default was called just after midnight on Wednesday. The loan was to Banco Ambrosiano Holdings, involved a syndicate of 28 banks led by International Westminster.

National Westminster Bank in London said last night it had acted in the wake of the Midland syndicate's default call because of cross-default provisions in the loans. "Midland was the trigger. As soon as they called a default we had to move as well," said NatWest.

NatWest indicated it expected cross-default provisions in loans made to Banco Ambrosiano Holdings in Luxembourg would "involve a number of other banks." In all, about 250 banks were involved in supplying the Luxembourg bank with medium-term credit.

The Italian rescuing consortium of six banks—Liborbank, which has been formed under the aegis of the

Bank of Italy—is not willing to be involved in the Luxembourg bank case.

It is believed that a significant portion of the loans raised by Banco Ambrosiano Holdings of Luxembourg was re-lent to Vatican-backed companies operating in Panama under the umbrella of the Instituto per le Opere di Religione (IOR), the bank of the Holy See.

Some of the other loans made by syndicates of banks to the Luxembourg bank are thought to include a five-year \$25m loan made in 1980 and led by Landesbank Stuttgart (agent) and a five-year SwFr 50m (£13.6m) loan made in 1979 by a syndicate led by Banca del Gottardo—the Swiss bank which is 45 per cent owned by the Ambrosiano group.

Other loans to Banco Ambrosiano Holdings of Luxembourg are thought to include a \$10m six-year credit arranged in 1979 and involving the Bank fuer Gemeinwirtschaft and others, two 1981 loans for \$10m and \$40m involving Banca Nazionale del Lavoro, a five-year \$10m loan made in 1979 and involving Banque de Bruxelles Lambert, and a \$50m six-year loan made in 1979 with Banca del Gottardo as agent.

It is not known whether these loans will be called into default. In Luxembourg, Ambrosiano Holdings has been placed by the courts under gestion contrólée, which freezes all its activities, assets and liabilities for three months.

A report is expected from Luxembourg government experts by September 30.

Plan to extend enterprise zones

By ELINOR GOODMAN, POLITICAL CORRESPONDENT

THE GOVERNMENT is considering a big extension in the enterprise zone programme, the scheme set up in 1980 to see whether companies could be encouraged into new areas if red tape were kept to a minimum.

An announcement in principle on the expansion, possibly giving the number of new zones but not their location, may well be made before the recess.

Eleven enterprise zones are now in operation. The Government has been waiting to see how they worked out before deciding on an extension of the programme.

Recently, however, Sir Geoffrey Howe, the Chancellor of the Exchequer, who conceived the idea of enterprise zones while in opposition, said

the Government was reviewing progress so far. He gave a strong hint that the programme might be extended.

Sir Geoffrey launched the zones as an experiment in his 1980 budget to see if rapid business development could be generated in small designated areas in which planning and other restrictions were kept to a minimum.

As an inducement, the Government offered any company within a zone 10 years of freedom from rates. It also abolished development land tax and gave 100 per cent allowances on new buildings. If the Government does decide to create more zones, the likelihood is that the inducements offered would be broadly as before.

Editorial comment, Page 16

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EUROPEAN NEWS

After seven months of martial law, Christopher Bobinski reports on signs of change in the Jaruzelski régime

Apathetic Poland turns away from radical solutions

POLAND'S seven-month-old martial law regime is clearly approaching an end in its present form. It is fast losing the necessary credibility which made such a potent weapon in regaining the initiative for the Polish Communist establishment, and almost everyone wants to see it replaced by something else.

Increasingly, the leadership, under General Wojciech Jaruzelski, sees that martial law is no lasting substitute for more orthodox East European politics. It should give way to measures which retain control over the Polish population, but present some perspective of economic improvement and more scope for free expression and organisation.

For its part, the Communist Party apparatus has grown restive at the army's role in its traditional political domain. It would like to return to a "normal" system on Czechoslovak or Romanian lines, in which the police and the party throttle political free-thinking quite as effectively as any number of military patrols ambulating along Poland's streets.

To judge by the number of rumours being floated about the lifting or easing of martial law on July 22, the country's post-war National Day, the people themselves are champing for an end to the current phase in Poland. "People repeat what they want to hear," comments one long-time observer "and this time they are looking to the Government to come up with some ideas on how to get out of this." Maybe General Jaruzelski will give them that when he addresses the Parliament session due for July 21-22.

The underground activists of

Party seeks to win back young

THE CENTRAL committee of the Polish Communist Party met yesterday to discuss the growing rift between the authorities and the country's young people, one of Poland's most pressing problems, writes Christopher Bobinski in Warsaw. Members of the committee, the party's policy-making body, produced evidence before the meeting which indicates the Government is facing an uphill struggle.

One third of school pupils polled in one area, for example, said they thought the party would never again "regain the trust of the population." In another area,

an overwhelming majority believed martial law had been brought in to halt the move towards democracy last year.

Trybuna Ludu, the Communist party newspaper, yesterday published a commentary rejecting the Solidarity union's latest offer of talks. The union's leadership—in hiding from the authorities—recently ordered a moratorium on protest demonstrations until the end of the month and called for an agreement with the Government.

The newspaper said: "There is no, and can be no, agreement with the enemies of socialism, with the anti-

socialist underground, and with those who still have not set aside the strike weapon, who distribute hostile publications and encourage young people to demonstrate.

In his speech to the central committee, General Wojciech Jaruzelski, the military and party leader, gave little hint that the authorities are planning any large-scale liberalisation. Nor did he suggest that any imaginative policies were being prepared to counter the alienation of young people who make up a third of the population.

Gen Jaruzelski... no hint of relaxation



bers this," one Party member remarks. Despite the resigned mood, it is not difficult to get a crowd of several thousand out on the streets demonstrating, particularly among the young who are almost uniformly hostile to the system.

The Warsaw and Krakow clashes in May and in Wrocław last month proved this. One of the reasons why the authorities are so very unhappy about the prospect of Pope John Paul coming in August is that he could lift a wide segment of the population out of its current apathy.

The waiting of the revolutionary mood among the bulk of the population has been registered with satisfaction by the authorities and by General Jaruzelski himself. His attitude to the Polish people seems to

be "if you lie still for long enough, I'll untie you." Thus, he is now known to be in serious discussions with colleagues in the Government about how to replace martial law.

This should be good news for the West. Nato sanctions against Poland and the Soviet Union are beginning to be very divisive inside the West. Western banks are frustrated that they cannot start re-scheduling Poland's \$5.5bn (£3.19bn) 1982 debt until Western governments do so, while the U.S. has put itself at odds with its allies over equipment for the Soviet gas pipeline. Just as introduction of martial law in Poland was the pretext for imposition of Western sanctions, so an end to martial law would pre-

sumably spell an end to sanc-

But the West would be ill advised to hold its breath too long. Even if Gen Jaruzelski, as an establishment liberal, is aware that Poles cannot be ruled indefinitely by the bayonet, his freedom of manoeuvre is limited by the Soviet Union and conservatives inside his own government, who are suspicious of further experimentation in Poland. Immediate changes are likely to be peripheral—perhaps, freer travel abroad for Poles, partial amnesty and release of a sizeable number of the 2,400 people still interned without trial. A steady trickle of people is now being freed from internment camps.

But such steps might be considered window-dressing, compared with basic issues such as release of all internees, including Mr Lech Walesa, demilitarisation of the Polish mines and, most important, restoration of trade unions. Little change is expected here.

The "great debate" which the Government called for in the spring on the issue of re-viving trade union activity has, after several months, produced no consensus, not even in ruling circles. The question of whether unions should be organised by industrial sector (the old system) or by geographical region (as Solidarity was) has not even been resolved conclusively. But clearly the authorities are not going to allow another "sorcerer's apprentice" which might escape their control. Even the liberal wing of the establishment is looking for a measure of autonomy for the union, with the Government retaining final control.

The time bomb, which could disrupt the slow timetable of normalisation, is the economy. It is gradually and painfully adapting to the Western credit freeze. Shortage of hard currency has reduced imports from the West by 40 per cent this year. Even should Poland succeed in getting its 1982 debts rescheduled, and some fresh credit from the West, its central planners are assuming a long-term decline in the country's hard currency import levels.

Industrial production will be lower this year than in 1981. But output, led by coal extraction from the militarised mines, is now beginning to recover. Production of consumer durable goods is still down substantially, but this is partly due to scarcity of skilled labour. A crucial uncertainty is the 1982 harvest, which officials predict will be an average 20-21m tonnes. Poland has little spare cash to buy more grain imports than the 2m tonnes it has already got on credit from Canada and France, and a poor harvest would aggravate current shortages.

The drastic price increases last February have, according to the various estimates, depressed real incomes by between 25 and 40 per cent this year. The Government is aware of the danger of civil disorder and industrial disruption in the autumn, against a background of low incomes and empty shops.

Civil disorder would favour the Solidarity radicals. It would also put powerful arguments into the hands of the establishment's hardliners, ready to ditch the General. His flirtations with economic reform and his apparent commitment to controlled political change.

Turkey to maintain austerity programme

By Metin Mizr in Ankara

TURKEY'S NEW Minister of Finance and Economic Planning will persevere with the austerity programme prescribed by the International Monetary Fund but use new tactics, officials in Ankara said yesterday.

The minister, Mr Adnan Basar Kafaloglu, Deputy Prime Minister and Supreme Economic Planner, Mr Ozal resigned on Wednesday, after two-and-a-half years in charge of the economy. The military leaders had lost faith in his policies.

Mr Ozal refused to work with Mr Kafaloglu, who also replaced Mr Kafaloglu's Finance Minister—one of Mr Ozal's most faithful supporters—in the Cabinet.

The main problem confronting Mr Kafaloglu is economic stagnation caused by the tight monetary policy and the high cost of borrowing—between 70 and 80 per cent interest per annum.

These factors have led to near-paralysis in the banking system. Commercial banks have drastically reduced their lending portfolios in order to consolidate their liquidity position. Many companies are close to insolvency.

Mr Kafaloglu will attempt to reduce the effective lending rate by cutting taxes, such as the transaction tax on loans, officials say. Some budgetary funds allocated to the public sector will be disbursed to the private sector, which is squeezed between depressed domestic demand and high interest rates.

A formula will be found to help ailing private companies, which include some of the largest holding companies. Legislation will be introduced to discipline banks and their issue of bank certificates. The restrictions on money will be relaxed in order to increase domestic demand.

Both Mr Bulent Ustu, the Prime Minister, and Mr Kafaloglu's close associates affirm that there will be no diversion from the course of austerity. But it remains to be seen what effect the new Finance Minister's policies will have on the inflation rate which is running at 20 per cent.

Some economists suspect that in his drive to heal ailing banks and expand the monetary base in a way which might fuel inflation, undermining more than two years of progress towards stability.

Mr Kafaloglu also believes that Turkey must have a fresh look at its relations with the IMF, in view of the development which has taken place in the Turkish economy since the Turkey-IMF stand-by agreement was signed some two years ago.

Mr Kafaloglu started his career in the Ministry of Finance, which has a reputation for being the most conservative and among the least outward-looking of the ministries.

He was adviser to several large private companies in Istanbul, when he was summoned to Ankara after the coup of September, 1980 to advise General Kenan Evren, the head of state, on economic matters.

His proximity to the general gave him considerable power, and he gained the reputation for being one of Mr Ozal's fiercest opponents. Under his direction, the Ministry of Finance is expected to predominate over such agencies as the Central Bank, the State Planning Organisation, and the Foreign Capital Department.

Opposition in Spain to £4.6m soccer transfer

BARCELONA The multi-million-dollar transfer of Diego Maradona, the Argentine footballer, to Barcelona has run into opposition from the Government over the amount of currency which would have to be exported.

The Economy Ministry said yesterday that it had turned down a request from the club to export \$8.3m (£4.6m). It said the club would have to earn over half the money outside Spain, but it would be allowed to take out the rest.

But Nicolas Casaus, vice-president of the club, said yesterday: "There is absolutely no problem, we shall have enough foreign currency. Maybe we will just play some matches abroad, but I assure you the club is going to pay its debts."

Barcelona agreed to pay \$7.7m for the services of the 21-year-old player. The club said the money would be paid over six years to two Argentine clubs.

Romanian pledge

Romania has promised to implement a five-year-old agreement aimed at improving the lot of its Hungarian minority. Reuter reports from Vienna. A Hungarian newspaper after an official visit to Romania by Mr Gory Lazlo, Hungary's Prime Minister, said both countries agreed to continued support for a 1977 agreement to extend links between Hungary and an estimated 2m ethnic Hungarians in the Transylvania region of Romania.

Minister faces fight over Dutch aid reform

By Walter Ellis in Amsterdam

THE DUTCH Development Co-operation Minister, Mr Kees van Dijk, faces a protracted battle over his plans for a reformed National Development Aid Commission (NCO). The commission resigned en bloc on Wednesday, after reflecting Mr van Dijk's demand that he should be able to vet their programme in advance.

Now the Minister is left with the task of putting a new commission together in the teeth not only of the outgoing body but also of the left-wing trade union federation, FNV.

The commission was established some years ago to bring Third World causes to the Minister's attention and to co-ordinate and assist the activities of development aid groups within the Netherlands. Mr van Dijk has felt for a long time that it has exceeded its brief.

Despite the row, the Netherlands continues to be the world's most generous per capita source of development aid. Last year, it topped the international league of aid donors, with official payments representing 1.08 per cent of the country's Gross National Product, compared with 1.03 per cent in 1980.

In cash terms, it gave more than \$1.5bn (£880m). The Paris-based Organisation for Economic Co-operation and Development last month described the Dutch aid performance as the most impressive individual performance by any OECD member.

Second on the 1981 list came Sweden, with 0.83 per cent of its GDP, then Norway, with 0.82 per cent and Denmark with 0.73 per cent.

But while the volume of aid has continued unabated—PI 500,800 (£106,380) has just been earmarked for new refugees in Lebanon—relations between the Minister and the NCO have continued to deteriorate.

Mr van Dijk began his campaign last October, declaring that he intended monitoring more closely the aid department would give Dutch pressure groups active in Third World affairs.

Then, last January, he warned that he was going to look critically at the way in which the NCO distributed its funds and said that if improvements were not made to the Government's satisfaction, there could be no guarantee of state support beyond July.

Now the commission has resigned. Mr Dolf Coppes, the chairman, said that 20 of the 28 organisations represented had voted against the Minister's plan.

Commission soft-pedals idea of EEC 'crisis cartel' for plastics

By Giles Merritt in Brussels

EUROPEAN COMMISSION officials yesterday said it plain that an extensive study, setting out the full extent of the EEC petrochemical industry's difficulties, will be required before the idea of a "crisis cartel" governing output and restructuring can even be considered.

Executives of seven large petrochemicals and plastics giants met Viscount Etienne Davignon, the Community's Industry Commissioner, in Brussels on Wednesday for exploratory talks on such a cartel.

Viscount Davignon does not appear to have committed himself either way on the desirability of a co-operative framework for the industry that would require Commission approval if it is not to contravene the competition laws of the Community. He has stressed, however, that the case for a crisis cartel should be fully prepared by the producers and presented to Brussels later this year.

According to Commission officials, the need for production disciplines that would regulate output in the five main "building block" categories of plastics is already plain enough. Over-capacity is running at some 35-40 per cent and Commission figures show that both output and consumption in those products—high and low density



Viscount Davignon

polyethylenes, polypropylenes, PVCs and polystyrenes, are falling sharply. Output in 1980 was 18.7m tonnes and last year sank to 11.1m tonnes, while consumption dropped to just 10.7m tonnes.

But the Commission's "wait-and-see" attitude toward the formation of a 24-company EEC plastics cartel that could co-ordinate capacity reductions in the industry is also believed to reflect divisions inside the sector about the need for such an arrangement.

Britain's Imperial Chemical Industries, the Royal Dutch/

Shell group and West Germany's Hoechst were represented at the Brussels meeting with Viscount Davignon and are understood to have rejected the idea of a "crisis cartel." The driving force behind the notion is believed to be a French and Belgian initiative, and follows earlier representations to Brussels made by Belgium's Solvay and Ato Chimie of France.

In addition to preparing a detailed report on the function and organisation of a cartel, the EEC petrochemical majors are also thought to have been told by the Commission to make a firm decision among themselves on the need for the new grouping before returning to Brussels in the autumn for fresh discussions.

Sue Cameron writes: Imperial chemical industries has stressed that the discussions with Viscount Davignon were only "exploratory." It found the meeting "helpful" and expects further talks to be held, though "not for some time."

ICI is known to be totally against the setting up of anything resembling a cartel—as are other UK-based companies and the West German producers. The company added: "No proposition for a cartel or for industry restructuring was made by either side."

Fresh bid for coal industry aid

By John Wyles in Brussels

BRITAIN and West Germany are poised to make another bid for EEC financial aid for their coal industries following an acknowledgement by the Ten that the Community is almost totally bereft of a strategy for coal.

However, the Community's two main coal producers look likely to have a difficult job to change minds in several other member-governments, which for four years or more have been hostile to the idea of allowing substantial sums of EEC money to support domestic coal production and investment.

The new opportunity has been presented by an initiative from Denmark as President of the EEC's Council of Ministers. As a result, an ad hoc group of experts has been set up with the somewhat vague aim of producing recommendations which would produce a better balance between the interests of coal producers and consumers.

The Anglo-German producers' view is that the pendulum has swung too much in the direction of consumers who have been freely importing cheaper coal from third countries.

While contributing to the ob-

jective of reducing dependence on oil, this trend is still obviously maintaining a dependence on imported energy.

It is also inhibiting the development of the British and West German industries, which are receiving large amounts of public investments to supply a market increasingly penetrated by imports.

However, Italy and France remain either indifferent or opposed to Anglo-German pressure over coal and there are only slender hopes that the new working group can achieve anything.

DOUBTS CAST ON OECD GROWTH PROJECTION OF 3.25% NEXT YEAR

Forecasters split on W. German economic recovery

By Jonathan Carr in Bonn

"ALL clear-headed experts deny that we can achieve 3 per cent real (economic) growth in 1983," a West German opposition spokesman said yesterday, in an attack on what he felt to be the Government's over-optimistic economic projections.

According to that definition, the Organisation for Economic Co-operation and Development (OECD) would seem to be a muddled and inept body. In its report on West Germany, released today, it says it expects 3.25 per cent real growth (after inflation) in 1983, after 1 per cent this year.

It also sees the country's current account surplus roughly doubling in 1983 to \$4.75bn (£2.85bn) thanks to a record visible trade surplus and the increase in consumer prices dropping to a rate of 3 per cent.

To round off this glowing picture, the OECD sees a marked boost in fixed asset investment and private consumption. The only blot is that despite the economic upturn, unemployment will rise too—above all, because more people will be coming on to the labour market.

That said, the OECD also draws attention to the risks involved—as though faintly worried by the business of its own projections. Indeed, rarely has there been so great a division of expert opinion on the timing and extent of a German economic upswing. That even applies to this year—let alone to 1983.

still sticking to its projection of around 1 per cent real growth in 1982, while four leading economic institutes expect about 0.5 per cent, and one institute (in Kiel) forecasts "minus growth" (i.e. a contraction of GNP after allowing for price increases).

Last year, the government's soothsayers did quite well, forecasting real GNP "growth" of between zero and minus 1 per cent. The actual result was minus 0.3 per cent.

But this year there is going to have to be a powerful economic boost in the second half if the growth projection of Bonn (and the OECD) is to be fulfilled. But it is hard to see where this boost will come from.

True, foreign sales remain strong (helping bring a visible trade surplus of DM 19.6bn

(£4.2bn) in the first five months compared with one of DM 4.6bn in the same period of 1981.)

But foreign orders have dipped and there have been few signs of a recovery in domestic demand. The building sector began to look more lively—but the fall in interest rates which helped bring this modest improvement has stopped, and even begun to reverse.

Add to that, new problems in the steel sector, President Ronald Reagan's intensified trade sanctions against the Soviet Union and the invasion of Iraq where German companies have heavy interests—and it becomes clear that the risks have markedly increased, even over the past few weeks, when the OECD report was being drawn up.

The "minus growth" pessimists are not bound to be right. West Germany's relatively low inflation rate (5.8 per cent at an annual rate in June) and this year's reasonable wage settlements (around 4 per cent) indicate that the country's export success will continue, even with only weak growth in world trade.

But even the government's real 3 per cent growth projection next year seems pretty ambitious at present—let alone the OECD's 3.25 per cent.

If growth is less than fore-

cast, then in 1983 the Bonn Government will face less tax revenue, more expenditure on unemployment, more bickering over its budget—and finally a higher net borrowing requirement than the DM 28.4bn currently forecast. It is a familiar picture.

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WEST GERMAN ECONOMIC DEVELOPMENT

(% increase or decrease in real terms)

	1982	1983
GNP growth	1.1	3.25
Gross fixed invest.	-0.75	2.75
Private consumption	4.75	1.75
Exports of goods and services	8.5	7.75
Imports of goods and services	2.25	6
Consumer prices	4.5	3
Unemployment rate (as % of total labour force)	4.5	7
Current account balance (\$bn)	2.25	4.75

Source: OECD report on West Germany, July 79

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OVERSEAS NEWS

Palestinian question strains French link with Jerusalem

BY DAVID HOUSEGO IN PARIS

PRESIDENT Francois Mitterrand came to power with the credentials of a friend of Israel and the hope that Socialist France could play a role of impartial intermediary in the Arab-Israeli conflict. But the bombardment of Beirut has agonisingly strained the ties of friendship, and Mitterrand can no longer claim to have an influential voice in Jerusalem.

This shift was underlined yesterday when Mr. Farouk Khaddam, political director of the PLO, saw President Mitterrand as part of the Arab.

It is the first time that a PLO leader has been received at the Elysee. The day before, Mr. Yasser Arafat, the PLO leader, sent a personal message to Mitterrand emphasising the "great importance" he attached to the "personal point of view" of the French President.

The period of grace with Israel came to an end abruptly. "This time you have gone too far... we completely reject your declaration," said Mr. Itzhak Navon, the Israeli head of state this week.

M. Navon was Mitterrand's host when the French President—breaking with France's recent, pro-Arab past and the

virtual boycott of Israel by foreign heads of state—paid an official visit there in March. Then Mitterrand annoyed the Israelis by voicing support in the Knesset for a Palestinian state.

M. Navon's remarks referred to an unfortunate news conference last week when Mitterrand let himself be drawn by a Palestinian questioner into a comparison between the conflict in the Lebanon and the German massacre of French civilians at Oradour in 1944.

Mitterrand, who personally supervises French Middle East policy, has believed since early in the Lebanese conflict that the attempted destruction of the PLO would only produce an embittered guerrilla war in the Middle East. French diplomacy has thus concentrated on seeking an outcome to the conflict which would bring lasting peace through mutual recognition.

The first step in this was winning from the PLO leadership a declaration to the effect that they were willing to pass from a "military to a political phase" of the struggle. The second has been preparing a joint UN resolution with Egypt in the hope that this would win U.S. acquiescence.

PLO takes initiatives to gain recognition

BY JAMES BUCHAN IN BEIRUT

SUGGESTIONS that the Palestine Liberation Organisation (PLO) might be ready to recognise the state of Israel appear to be only one of several ideas being considered in exchange for leaving Beirut.

The PLO, which represents the 6,000 or so fighters trapped by Israeli forces in the city, would expect recognition by the U.S. in return. The organisation's spokesmen speak of "political compensation" for leaving Beirut under conditions which it feels are moving in its favour.

To a great extent the tactics also reflect the new shape of the PLO, squashed into West Beirut where members of the organisation's eight widely different groups must now live and fight side by side.

In these conditions of relative unity, the Fatah organisation, the largest fighting group headed by Mr. Yasser Arafat, chairman of the PLO, and the only PLO member group with relations with Saudi Arabia, has a voice which reflects its size and wealth.

Under these circumstances, the influential al-Hassan brothers in Fatah, Ham and Khaled, are said by government officials to be playing a larger role on Mr. Arafat's behalf. According to one Lebanese politician, Ham has been seeking a direct meeting with Mr. Philip Habib, the U.S. special envoy, on the hills outside the besieged city, while Khaled has been mentioned as joining the special

THE FEAR of economic sanctions by the European Economic Community is one of the factors being weighed by Israel as it considers whether to launch a military assault against the 6,000 Palestinian guerrillas trapped in West Beirut for more than a month, writes David Lemmon in Tel Aviv.

Heavy U.S. pressure as well as concern about the likely Israeli military casualties and Lebanese civilian casualties are the dominant elements which have persuaded Israel to permit the prolonged, and so far not very fruitful, diplomatic negotiations to end the crisis.

But Israeli policy-makers are also worried about the negative impact of an assault on Beirut upon Israel's relations with the EEC, and with Egypt—the only Arab country to have signed a peace treaty with Israel.

The EEC is Israel's largest trading partner, with 40 per

cent of the country's exports going to the Common Market and some 30 per cent of its imports originating from the Ten. Two-way trade amounts to about \$5bn (£2.5bn) annually.

Jerusalem heaved a sigh of relief at the end of June when the EEC heads made no reference to economic sanctions after their summit in Brussels. But Israeli officials fear that if Israel does invade West Beirut, the Community would impose economic sanctions.

Only two months ago foreign ministry officials were trumpeting the dawn of a new age in relations with Europe, pointing to the unprecedented stream of European foreign ministers who had visited Jerusalem recently. Today they say that Israel's standing in European public opinion is "catastrophic."

The officials look in dismay at the sharp turn about in Europe's attitude.

Even without imposing economic sanctions, Europe has already signalled its extreme displeasure with Israel by suspending the signing of a \$40m aid package.

Individually the European governments have taken concrete steps to register their disapproval. Britain cancelled its invitation to Israel to participate in the Aldershot arms fair, France cancelled the scheduled bilateral cultural committee meeting in Paris and Greek stevedores refused to handle Israeli ships.

But whether the threat of EEC sanctions will help to stay Israel's military hand remains doubtful. Mr. Ariel Sharon, the defence minister, yesterday warned that "Israel's sword is resting on the neck of the terrorists in West Beirut... we will not put our sword back in its sheath until the last of the terrorists disappears from Beirut."

At the same time, Lebanese who have proved reliable in the past say that the PLO has made a formal request to the Damascus Government for acceptance into Syria.

The Israeli charge that the PLO is wasting time may have

promising whatever the position taken by Israel. Essentially, this Palestinian diplomatic effort is a move towards three-way recognition—U.S.-PLO, PLO-Israel, Israel-PLO—which, if achieved, would change the face of the Middle East.

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The Israeli charge that the PLO is wasting time may have

Egypt urges Arab unity over Palestinians

By Charles Richards in Cairo

PRESIDENT Hosni Mubarak of Egypt has called on Arab states to forget their differences and meet to solve the Palestinian problem. He said he himself would be prepared to go anywhere in the world to attend such a meeting. Egypt has ties with only three Arab countries—Sudan, Oman and Somalia. The rest broke off relations because Egypt made peace with Israel.

After talks with the visiting German Foreign Minister, Herr Genscher, Mr. Mubarak, speaking at a press conference, urged the European Community to exert pressure on the U.S. to open a dialogue with the Palestinians.

The withdrawal of Palestinian forces from Beirut under Israeli occupation was not the solution to the problem, he said. The failure of the Arabs to unite and agree on a way to solve the problem would make it worse and in turn increase disunity in the Arab world, said the President.

He attributed the three problems in the area—the crisis in the Lebanon, the renewal of fighting in the Gulf war and the outbreak of hostilities between Somalia and Ethiopia—to a game being played by the super powers.

Australia's businessmen diverted by struggle for Labor leadership

BY COLIN CHAPMAN IN SYDNEY



Bill Hayden... confident of winning leadership challenge

EACH MORNING this week, in the capital cities of the Australian states, Mr. Bill Hayden, leader of the opposition, and his leading shadow ministers on the front bench, have met top bankers, industrialists and businessmen in an endeavour to prove to them that the prospect of a Labor Government is something that they should welcome rather than dread.

The emphasis was supposedly on policy, explaining the decisions that the Australian Labor Party (ALP) reached at its biennial conference in Canberra last week. These include commitment to a heavily interventionist economy, the establishment of an economic advisory planning council, the promotion of more Australian ownership, and prices and

income controls. But the businessmen's attention was inevitably diverted by the leadership clash within the Labor Party resulting from the challenge to Mr. Hayden by Mr. Bob Hawke, the former president of the Australian Council of Trade Unions.

Mr. Hayden and Mr. Hawke both proclaimed at these breakfast meetings that they have no differences over policy. Both inside and outside the dining rooms, Mr. Hayden refused to discuss the leadership challenge, to be decided at a meeting of all federal Labor MPs at a caucus meeting in Canberra today, except to express confidence that he will win it.

Mr. Hawke, on the other hand, discussed it with anybody

who cared to listen. The gist of what he said is that Bill Hayden is a great guy but that if the ALP is to wrest power back from Mr. Fraser's ruling Liberal-National Country Party coalition Bob Hawke is the man to achieve it.

With the key vote today it is touch and go. Earlier this week it seemed as if Mr. Hayden would romp home as the left wing gave him its support. But on Wednesday the party's influential resources spokesman, Mr. Paul Keating, the ALP's key power broker in New South Wales, decided to throw his support and that of the NSW Centre Unity group behind Mr. Hawke.

More businessmen warm to Mr. Hawke than to Mr. Hayden, but neither men, nor stalwarts

like Mr. Lionel Bowen, the foreign affairs spokesman, and Mr. Paul Keating, the spokesman on resources, are likely to be able to win the hearts and minds of Australia's traditionally conservative corporate and financial sector.

The cornerstone of Labor's economic policy is a social compact, of the kind tried and failed in the Wilson years in Britain, in which policies to reduce unemployment and achieve growth are implemented in exchange for solemn and binding assurances by the trades unions. The essential ingredient of the policy is a gamble: a voluntary prices and incomes policy, on which Mr. Hayden, Mr. Hawke and Mr. Ralph Willis, the opposition spokesman on economics, have been working for two

years. There is a plan to convene a nationwide conference of the major unions within the next few weeks to negotiate their compensation.

The ALP leadership argue that a return of the Fraser government will be disastrous for organised labour because further tough monetarist policies and continued high interest rates can only lead to more unemployment. Labour would adopt a different strategy: an expansion of the economy through tax cuts and more public spending in the hope of cutting unemployment.

Questions put over breakfast by businessmen indicate that the ALP leadership are still some way from selling the policy to the trade unionists and that the policymakers

themselves are still vague about how it would work.

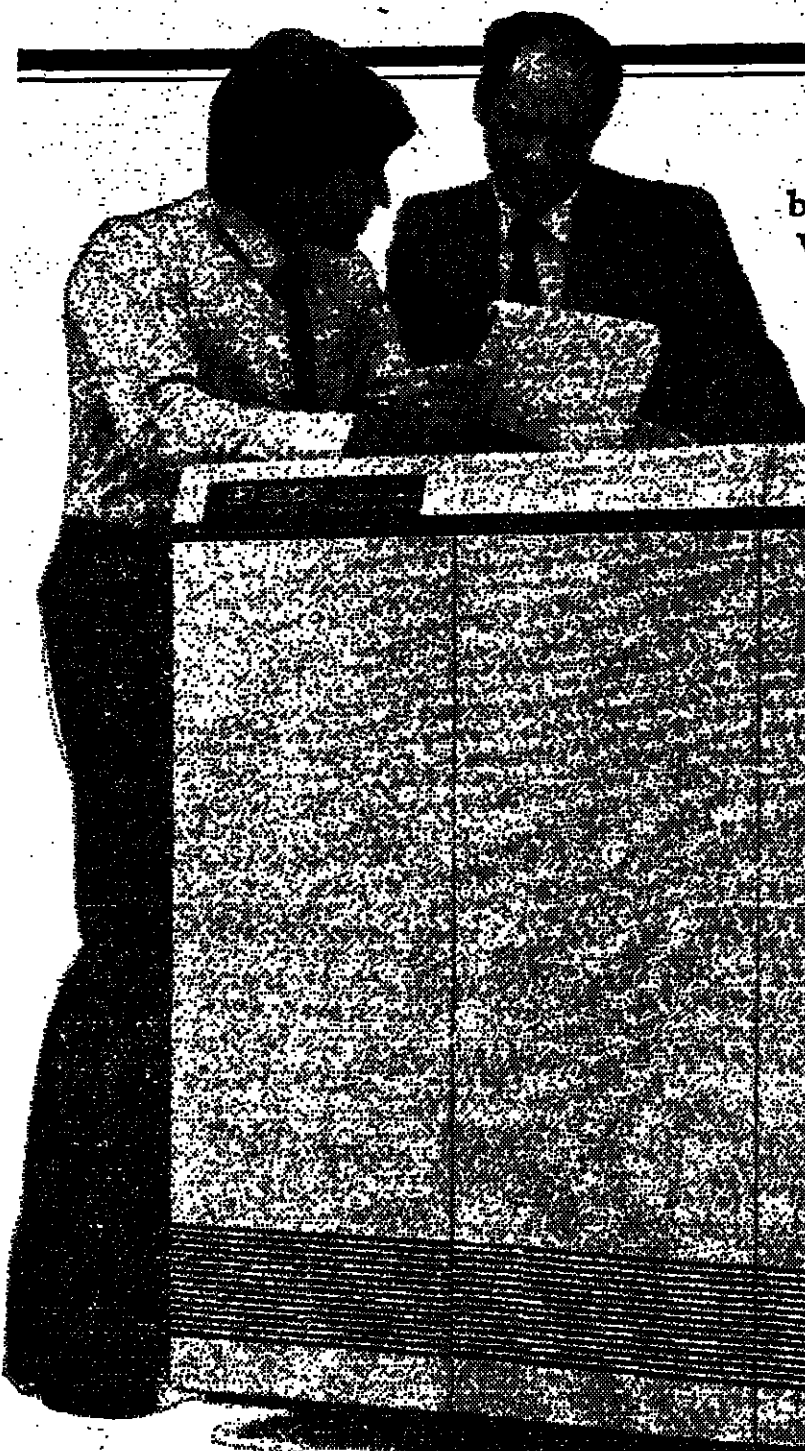
For example, it has yet to be decided how wide would be the powers of the proposed prices justification tribunal. The Party's business spokesman, Mr. John Brown, himself a businessman, argues strongly that retail products should be excluded from scrutiny, which is not acceptable to unionists.

Then there is the issue of protectionism. Mr. Hayden would like to see an official industry reconstruction bank to "quicken the pace of industry restructuring" and a steady reduction in tariffs. Others, senior in the leadership, are strong protectionists. There is not, and there will never be, any unity on the subject within the Party.



Bob Hawke... the man to wrest power from the ruling coalition

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AMERICAN NEWS

U.S. recovery hopes dampened by drop in industrial output

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

FRESH EVIDENCE of the current U.S. recession's tenacity came yesterday with a report from the Federal Reserve Board that industrial production dropped by a seasonally adjusted 0.7 per cent in June. It was the fourth consecutive monthly decline and the 10th in 11 months.

Downward revisions to the earlier figures for April and May added to the gloom. The Fed now says industrial production fell by 0.8 per cent in May, against an initial estimate of only 0.2 per cent, and by 1.1 per cent in April, instead of the previous figure of 0.8 per cent.

Output has now fallen by 10.1 per cent since last July, raising further doubts over the Reagan administration's claim that recovery is round the corner.

The administration has for some time predicted an upturn in the second half of the year, although it has admitted that the strength and durability of the recovery are uncertain. President Reagan has set great store by the second instalment of his personal tax-cutting programme which came into force on July 1.

Private economists, however, said that in light of yesterday's figures, recovery still looked to be several months away — and possibly not before the beginning of next year. Government officials also admitted privately

that earlier forecasts for an annual growth rate of 4 to 5 per cent in the second half of the year should be scaled down to nearer 3 per cent.

The latest disappointing figures followed reports earlier this week that consumer spending fell by 1.5 per cent in June and that car sales in the first 10 days of July were more than 18 per cent below the equivalent period of last year.

The output of cars and other durable goods rose in June by 1.7 per cent, the Fed said. But actual sales of cars have been declining, as fewer companies have kept up the special promotions that boosted trade earlier in the year.

Production of non-durable consumer goods fell by 0.5 per cent in June. Business equipment was down by 2.7 per cent. Both construction supplies and intermediate products fell by 0.7 per cent. Output of business equipment is now nearly 15 per cent below last year's equivalent levels.

The Fed said that the fall compared with a total reduction of 14.3 per cent in business equipment output that occurred over seven months in the 1974-75 recession. June saw reduction in most major categories of business equipment, but they were most pronounced in building and mining equipment and manufacturing equipment, it reported.

NY toxic dump area declared habitable

BY OUR NEW YORK STAFF

THE U.S. GOVERNMENT'S Public Health Service has declared that part of the neighbourhood surrounding the Love Canal toxic dump is now habitable. It based its decision on a much-delayed study by the Environmental Protection Agency of the dump, which has been at the centre of a political storm for years.

Love Canal, near Niagara Falls, New York, became an environmental cause célèbre in the late 1970s when toxic wastes that had been dumped there 20 years before started seeping

into gardens. Residents reported chromosome damage, and 710 households were evacuated between 1978 and 1980.

The Public Health Service's declaration applies to the area more than one and a half blocks away from the canal. The area closer to the canal still has unacceptable high toxic levels, it said.

The report seems unlikely to clear the way for resettlement. Other agencies, using different criteria, maintain it is still unfit for habitation.

Jimmy Burns in Buenos Aires assesses possible effects of a Falklands post mortem
Deeper rift threatens Argentine military

THE DECISION by Argentina's military rulers to carry out an inquiry into the Falklands war is potentially of deep significance for the future direction of the country's politics.

Both President Reynaldo Bignone and General Cristino Nicolaides, his army chief, are hoping to guarantee a period of stable military rule until the promised return to full democracy by 1984. But, by deciding to look at the conduct of individual officers directly or indirectly involved in the campaign, they risk deepening the rifts which already exist within their ranks.

The troubles of Argentina's central institution has left the country with a sense of collective vertigo at a time when the political parties are themselves not fully organised.

There is no tradition of democratic self-questioning in the Argentine armed forces. They have, after all, refused for over six years even to consider the calls of human rights campaigners to bring to justice some of the more blatant cases of corruption, torture and cold-blooded murder that took place during the campaign against left-wing guerrillas in the 1970s.

The Falklands war, however, has turned military tradition—forged in the course of this century around the concept of national security and an unrivalled hold on domestic politics—inside out for the Argentine armed forces. There was no precedent for a humiliating defeat in an international war.

The regime has found itself not only paralysed by a dusty

military code that specifically requires an investigation in the aftermath of surrender, but also by intense and widespread pressure for a post-mortem.

In the wake of the Falklands war, the doublethink induced by government propaganda has given way to something more approaching reality. The generals effected their conscript army for the Falklands from outlying and isolated regions of Argentina, rather than from the more politically sensitive Buenos Aires.

In defeat, returning prisoners of war have been subjected to intense psychological debriefing sessions conducted by military intelligence before being allowed to talk to their families. But these tactics have not succeeded in quelling the eyewitness reports eagerly picked up by the local media anxious to get their revenge on the authorities for months of mis-

information.

Many conscripts and non-commissioned officers are believed to have been hastily discharged already, but the bitterness has persisted and is filtering out through junior and middle-rank "professional" officers. Most of them are demanding not only a purge of "guilty" superiors but a thorough reorganisation of the armed forces.

It is evident that former president Gen Leopoldo Galtieri, ousted in a bloodless palace coup soon after the surrender of Port Stanley, was not a lasting scapegoat. Only with the return this week of the last remaining prisoners of war led by Gen Mario Benjamin Menéndez, the former commander of the Argentine garrison in Port Stanley, has the post mortem entered its decisive stage. The latest group to return includes not only conscripts but also two other

generals, one admiral, an air force brigadier and at least 100 junior officers.

It will not be easy to establish blame for the decision to invade the Falklands on April 2 without implicating most of Argentina. "The Malvinas" as every Argentine will never tire of telling you, is the one issue which has always united the country. In the aftermath of the invasion on April 2 it was the fact of having the islands which mattered rather than the methods used to get them. When the military surrendered, however, explanations were definitely required as to why they were lost.

Returning conscripts have talked about being badly fed and clothed, and of being provided with inadequate equipment with which to fight the British. A number of them have painted a grim picture of having to face heavy artillery

with rifles that jammed at the last minute. There has also been much talk of corruption and cowardice among senior officers.

There has been intense criticism within the military of the use of conscripts and of the general strategy pursued for most of the war. In particular, the decision not to throw more troops at the British when they first landed and to gamble on a "Magnet" line around Port Stanley rather than fight harder for Goose Green and Darwin has come under scrutiny.

Early on in the war Gen Menéndez pledged publicly to fight to the "last drop of blood". He chose to put 20 soldiers in each trench rather than three or four, thereby needlessly sacrificing many young men in the heavy British artillery fire. In the end, however, the surrender came so quickly that many soldiers could hardly understand it.

The prestige of the army has emerged clearly bruised from the Falklands war, and it is within its ranks that the coming debate is likely to be the fiercest.

In comparison, the air force and navy remain, in terms of public opinion at least, rather less culpable. This might partly explain why Brig Lami Dozo and Admiral Jorge Anaya made such a show about leaving the junta. Even if they return into the fold over the next few days, as some observers predict, the rumblings within the military are likely to continue.

IMF team to examine plans

BUENOS AIRES—A team of officials from the International Monetary Fund arrived for talks with Argentine authorities on the Government's new financial policies.

Its leader, Christian Brachet, said it would try to evaluate Argentina's chances of pulling out of its economic difficulties, which include foreign debts of \$35bn which is due to be repaid shortly.

Mr Brachet said that Argentina had no outstanding loans with the IMF and that the team would not draft any policy proposals. Reuters

Anger mounts over gifts that went astray

BY JIMMY BURNS IN BUENOS AIRES

IN APRIL, seven-year-old Gustavo Vidal wrote a note to a "dear Argentine soldier fighting for our nation," wrapped it round a bar of chocolate, and took it to school.

Hundreds of schoolchildren around the country joined in such patriotic contributions to the war effort. Teachers collected the chocolates and letters and took them to distribution points for despatch to the Falklands.

Last week, Gustavo's letter was returned to his mother by some neighbour. It had never left the Argentine mainland. The note was found around a

bar of chocolate bought across the counter in a local retailer's store.

Gustavo's case is the latest in a series of revelations which have been appearing in the local media, alleging that military personnel misused voluntary contributions.

The marketing of goods which the civilian population voluntarily donated was denounced publicly this week by Juan Corti, a former military chaplain on the Falklands. He said that he personally was investigating a number of serious allegations made by his parishioners.

"I think the time has come for Argentines to face reality head on, something which they have not done so far," Father Corti said.

Argentina's ruling junta sponsored a nationwide appeal, the "Patriotic Fund," soon after Mrs Thatcher sent the task towards the Falklands. Within days, thousands of pesos and jewellery, including marriage rings and necklaces, were pouring in to a special account.

Individuals and businesses also made generous donations in goods which were sent directly to military sorting offices. The Argentine treasury last

month claimed that a total of 556bn pesos (£18m) had been received in cash, although no detailed accounting had been published.

Argentina's widely-read satirical magazine *Humor* this week published a biting attack on the conduct of military officials claiming that a number of senior officers spent most of the campaign living in luxury hotels on the mainland. The magazine alleges that when the war ended, most of them left without paying their bills.

Such allegations can only fuel the controversy raging within the armed forces.

Nicaragua claims invasion by Honduras

By Anatole Kalcsy

THE NICARAGUAN Government claimed yesterday that Honduras had launched an invasion intended to overthrow Nicaragua's left-wing Sandinista regime.

A big well-organised military force had penetrated Nicaragua under the cover of right-wing guerrilla attacks on numerous frontier posts between the two countries. Sr Luis Carrion, Nicaragua's vice-minister for the interior said yesterday.

Both Honduras and the U.S. state department have denied the Nicaraguans' invasion claim. There has been sporadic fighting on the Honduras-Nicaragua border throughout this year between the Nicaraguan army and anti-Sandinista guerrilla forces.

According to the Sandinistas, the Nicaraguan armed forces have been increasingly involved in these clashes, and have been strongly encouraged by the U.S.

A state department official said that yesterday's invasion claim was just the latest example of the Sandinistas crying wolf as a pretext for maintaining their military alertness, and putting their people under even tighter political control. Honduras would not have the military resources to attack Nicaragua even if it wanted to.

The President of Honduras, Sr Roberto Suazo Cordova, was in Washington this week to seek more military and economic aid from the U.S.

Haiti sacking may halt loan talks

M. MARC BAZIN, the Haitian finance minister and a notable opponent of corruption at tax avoidance, is among nine members of cabinet who were dismissed by President for Life Jean-Claude Duvalier on Monday. Hugh O'Shaughnessy, Latin American correspondent, writes.

His dismissal may lead to the end of negotiations between the Duvalier regime and the International Monetary Fund (IMF) for a \$40m loan.

During his brief tenure of office Mr Bazin had antagonised many powerful figures including M. Ernest Bennet, M. Duvalier's father in law, whom he pursued for back taxes on his import-export business.

WORLD TRADE NEWS

EEC proposals put forward for easing of GSP

BY JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission has sent proposals to EEC Governments for a slight liberalisation of the Community's Generalised Scheme of Preferences (GSP) which confers trading advantages to 123 developing countries.

The proposals cover the years 1983-85 and the reaction of governments should offer an interesting reading of their current protectionist inclinations.

The Community likes to point to the GSP as evidence of its political commitment to export trade with the Third World, although in recent years it has been erecting numerous quotas and ceilings on imports so as to shelter its most vulnerable industries.

Industrial products from the GSP countries enjoy tariff-free access to the Community but some individual newly-industrialised countries and sensitive products are subject to import limitations.

The Commission is proposing a 15 per cent increase in imports of non-sensitive products and a similar increase in individual country quotas and ceilings.

But it is mulling out any increases at all, and, therefore

proposing a fall in real terms, for certain sectors whose EEC industries are in crisis—principally steel, footwear and leather and some chemical products.

Nine new individual country quotas for sensitive products are proposed along with the elimination of seven other country quotas.

Meanwhile, fertilisers and footwear with non-leather outer soles are to be added to the sensitive list which is subject to import ceilings while eight other products would be removed.

On textiles, the Commission is proposing a general 5 per cent improvement in both allocated and non-allocated ceilings, except for certain dominant suppliers and state trading countries.

The GSP allows reduced tariff entry for 324 agricultural products and the Commission is proposing increased preferential margins on 18 products, including a new list of products, including horseradish, okra, dates and snails, revised quota shares for some products and full access to GSP preferences for products from China.

Thai Government to allow natural gas exports

BY JONATHAN SHARP IN BANGKOK

THE THAI Government has announced after months of hesitation that it will allow the export of some of its supplies of natural gas in the Gulf of Thailand.

The decision was a hard one, since a strong conservative element has opposed any overseas sales, claiming that Thailand would be better served by keeping all its gas for itself.

But the proponents of exports, including Mr Chatichai Choonavan, the Industry Minister, have successfully argued that the economic benefits of exporting the gas are too immense to ignore.

The most ambitious scheme for exporting natural gas has been put forward by Texas Pacific, which has discovered huge deposits in its concession in the Gulf of Thailand in a

conglomerate of companies.

The proposal is to export gas in the form of liquefied natural gas (LNG) and involves investment of up to \$3.7bn (£2.1bn). The projected export earnings are estimated at \$1bn annually.

Several companies in Japan and South Korea, which would be the most obvious outlets for the Thai LNG, have also made proposals for developing the gas.

The Thai Government decision permitting exports does not in itself give the green light to the proposals by Texas Pacific or anyone else. An official at Texas Pacific said he could not comment because the company had not been formally notified of the Government move.

The Thai Cabinet has ordered the formation of a high-level committee to decide how the new policy is to be applied.

British optimism over China coal plans

By Colina MacDougall

BRITISH businessmen are cautiously optimistic about the prospects of participating in China's coal development plans following the successful visit to Britain this month of a delegation from the China South-West Energy Resources United Development Corporation.

The mission had already visited France, West Germany, Belgium, Spain and Italy.

China's plans for power, transport and coal development in the four southern provinces of Yunnan, Guizhou, Guangxi and Guangdong involve upgrading coal output in Guizhou from the present 10m tonnes annually to 15m in the first phase of the plan and to about 25m in the second phase.

Total investment is planned to be about \$2bn over 15 years. This time scale may be a bit short, said one British official. "Guizhou is like some remote Chinese Shanxi-Liaoning Development has been a major source of some of the mismanagement in handling the huge coal reserves—some 200 billion tonnes in width—has not been investigated yet."

The delegation also emphasised co-operation in coal development in other parts of China. Apart from a large-scale mining project in Inner Mongolia, coal processing and gasification plants.

The Chinese see the British as a potential partner in taking five foreign joint ventures, compensating large export credits, leasing of a mine site to a foreign company, and outright purchase of equipment.

A key to British participation in these plans will be the availability of cheap finance. Britain has a long programme of aid to China amounting to \$190,000, though the Government is considering a modest expansion.

While the sums involved may be small, they could provide funds for a feasibility study, especially if mixed with export credit finance.

Only about 20 per cent of the "deposit facilities" the \$120m fund set up for China are by major British banks with the export credit guarantee department in the 1970s.

The Spanish Government recently took a similar measure to help China, such as Italy.

Tony Hawkins in Harare reports on a £134m boost for the Wankie power station
Zimbabwe throws switch for electricity scheme

THE SIGNING in London this week of a £134m financial package for the supply of boilers and related equipment for stage two of the Wankie thermal power station complex is part of a huge public sector investment programme by the Zimbabwe Government designed to reduce dependence on imported electricity and to cater for anticipated load growth in the 1980s.

There was little investment in new generating capacity in Zimbabwe during the 1960s and 1970s following the commissioning of the Kariba hydroelectric power plant in 1960. Work started on stage one of the coal-fired Wankie plant in the early 1970s but was abandoned due to economic and financial problems. The project was revived after independence in 1980 and is scheduled to come on stream by mid-1983 with a generating capacity of 460 MW.

This will enable Zimbabwe to start cutting imports of electricity from Zambia which currently account for 40 per cent of total usage.

Wankie one will add nearly

30 per cent to existing installed capacity, but even so, load growth forecasts still point to a serious shortfall of around 100 MW capacity during the periods of peak demand by 1985. The preferred option for

is policy to reduce dependence on imports, the decision was announced in January this year to proceed with phase one of Wankie stage two.

This involves a capital cost, based on 1981 prices, of £2188m

There was little investment in new generating capacity in Zimbabwe during the 1960s and 1970s following the commissioning of the Kariba hydroelectric power plant in 1960. Work started on stage one of the coal-fired Wankie plant in the early 1970s, but was abandoned because of economic and financial sanctions.

Zimbabwe following the commissioning next year of Wankie One would have been the extension of the south bank hydro plant at Kariba. This would provide a further 300 MW capacity at a cost of £2110m (£83m) and would come on stream in 1987.

This would be cheaper both in terms of capital and recurrent costs, but since forecasts suggest extra capacity will be needed before 1987, and since it

(£141m) and envisages installation of two sets of generators each with an installed capacity of 220 MW. A further two sets of generators with the same capacity (phase two of Wankie two) were also covered in the contract signed this week with the British-based Babcock International group which will supply the boilers. The extra two sets of generators are optional at this stage.

Two other major contracts

have been let for the first phase of Wankie two. The Italian Ansaldo Group has been awarded the £240m (£30m) turbine contract while the contract for high-pressure pipework worth £244m (£10m) has gone to Engineering Development, a British Steel subsidiary.

On the assumption that Zimbabwe goes ahead with both phases of Wankie two—four sets of generators with a total installed capacity of 880 MW—as well as with the extensions to the South Bank of Kariba, total investment will cost nearly £2500m at 1981 prices, of which some £2315m will represent foreign currency spending.

Weighing heavily on the minds of the Zimbabwean planners must be the cost implications of the alternative longer-run options. Hydro electric schemes—in addition to extending Kariba South—include extension to Kariba North (on the Zambezi side) at a cost of £2100m for 300 MW capacity.

Three other sites, along the Zambezi River would cost £240m for 4,800 MW of installed capacity.



Robert Mugabe: country can start cutting imports of electricity from Zambia

Libya reduces volume of OECD imports

BY FRANCIS GHILES

LIBYA is cutting the volume of goods it imports from industrialised countries, according to statistics released by the OECD in its latest monthly bulletin on statistics of foreign trade.

Total imports from OECD countries declined from a monthly average of \$1.1bn (£611m) during the last quarter of 1981 to \$897m last January. Indications from some European countries suggest this trend has continued throughout the first quarter.

Libya has also been delaying payment on debts already owed to OECD countries and has sought to pursue barter deals.

However, the backlog of payments to OECD members is estimated to have reached at least \$2m and other Libyan officials acknowledge that it cannot be cleared before the end of the year.

This has led certain Western countries to hold back payments to Libya to put pressure on the Libyans.

The Spanish Government recently took a similar measure to help China, such as Italy.

AVERAGE MONTHLY VALUE OF LIBYAN IMPORTS FROM OECD COUNTRIES: \$M

1981 1st quarter	788
2nd quarter	1,103
3rd quarter	1,097
4th quarter	1,108
1982 January	697

Source: OECD Statistics on Foreign Trade, June 1982

At the same time, Italy agreed that ENI, the state energy agency, should acquire 100,000 b/d of extra Libyan crude, at prices reflecting those on the European market.

British companies, whose exports to Libya were worth about \$500m last year are also complaining of long delays in payments due from Libya.

Some have been paid but the Libyan dinars they hold in Libyan accounts cannot be transferred abroad because they are finding it impossible to obtain authority to convert currencies.

Other companies which have signed contracts on which the first downpayment is due are finding it impossible to obtain the Libyan bank guarantees which are a prerequisite to being paid.

Although Libyan output of oil is estimated to have increased recently, maybe to as much as 1.1-1.2m b/d, the average monthly figure is estimated to have been around 667,000 b/d, a 58 per cent rise on last year's average monthly figure of



Col Gadafi

exports and one which would have brought just over \$20m into the Libyan exchequer during the first three months of 1982.

This figure compares with a figure of \$18.7bn in 1981 and \$20.6bn in 1980.

South Africa mines pay push

JOHANNESBURG—The 14,000 underground officials at South African mines are seeking a further pay review with employers after white miners accepted a 12 per cent compromise pay deal earlier this week, according to the Underground Officials' Association secretary Mr Doc Coetzee.

The association, a registered trade union representing white senior non-management supervisory staff, is now seeking a 14 per cent pay rise, though it earlier accepted a 9 per cent increase at the annual review.

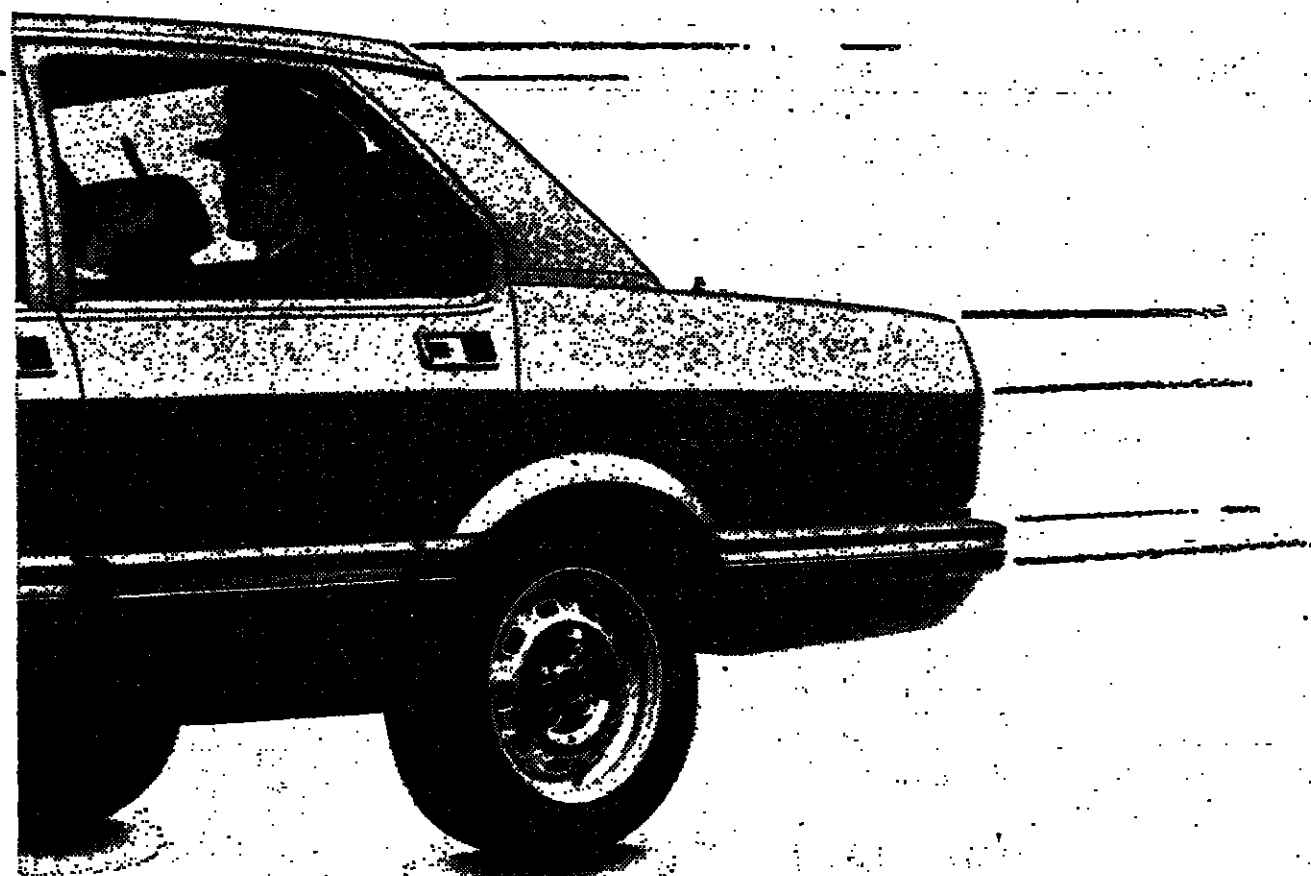
A Chamber of mines labour adviser said the chamber, which represents employers, told all three officials' associations that it would negotiate a further wage review.

Peuter

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UK NEWS

Sharp fall in unit trust investment

UNIT TRUST investment in the first half of this year amounted to £185.4m, according to figures issued yesterday by the Unit Trust Association. This is less than 60 per cent of last year's corresponding investment.

Sales of units have declined by a quarter over the period, from £339.1m to £247.5m. Repurchases have, however, risen slightly, from £215.5m to £222.1m, contributing greatly to the overall decline in net new investment in unit trusts.

However, 1981 was the best year for unit trust investment, with sales of £995m and net new investment of £525m, both double the previous records.

The first six months of 1982 can therefore be regarded as satisfactory.

The growing number of units being repurchased shows a steady growth in the tendency for investors to cash in their units.

Two reasons are put forward for this. Firstly, more and more trusts are reaching maturity and investors would be realising their investment in the usual course of events.

Secondly, investors are becoming more active in the management of their unit trusts, often taking professional advice. They are selling units to reinvest the proceeds in other unit funds.

Liverpool leisure complex to go ahead

A PLANNING application for a £24m, 32-acre shopping and leisure complex at Liverpool's south docks was approved yesterday by the unit trust of Merseyside Development Corporation, despite opposition from city centre retailers and local authorities. The decision is the MDC's first conflict with local government.

A consortium of pension funds is considering investing £50m in the project. Objectors say the Pavilion development, which will include an 80,000 sq ft superstore and 40 shops, will damage shopping in central Liverpool, where the recession has already damaged trade.

Yesterday, Sir Kenneth Thompson, the MDC's deputy chairman, said: "If we succeed in regenerating the disused docks, Liverpool will boom again. The city centre shops will do as well as everyone else."

Mr Peter James, the developer, said a bank had offered to lend the rest of the money if the pension fund backing was finalised.

Daily Mail cleared in contempt case

THE Daily Mail and Sir David English's editor were cleared by the House of Lords yesterday of contempt of court in publishing an article on the "mole" trial last October.

Five Law Lords ruled unanimously that a "public discussion" defence applied by section 5 of the 1981 Contempt of Court Act was intended to prevent "the publication of a genuine discussion in the press of controversial matters of general public interest, because of constitutional or legal proceedings in which they matter might be raised."

The Daily Mail had published an article by Mr. Michael Buerge in support of a "profile" campaign in a by-election during the trial of a doctor, who was later acquitted of attempting to murder a three-day-old infant by giving insulin to the use of a drug which caused the baby to die of starvation.

In February, the publishers were fined £500 by the High Court for contempt. That fine was set aside by the Lords. Sir David had not been fined.

Conference centre project announced

PLANS TO invest more than £20m at Trentham Gardens, a former stately home near Stoke on Trent, to develop a conference and tourist centre were announced yesterday. The developers said the project could provide direct employment for at least 1,500.

Ship simulator opens in Wales

A SHIP simulator, claimed to be the most advanced in the world, was officially opened in Cardiff yesterday by the Prince of Wales.

Cardiff Ship Simulator (Cassim) has been developed by Marconi Radcon Systems and Racal-Decca at a cost of £15m. Its features include full computer-generated simulation of daylight, dusk and night visual scenes.

MoD draws up defence package to protect the Falklands

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

EXACTLY a month after General Menendez surrendered to General Moore in Port Stanley, the British Government signalled a formal end to the war over the Falklands by agreeing to repatriate the remaining 663 Argentine prisoners.

That was on Monday this week. By Monday next, it is possible that the Ministry of Defence in London will have worked out, in the light of the Government's decision, how it is to defend the Falklands in the immediate post-war period.

Obviously the size and nature of the defending British forces will be conditioned by the nature of the threat the Argentine's are still seen to pose. Argentina has refused to admit to more than a "de facto cessation of hostilities," and while the Foreign Office announced on Monday that it was sufficiently satisfied with this to send the prisoners back, Britain's defence chiefs are inevitably being cautious. They know that Argentina has not given up its claims

to sovereignty of the islands, and that in spite of the depredations of the war, Argentina still has quite a capable air force and some potentially dangerous ships and submarines.

There is now a great deal of discussion at the highest levels in the MoD about the precise size of the necessary defences. The outlines of what the Chiefs of the Navy, Air Force and Army will recommend to Mr John Nott, the Defence Secretary, are becoming clear.

There are three critical aspects of any defence package. First is the key importance of extending the runway at Port Stanley, both to assure the air defence of the islands with Phantom fighters and to free the aircraft carrier, Invincible, for home leave and then other duties.

Second is the need to strike a balance between the active garrison in the Falklands — whose duties for the next six months at least will also in-

clude the repair of war damage — with the destination of the civilian population.

Third is the problem of finance. Service chiefs recognise that the blank cheque they have had over the past four months to order what they need will not last much longer. All three armed services are also worried that the Falklands could tie down men and materials needed for areas more central to British defence.

Since the fighting ended a month ago, the principal concern on the ground has been to bring order to the inevitable confusion which follows war. The priorities have been dealing with prisoners, re-establishing the civil administration, clearing up the worst of the mess, and bringing home the troops that fought the longest.

Nearly 3,000 men, mainly marines and paratroopers who left the UK last April, have either returned or are on their way back. Some 3,500 men of five Brigades remain: the Welsh

Guards are in Stanley itself, and the Scots Guards, who until this week were responsible for the prisoners, are assigned to up-country duties along with the Gurkhas. Some 600 Royal Engineers have had a critical role in repairs of, for example, the waterworks in Stanley, and will soon extend the runway there. It seems that the naval forces

have also been reduced by about a half: HMS Hermes, the aircraft carrier, docks on Wednesday and 11 other warships have returned or soon will. The Type 82 destroyer HMS Bristol is now the flagship.

Invincible remains for the time being, with perhaps 12 Sea Harriers on board. There are also eight other frigates and destroyers — two Type 42 destroyers, three Type 21 frigates and three Leander class frigates — with several mine-sweepers, a range of royal fleet auxiliary tankers and support vessels complete the force of 20 or so RN ships. The Uganda and some 15 to 20 other merchant vessels, including tankers, are also still under charter.

The strength of the RAF, which is flying several ground attack Harriers and helicopters, but is principally involved in the enormous transport operation, is still put at around 1,000, divided between the Falklands and the Ascension island base.

The new defence arrangements will probably cover the next 6 to 12 months.

The key elements will be: Extension of the runway at Port Stanley to 7,000 ft, to take at least one squadron (around 10) of Phantom fighters. The airport, now taking Hercules C130 transporters will be closed for three or four weeks, probably in August, while Royal Engineers fit U.S.-made alloy matting, currently being transported by ship. The matting should last for up to four years.

There are no plans for a second runway, although helicopters and Harriers will use San Carlos and possibly Darwin. Defence of the airport by at least eight Rapier anti-aircraft missile systems, with the possible use of Nimrod reconnaissance aircraft. Some Sea King helicopters have already been fitted with early warning radar. Some Rapier are to be deployed on West Falkland.

No estimates of the cost of a garrisoning the Falklands have been made public. Mr Notturo specifically excluded garrisons costs when he said the Falklands exercise up to June few had cost "something over £500m." It seems unlikely that running costs, at least for the first year, could be less than £50m.

A land garrison of between 1,500 and 2,500 men, including a detachment deployed to South Georgia. There is some disagreement over the precise numbers of operational soldiers needed in addition to the estimated 100 engineers and logistic, HQ and support troops considered essential.

A naval task force of at least five frigates and at least one nuclear-powered submarine. It has not yet been decided whether an aircraft carrier will be necessary once the airport is extended. Neither is it clear what size merchant fleet, with or without escorts, might be needed.

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Growth of money supply remains within targets

BY ROBIN PAULEY

THE GROWTH of the money supply remains within the Government's targets but the persistently high level of bank lending to the private sector is starting to suggest that, if continued, it could lead to another overshoot.

Sterling M3, the broad measure of money supply, rose by 0.8 per cent, seasonally adjusted, in Banking June, the four weeks to June 16, according to Bank of England figures published yesterday. This compares with a target of 1.1 per cent in Banking May.

The broad measure of private sector liquidity, PS12 (covering sterling M3, building society deposits, national savings and money instruments) rose by 0.6 per cent. The narrow money measure M1 (notes, coins and current account deposits), rose by 2 per cent, seasonally adjusted, and the annualised rate remains very low at 6.3 per cent.

It is increasingly likely but not yet definite that this repre-

MONEY SUPPLY		
	Per cent increase	Per cent increase
	June	June
	1982	1981
M1	2.0	9.7
M2	1.2	9.7
PS12	0.6	9.7

* Not seasonally adjusted.

sents a change in habits away from cash and towards greater use of credit cards and non-cash payments.

These figures are offset to some extent by the £1,020m sterling lending to the private sector. This is substantially below the exceptionally high February, March and April figures, each of which was around £2bn and caused considerable anxiety.

However, in those months the central government borrowing requirement was in surplus

whereas in May and June it was in deficit as the public sector transactions returned to normal. There was substantial bank lending in February and March which was not a feature in May and June.

City analysts feel that May and June should have produced bank lending figures well below £1bn and that if the high level persists the money supply targets could be threatened.

The Bank is not anxious to discourage bank lending but does want to offset its adverse monetary effects.

It may be that the authorities would not be too unhappy about a sterling M3 overshoot if the new monetary aggregate M2 (private sector transactions balances) continues to grow slowly.

In June the unadjusted M2 rose at about the same rate of 1 per cent as unadjusted sterling M3, breaking the pattern of the previous six months when M2 hardly grew at all.

SE council warns on churning

BY JOHN MOORE, CITY CORRESPONDENT

THE STOCK EXCHANGE'S ruling council has warned that disciplinary action may be taken if members are found excessively trading clients' accounts.

The council says it has "come across occasional cases in which brokers have traded excessively on behalf of a client, with the primary objective of generating commission income without due regard for the interests of the client. The practice is known as 'churning'."

It says most such cases have involved brokers getting a share of the commission from their firms.

The Stock Exchange has issued a code of conduct on churning. The code says that to

sustain a charge of excessive trading it must be shown that the account was broker controlled.

An unreasonable high turnover would indicate excessive trading. The turnover rate is defined as the ratio of the total value of purchases in the period under review to the average value of the portfolio in the same period.

"Whether a turnover rate is unreasonable will depend upon the circumstances of individual cases and on the type of security involved," says the code.

A net profit during trading activity is not itself sufficient to rebut an excessive trading charge. But excessive trading

might be presumed if the dealing pattern otherwise generally indicates disregard for the client's interests.

Dealing which does not seem to be in clients' interests would be another indication of excessive trading.

But the Exchange warns that although the "practice is easier to recognise than define" it will take disciplinary action in churning cases.

The Stock Exchange has also issued guidelines on payment by brokers for services to non-members. "For a service to be provided by brokers at no charge it must be demonstrable that it falls within the traditionally commissioned-financed areas."

Men and Matters, Page 16

TSBs plan regional grouping

BY WILLIAM HALL, BANKING CORRESPONDENT

BRITAIN'S 16 Trustee Savings Banks (TSBs) have finalised plans for a substantial reorganisation of their business, which will lead to a consolidation of their operations into no more than four regional banks, and probably result in an eventual merger for their sale to depositors and staff.

The Trustee Savings Banks Central Board, which exercises certain regulatory and supervisory powers over the TSBs, met in London yesterday. It is understood to have agreed the preferred course for the TSB movement.

The TSBs, which are regulated by the Treasury, have been discussing their future for several months. They are planning to fully-fledged banks and have been given exemption from certain regulations applied to clearing and

other banks, under the 1979 Banking Act until 1983. They are anxious to break the ties with the Treasury, which maintain that the latter's regulations are inhibiting growth and leading to a loss of market share to a few of major banks.

However, before the TSBs can develop into fully-fledged banks they have to sort out the problem of ownership. The group, which boasts assets of £560m and employs 30,000 people, is not owned by any body, being administered by incorporated societies.

The central board is understood to have agreed on the principal features of the reorganisation. They will be discussed with Treasury officials and other interested parties over the next couple of weeks. It is expected that a formal announcement will be made this month. The necessary

legislation should be tabled in 1982-83.

The TSBs have faced a problem in their efforts to develop into banks as defined by law. The first has been to find a way to raise the number of shareholders to the 100 required by the Companies Act to register as a public company. The second has been the question of ownership and how to ensure that the TSBs will be the property of a limited number of shareholders rather than of the public at large.

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BAe to lead contractors for comet satellite

By Michael Donne, Aerospace Correspondent

BRITISH Aerospace's Space and Communications Division has been appointed prime contractor to the European Space Agency to provide a satellite to intercept and study Halley's Comet when it passes Earth in 1986.

Halley's Comet is visible from Earth every 76 years. It is due to make its next appearance in four years, gaining a speed of 50 miles per second and a distance of 150m kilometres away.

To intercept and study such a high-speed phenomenon in space is probably the most demanding technological task yet given to the team of space scientists headed by British Aerospace.

A simple satellite will be built for the task, and it will have only about two hours to study the comet as it passes the spacecraft at 68 km a second.

The £24m spacecraft being prepared for this fleeting mission is called Giotto — after the medieval Florentine painter who included in the background of one of his pictures what is now widely regarded as a pictorial representation of Halley's Comet on its appearance in 1301.

The fleeting nature of the interception will test the skills of the BAe scientists and engineers, and the nine other European contractors who will share in the venture, under the aegis of the European Space Agency.

One of the tasks of the Giotto spacecraft will be to study the coma — the area surrounding the nucleus of the comet — and the trail of gas and dust that trails behind the comet for a distance greater than that between the Earth and the Moon.

Other experiments will examine the effects of the comet's passage. These experiments will be prepared at universities including Heidelberg, Bern, and London, with more than 20 industrial companies from nine countries also taking part.

Pharmaceutical exports grow

By Sue Cameron

PHARMACEUTICAL exports of £24m in the first quarter were up 27 per cent on the estimate for the same period last year.

Figures from the Association of the British Pharmaceutical Industry show UK medicine imports during the quarter rose 15.5 per cent on the same period in 1981.

The association said yesterday the overall pharmaceutical trading surplus had risen to £160m in the first quarter of 1982. This was 16.9 per cent higher than the £137.3m for the first quarter of 1981.

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Internal review by civil aviation chief

BY OUR AEROSPACE CORRESPONDENT

A WIDE-RANGING review of the functions of the Civil Aviation Authority (CAA) has been started by Mr John Dent, the new chairman, at the request of Mr Iain Sproat, Parliamentary Under-Secretary at the Department of Trade with responsibility for civil aviation.

The review will cover such matters as whether airlines are required to undertake too much paperwork, whether the charges for the CAA's services are too high, whether the authority is sensitive enough to the needs of its customers, and whether there is "too much bureaucracy and too many bureaucrats" in civil aviation.

There has recently been strong criticism of the CAA, especially of the way in which

its charges were raised. Mr Sproat said that Mr John Dent, the new chairman, was a businessman. "I have asked him to look with the fresh and keen eye of a businessman at the operations of the authority." He is to report to Mr Sproat before the end of the year.

Mr Sproat announced the review when he opened a new administration block for Britannia Airways at Luton.

He also said that he had received from the British Airports Authority plans for the injection to it of private capital, which he would be discussing with Mr Norman Payne, the chairman. This was by way of comment on proposals yesterday by MPs that the airports authority should be broken up and its airports passed to private enterprise.

Sir Keith wants voice in university development

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

AN UNPRECEDENTED step to bring the development of universities more into line with Government policy was taken yesterday by Sir Keith Joseph, Education Secretary.

At present, universities receive their public money through the insulating medium of the University Grants Committee and are free from political influence over their academic decisions.

But Sir Keith has written to

Dr Edward Parkes, the UGC chairman, saying that at the national level, "where the university sector's activities impinge on economic and other central policies, the Government must have a stronger voice."

"At this level there will be some strategic decisions for which it would be appropriate for ministers to take explicit responsibility and to answer to parliament," the letter says.

Education idea opposed

BY ROBIN PAULEY

ANY SEPARATION of education from local authority corporate management is likely to have the same disadvantages for the consumer as occurred in the National Health Service, a paper published today says.

The paper, by the Chartered Institute of Public Finance and Accountancy, comments on the possibility of financing education through a separate block grant. It says this would enhance professional administrators to the disadvantage of elected representatives and consumers.

The appointed democratic ele-

ment in the Health Service had difficulty developing a policy-making role, except for those closely identified with the administration such as health authority chairmen.

The institute says education ought not to be regarded in isolation. It was related to social services, housing, cultural and recreation services and to employment, counter-measures, and separation would lead to pressure for similar treatment for other sectors, particularly social services. It urges a Green Paper-type debate before final decisions are taken about an education block grant.

Plastics body in debts fight

BY SUE CAMERON

THE British Plastics Federation, the trade association embracing over 350 plastic material and product manufacturers, has almost went to the wall last year because of massive debts, the federation revealed only yesterday just how near it had come to "disaster." Part of the problem had been the result of the alleged "illegal diversion" of £60,000 of its funds.

The Federation had an annual budget of about £500,000. By the end of 1981, it was in a state of "disaster," with a massive deficit of £200,000. Last year the debt rose by another

£60,000. The federation stressed, however, that it was now breaking even. Firm steps had been taken to cut spending and staff had been reduced from 51 to under 30.

A total of £23,000 of the alleged illegally diverted funds had been recovered, but debts still stood at well over £200,000. "We were in a disastrous state," the federation said yesterday.

but the bleeding has stopped. Although we have an accumulated deficit, we believe we can now face the future."

Reinsurance market shown up by legal dispute, says judge

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A LENGTHY and complicated legal dispute has shown up the reinsurance market in a very poor light in a High Court judge's verdict.

Mr Justice Lloyd said in the Commercial Court that for this reason alone he would have thought the 20 or so insurance companies and brokers involved would have settled the case rather than continued with protracted and expensive litigation.

"There must be cheaper and better ways for the market to resolve its disputes," he said.

His comments came after a 32-day court hearing and at the end of a two-hour reserved judgment. In this he held that Groupe Sprink's was liable to Commercial Union Insurance Company of Manitoba, Canada, under a 1975 quota share reinsurance treaty.

The judge rejected the reinsurance company's claim for 100 per cent against the 20 or so insurance companies and brokers involved in the dispute.

He said this was the second major reinsurance claim recently before the courts arising from the activities of Mr Peter Elzer, who carried on business as a marine underwriting manager in Toronto in the 1970s. (The other was Group Atlantic Insurance Company v. Home Insurance Company.)

A peculiar complicating factor of both cases was that the companies were found willing to reinsurance the Elzer marine portfolio without knowing the identity of the insurer

and, indeed, before any insurer had been found.

The judge said the reinsurance company's claim was based on the fact that the 20 or so insurance companies were found in the middle of the 1970s. Reinsurance companies worldwide had been asked to reinsurance the Elzer marine portfolio without knowing the identity of the insurer

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Morecambe Bay gas field outlay reaches £300m

BY NICK GARNETT, NORTHERN CORRESPONDENT

BRITISH GAS has concluded contracts and committed expenditure to a total of £300m so far as part of the estimated £1bn development costs for the Morecambe Bay gas field.

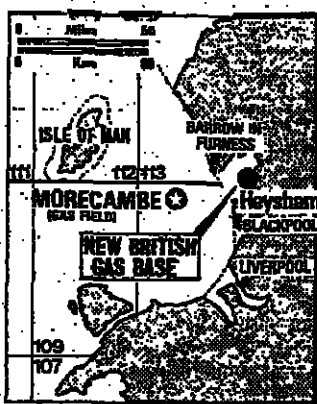
The field is the third biggest gas field on the UK Continental Shelf. It is due to come on stream in 1984 in spite of some initial delays in getting the project under way.

UK-based companies have been awarded virtually all the contracts, the corporation said yesterday. It said it expected this would continue. Further orders and contracts would be placed with British companies "provided that they are competitive in terms of technical capability, delivery and price."

The placing of contracts for oil and gas development work has become a sensitive issue during the recession.

The corporation has also this year made two natural gas discoveries in the Irish Sea off Blackpool, south of the Morecambe Bay field. BR has also been drilling in the same area and has a development well close to the Isle of Man.

British Gas said yesterday it would be using Heysham as the drilling and operational base for the Morecambe Bay field.



which contains an estimated 5 trillion (million million) cu ft of gas. Negotiations were completed satisfactorily.

This is a blow to Merseyside, which has been pressing its case hard but which is geographically much further away from the field. The corporation intends to continue its exploration drilling from Fleetwood and to locate the construction base at Barrow.

The biggest single orders are for two jack-up drilling rigs—one already launched from the Clydebank yard of UTE Shipbuilding and the second under

construction at the same yard. These will service three fixed drilling platforms. Contracts for the fabrication of the first two drilling platform jackets have gone to Howard Doris and McDermott in Scotland.

The corporation said further contracts, involving the central process platform, the accommodation platform and the third drilling platform, will be placed soon.

For the onshore terminal, Barrow's borough council granted detailed planning consent last week for the construction of the terminal's mechanical plant. British Gas said it will let contracts for this work later in the year.

Preliminary civil engineering work for the terminal has been carried out by Balfour Beatty and work on the main civil engineering and building contracts have been started by Christiani and Nielsen (London).

The UK arm of the U.S. company McDermott International is completing the major section of the offshore pipeline connecting the field to the shoreline. The onshore pipeline taking the gas from Barrow to the national transmission system at Lupton is being laid by Murphy and is due for completion this year.

David Fishlock reviews the Nuclear Installations Inspectorate's role in Sizewell B

Chief nuclear critic puts public safety first

MR RON ANTHONY, the Government's chief nuclear inspector, has no doubts about whose side he is on in the nuclear debate.

He is on the side of the public—those who work in, visit or live near nuclear plants—just as much as factory and mines inspectors.

As he sees it, the main task of the Nuclear Installations Inspectorate is "the objective examination of safety." Opponents of nuclear projects should consider that much of his budget is used for criticism of those projects, he says.

Mr Anthony, 56, an aerodynamicist who turned from aircraft to the design of gas-cooled nuclear reactors before joining the NII, expects that, in the next year or so he will face a severe test of the strength of his claim to be the chief custodian of the public interest in nuclear energy.

This forthright and articulate engineer is bracing himself for a public inquiry into plans to build a pressurised water reactor at Sizewell, Suffolk, an inquiry which could last a year.

He expects his professional competence and integrity to be attacked fiercely. He expects public scrutiny of his competence as a custodian of public safety for nuclear engineering and, in recent years, more widely for the Health and Safety Executive.

He knew all this last year

when, after five years away from nuclear inspection, he was persuaded to apply for the post of chief nuclear inspector.

The more senior post of director of nuclear safety is to be abolished on the departure of Mr John Dunster from the HSE to become director of the National Radiological Protection Board in the next few days, so Mr Anthony will be Britain's chief nuclear inspector and thus a key witness at the Sizewell inquiry.

Yesterday, Mr Anthony published his first public comment on Sizewell B, planned as a £1.15bn, 1,100 Mw nuclear station, and seen by the Central Electricity Generating Board as the first of a series of perhaps five identical nuclear stations.

In a foreword to the NII critique of CEB plans, he says his inspectorate's concern is not with electricity capacity and how this should be provided, but with public safety, to ensure "that the installation's siting, design, construction and operation will meet the health and safety standards which we have set."

Mr Anthony concludes that, on the basis of the CEB's pre-construction safety report there is "no fundamental reason for regarding safety as an obstacle" to building a PWR in Britain. This means that no difficulty has so far been identified which needs to be regarded as insuperable.

Nevertheless, his 88-page

report contains enough caveats to keep critics of the project very busy for the next few months. It identifies at least 16 "shortcomings" in the safety case, points on which he still needs to be satisfied. They range from the detailed design and testing of the 435 ton steel reactor pressure vessel and primary coolant circuit, to the general design basis of a new and untried electronic protection system.

The report points out that its aim has been to lay bare the shortcomings in a safety case constructed at an early stage in the project.

Safety assessment is the responsibility for the nuclear inspectors during "a continuous process from the design inception, through detailed design,

construction, commissioning, operation and, ultimately, decommissioning."

The report is examining only the design inception stage of this 50-plus year cycle, as it stood on March 31. Sir Walter Marshall, CEB chairman, said yesterday that, when the CEB had satisfied the chief nuclear inspector on all design points, the risks would have been reduced to a level where damage resulting from an earthquake in East Anglia posed the biggest public risk.

Of the long list of shortcomings, the report identifies five "where the position is not yet satisfactory":

● Hazards arising from fire, aircraft crash and earthquakes. An improved case needs to be made or design changes may be required.

● Fuel clad ballooning. An acceptable strategy for developing a safety case has been presented but the case itself is still awaited.

● Steam generator tube integrity. The inspectorate still has reservations about the CEB case and the effect of many tube failures under fault conditions.

● Reactor protection system. More justification of a computer-based design, novel to nuclear situations, is required.

● Safety analysis assessment will require "more time and more information."

Of the five, Sir Walter believes the CEB case is most at risk

on fuel ballooning, a phenomenon predicted by the UK Atomic Energy Authority. In an accident, the fuel pins might swell to such an extent that coolant could no longer circulate round them.

The risk, if substantiated, could lead the nuclear inspector to downgrade the reactor, lessening the PWR's 75 per cent cost advantage claimed over the advanced gas-cooled reactor design. "But I'm betting my reputation that we won't have to do that," Sir Walter said yesterday.

Mr Anthony is reasonably sure that all five problem areas can be sorted out, because the inspectors themselves can see ways of resolving them. "But while we think we can see solutions, we think it is not our business to put them forward," he says.

Thus, the nuclear inspectors reach the conclusion that a satisfactory design for a PWR "is achievable and can be developed so as to meet the safety objectives and give assurance that there will be a small chance of significant changes to the design needing to be made for safety reasons once construction has started." But they stress that they will grant Sizewell B a construction licence only when they are satisfied.

Sizewell B, a review by HM Nuclear Installation Inspectorate of the pre-construction safety report. SO: £5.30.

Steel output fell in June as imports rose

UK STEEL production dropped sharply in June, reflecting the decline in demand and rise in imports which have been developing since early spring.

Average weekly production of 280,800 tonnes in June was 12.5 per cent lower than in May, and 14.7 per cent lower than in June, 1981.

Production dropped most in the Yorkshire and Humberside region, where the average weekly rate of 79,200 tonnes in June was 19 per cent lower than in May and 30 per cent lower than in June, 1981.

A number of works in the Sheffield area, which use electric arc furnaces, extended the May Bank Holiday through the first week of June because of lack of orders.

Production in the northern region, consisting mainly of the British Steel Corporation's Teesside works, was down by 11 per cent to 47,400 tonnes in May, compared to June. Production in Wales was 9 per cent lower in June than in May, but that was due to furnace problems at one BSC works, rather than to a fall in demand for the output of the big strip mills.

The latest import statistics, for April, show a 48 per cent increase from the levels of April 1981, foreign suppliers having taken increasing advantage of the higher prices in the UK market this year.

Imports last year were abnormally depressed by low prices, but the latest figures indicate a substantial 17 per

UK STEEL OUTPUT 1980-1982
Total production of usable steel
(weekly average thousand tonnes)

1980	1981	1982
June	387.9	280.8
July	282.2	280.8
August	245.6	280.8
September	207.8	280.8
October	227.6	280.8
November	258.2	280.8
December	222.9	280.8
1981		
January	234.5	
February	317.2	
March	306.3	
April	307.9	
May	287.3	
June	329.1	
July	285.1	
August	235.6	
September	296.7	
October	337.6	
November	342.0	
December	263.7	
1982		
January	283.3	
February	340.8	
March	328.2	
April	314.6	
May	320.8	
June	280.8	

cent rise over the average monthly level of 1979—the last year in which UK production and prices were normal.

More disturbing to UK producers is the sharp increase in imports from outside the EEC. In April, these were 119,200 tonnes, 140 per cent above April 1981 levels and about the same as the average 1979 monthly level.

Euroflot loses appeal for release of arrested ship

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

AN ATTEMPT to free a Spanish cargo ship which was arrested at Felixstowe last Saturday has failed in the Admiralty Court.

The 3,908 grt *Sonia S*, owned by Euroflot, of Santander, was arrested as security for claims against Euroflot by two Swiss companies, Catu Containers and SLC, for \$333,513 (£193,500) and \$120,675 respectively.

Euroflot appealed against the arrest order, made by the Admiralty Registrar, on the grounds that the claims were not within the Admiralty Court's jurisdiction.

Mr Justice Sheen said the claims were virtually identical and involved charges due from Euroflot in respect of a large number of containers leased from the Swiss companies.

Euroflot ran a liner service, principally between Europe and South America. It leased containers and sent them to its customers, who packed their own goods into them and sent

them to a port to be loaded onto a Euroflot ship.

Section 20(3)(h) of the 1981 Supreme Court Act provided that "any claim arising out of any agreement relating to the carriage of goods in a ship" came within the jurisdiction of the Admiralty Court.

Euroflot contended that the container companies' claims were for money due under leasing agreements and did not relate to the carriage of goods in a ship.

But Mr Justice Sheen rejected that contention. He said the claims were made by the owners of containers against a shipowner, to whom containers were leased so that the shipowner could provide its customers with a service that included the carriage of the customers' goods in Euroflot ships.

Euroflot's appeal was dismissed with costs. The company was given leave to go to the Court of Appeal on the grounds that the case involved an important point of law.

Breakthrough claimed in letter bomb detection

BY JAMES McDONALD

A MAIL screening device, claimed to be a breakthrough in letter-bomb detection, has been launched by Securicor.

The company believes that the desk-top machine's price of £915 will make it attractive to a considerable business and domestic market.

The electromagnetic device is made by Scanner Electronics, a British company. The most important feature of the machine, says Securicor, is its ability to recognise and ignore harmless metal objects.

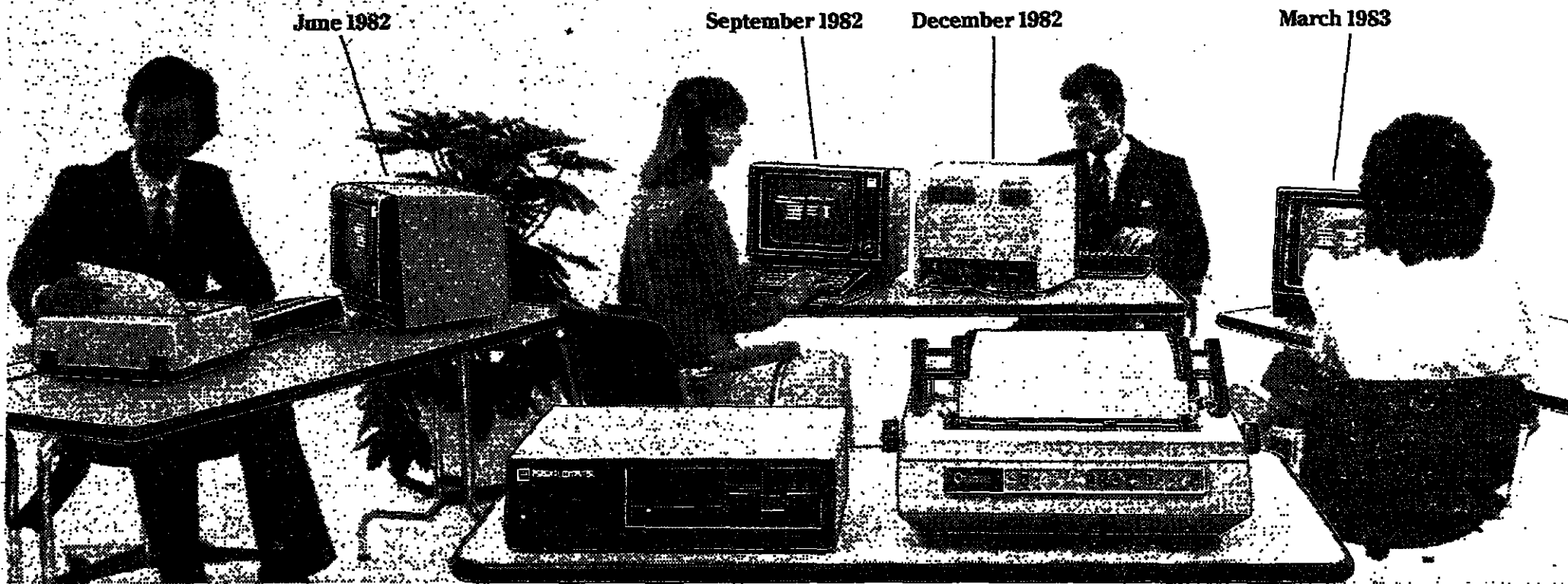
Securicor said in London yesterday that false alarms from these harmless objects had tended to give detectors of this type an image of being a nuisance rather than a help.

operators of other machines might respond to a high false alarm rate by setting the sensitivity controls to a level where bombs might pass undetected.

Securicor's device has no sensitivity control and a very low false-alarm rate, says the company.

It is also designed to be proof against power surge. Securicor claims that the act of switching on a kettle or electric typewriter in the same room, or even an adjoining room, has been enough to trigger off alarms on other machines.

The mains or battery-operated machine can deal with 10,000 or more letters an hour, and will take parcels nearly 16 in wide and over 2 in thick.



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Howe rejects CBI's reflation call

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE CALL from Sir Terence Beckett, director-general of the Confederation of British Industry, for new Government measures to stimulate demand was rejected in the Commons yesterday by Sir Geoffrey Howe, Chancellor of the Exchequer, and Mr. Leon Brittan, Chief Secretary to the Treasury.

Mr. Brittan told the House: "You will not reduce unemployment in any substantial, serious or lasting sense by reflation of demand."

"What you will do by reflation of demand is provide a short-term boost, increase inflation, and create a lack of confidence that will lead to higher levels of unemployment than we would otherwise have."

A similar message was given by Sir Geoffrey in a more subdued fashion.

Mr. Geoffrey Lofthouse (Lab., Pontefract and Castleford) asked the Chancellor if he was aware that the Cambridge Economic Policy Group had forecast that by 1990 there would be 4.5m unemployed. Sir Terence Beckett, in his meeting with Tory backbenchers on Tuesday, had given warning of the possibility of 3.4m unemployed by the end of this year.

Mr. Lofthouse suggested that this meant the Chancellor's economic policies had failed, and called on him to resign if Sir Terence's forecast came true.



Leon Brittan: a boost... leading to lack of confidence

The Chancellor said unemployment in Britain had been rising steadily for a very large number of years, but was now rising faster in other countries.

Sir Geoffrey said the answer to these problems was to be found in the Government's determination to fight inflation, to correct the balance of the economy, to restore competitiveness, and the capacity of the economy by improved output.

Emphasising his words, he added that it could not be done in any other way and implied rejection of Sir Terence's

demands earlier in the week.

Answering questions from both sides of the House on the state of the economy, Sir Geoffrey said: "The turning point was reached in the spring of last year. A gradual recovery has begun and is expected to continue."

One of the Tory "Wets," Mr. Patrick Cormack (Staffordshire South West) caustically asked how he saw the economy developing in the West Midlands during the coming year.

The Chancellor said that, if the economy as a whole continued to improve—as the Government thought likely—and if both sides of industry improved their performance, there was no reason why the West Midlands should not share in that improvement.

Mr. Geoffrey Robinson (Lab., Coventry North West) asked him, tersely, whether output would be higher at the end of his term of office than it was at the beginning.

There were jeers from the Labour benches when the Chancellor replied: "It is not possible for anyone in any circumstances to give absolute assurances of that kind."

Mr. Eric Deakin (Lab., Walthamstow) asked what indicators now led him to believe that the recession was ending.

The Chancellor explained that his belief in a gradual recovery was supported by the Central Statistical Office's index of leading cyclical indicators and most of the recent independent forecasts.

Industrial production in the three months to May was about 3 per cent higher than in the spring of last year. "The prospect is for further gradual recovery," he maintained.

There was a biting question from another "Wet," Mr. Geoffrey Rippon (Hexham), who asked whether the record number of bankruptcies in the first six months of this year—largely due to high interest rates—led the Chancellor to believe that the recession was ending.

Sir Geoffrey pointed out that record bankruptcies were not confined to Britain. But he agreed on the importance of low interest rates and recalled that they were now 4 per cent below the level of last year.

For the Opposition front bench, Mr. Jack Straw, a Labour Treasury spokesman, said that manufacturing production was only now returning to the level of July last year, when the Chancellor had said that the recession was ending.

In reply, Sir Geoffrey said that economic growth in Britain, as in other countries, was still "slow and hesitant." Economic growth in some European countries was static or negative.

Thatcher plea to striking railmen

By Ivor Owen

THE PRIME MINISTER yesterday appealed to striking train drivers to avert the closure of British Rail at midnight on Tuesday by returning to work on an individual basis.

In hard-hitting Question Time exchanges in the Commons, she rejected further demands by Mr. Michael Foot, the Opposition Leader, for Government intervention to secure a settlement of the dispute.

Mrs. Thatcher also urged him, unsuccessfully, to join with her in appealing to the drivers to accept the flexible rosters devised by the British Rail board.

To Government cheers, she declared: "If Aslef will not recommend a return to work, it is up to the individual members themselves to accept the BR board's offer."

Mrs. Thatcher's insistence that there would be no need to close the railway system if the drivers, like their colleagues in the National Union of Railwaysmen, realised that it was in their own interests to accept flexible rostering, brought an angry shout of: "You don't want a settlement" from Mr. Eric Heffer of the Opposition front bench.

Mr. Foot protested that it would be an outrage, if in the face of such a major crisis as a shutdown in the railways, Ministers made no attempt to intervene.

The Prime Minister retorted: "I think it is an outrage that you won't appeal to the train drivers to return to work."

Mr. Walter Johnson (Lab., Derby South) who is sponsored by the Transport Salaried Staff Association, argued some of his back bench colleagues by stating that the Aslef strike "could not possibly be justified."

Nevertheless, he said, it would be quite wrong to allow the railway network to close because of the damage to the job prospects of those not involved in the dispute.

Mr. Johnson's suggestion that the Government should therefore change tack by setting up an inquiry on the understanding that Aslef would call off the strike was rapidly rejected by the Prime Minister.

While agreeing that the dispute was very damaging to all who worked on the railways and to other industries as well, the Prime Minister repeated that a return to work by the engine drivers would keep the railways going.

"There is no future for the railways unless working practices agreed in 1919 were updated," she said.

Mr. Roy Jenkins, the leader of the Social Democratic Party, was persistently heckled by left-wing Labour MPs when he argued that the pressure on Aslef to accept flexible rostering and the warnings of the dire consequences if the strike continued should be coupled with undertakings by the Government that the railway system had a secure long-term future.

The Prime Minister recalled that the report by Lord McCarthy had underlined that without progress on flexible rostering the outlook for the railways and railwaymen would be bleak.

She stressed, too, that the Government had authorised an external financial limit for BR of £900m this year and £930m last year, and that £800m from this source had been used for operating grants.

Dockers to black Cunard if ship order goes abroad

BY BRIAN GROOM, LABOUR STAFF

BRITAIN'S 24,000 dockers will black all Cunard ships if the Atlantic Conveyor, sunk by an Exocet missile during the Falklands conflict, is replaced by a foreign-built vessel.

The order seems virtually certain to be given to a Japanese or a South Korean shipyard. A Cunard team is due to return from the Far East today, and a decision is likely within a week.

Lord Matthews, Cunard chairman, has said the contract is likely to go to the Far East unless a very large Government subsidy enables it to be switched to British shipbuilders.

Cunard has not given up hope of this, but the Government apparently believes it cannot bend the rules on shipbuilding subsidies as agreed by the EEC and the Organisation for Economic Co-operation and Development.

British Shipbuilders feels that few other governments have such scruples. It has quoted a price of about £45m, compared with South Korea's

£33m and Japan's £35m.

Yesterday's blacking decision was taken unanimously by the 22 members of the Transport and General Workers' Union's national docks and waterways committee.

The dockers' leaders said the ship should be replaced in UK yards in view of the fact that British lives were lost on it, and the high level of UK unemployment.

The motion was proposed by dockers at Southampton, where the blacking would have its most noticeable impact. It could halt the passenger liner QE2, which is being refitted for civilian use and will return to service on August 14.

Mr. John Connolly, national docks secretary of the TGWU, said: "I have no doubt that the action will be supported in ports around the country."

Also likely to be hit are five fruit ships which call at UK ports, often Sheerness, and four Middle Eastern vessels which sail from Felixstowe.

Cunard said it was saddened by the dockers' decision, but it was bound by legal responsibilities to shareholders to make its decisions on economic grounds.

The Atlantic Conveyor was one of five ships in the five-company Atlantic Container Lines consortium which are being replaced for economic reasons—a decision taken before the Falklands crisis.

It is understood that the other four ships—three Swedish, one French—are likely to be replaced in domestic shipyards. The docks committee heard yesterday that employers in eight ports had refused TGWU requests to seek membership of the national dock labour scheme.

The dockers called off a national strike threat in May after the Government offered to consider specific and detailed proposals for the inclusion of particular non-scheme ports. The TGWU has begun to approach employers, seeking joint agreement on proposals.

Health body 'baffles public'

By Lisa Wood

THE HEALTH and Safety Commission's techniques of communication and persuasion "lack professionalism, flair and vigour with the result that laymen find it difficult to know what they are doing," a Commons select committee said yesterday.

The Employment Committee, which held an inquiry into the achievements of the commission since it was suggested 10 years ago, said it considered it had a responsibility to ensure that informed discussion and debate took place about health and safety.

"At present, however, the commission appears to keep an unjustifiably low profile, which leads to a lack of public awareness of potential hazards."

The committee added: "A greater understanding could arouse more pressure for improvements, and his, in turn, could for example attract more resources from Government and employers."

Mr. John Golding, chairman of the Employment Committee said yesterday: "We are not charging the Commission with neglect. They are an assiduous team, but they are still looking inward."

Right accused of bid to undermine Benn in Bristol

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

DETAILS of a plan by Labour right wingers to undermine Mr. Tony Benn in his constituency town of Bristol were published in Tribune yesterday.

The newspaper said the right was trying to flood Mr. Benn's management committee with trade union delegates. The object was to influence the outcome of selection conferences due next year when constituency boundary changes come into effect.

These were at one time expected to lead to a contest between Mr. Benn and Mr. Michael Cocks, Labour's Chief Whip, for the one safe Labour seat.

The Tribune allegations attribute a degree of organisational competence to the right more normally associated with the left. It is clearly designed to embarrass the right by drawing attention to the activities of certain moderate unions. And, in particular, to the way that right-wing trade unionists are being encouraged to register as delegates merely to vote at a few key meetings a year.

Moderates last night claimed to be delighted by the way the article had focussed attention on the tactics that were being used to counter the activities of the far left in Bristol.

Mr. John Golding Labour MP for Newcastle-under-Lyme, who

was named in the article as one of the right's main organisers, said the message he had taken to Bristol was that there was no need for ordinary working people to get involved in the "theoretical wrangles of middle class intellectuals."

All that was needed to return the Labour Party to its traditional supporters was for moderates to become delegates to their local party and then turn up to vote at key meetings.

The article, based on a copy of a note of a private meeting held in Bristol last year by Mr. Golding and Mr. Roger Goddard, political officer of the Association of Professional, Executive, Clerical and Computer Staff.

Under proposed boundary changes, the number of seats in Bristol comes down from five to four. Mr. Benn's constituency is divided among several others, including that held by Mr. Cocks. Under the Commission's latest proposals, however, Mr. Benn would have a strong claim to the fairly safe Labour seat of Bristol, Kingswood.

The Tribune article claims that the attempt "to destabilise" the Labour Party in Bristol is part of a nationwide campaign by Right-wing trade union officials

Jimmy Hill football tour denounced

Jimmy Hill, the football commentator, at the centre of the row over the team due to play in South Africa, was branded an "overpaid BBC hack" by a Labour MP in the Commons yesterday. He was also accused of "conspiring" with a Tory MP to bolster the standing of the South African Government.

The attack on Mr. Hill, one of the organisers of the controversial tour, was made during Question Time by Mr. Dennis Canavan (Lab., West Stirlingshire), who demanded a statement on the affair from Mr. Neil Macfarlane, the Sports Minister.

Mr. Canavan said Mr. Hill and Mr. John Cartline (Con., Luton West), who has helped promote the tour, seemed to be involved "in some kind of conspiracy to send a football team to South Africa."

Minister attacked as sexist

A MINISTER was accused in the Commons yesterday of being sexist as he faced calls for the abolition of value-added tax on sanitary towels. Uproar broke out when Mr. Bruce-Gardyne, Economic Secretary to the Treasury, said he saw no logical reason for singling out one particular hygiene product for special treatment.

He added: "In my experience, most women have a tendency to use soap."

The issue had been raised at Question Time by Miss Joan Lester (Lab., Eton and Slough).

Mr. Doug Hoyle (Lab., Warrington) told Mr. Bruce-Gardyne: "That is a sexist remark and you should apologise."



Terence Higgins: report at the heart of the proposals

like all parliamentary reforms, will depend on how active and assiduous MPs are in using the new estimates day. Experience of the select committees set up three years ago has been mixed. Some sceptics wonder how many of these committees—apart from the Treasury and Civil Service Committee—will be prepared to divert time and resources, from consideration of policy issues to the more laborious scrutiny of estimates.

But, thanks to the activity of a few prominent reformers, the opportunity has now been created for parliament to have, at least, some influence, if not control, over public expenditure.

Fisheries accord 'long way off'

BY OUR PARLIAMENTARY STAFF

AGREEMENT ON a common fisheries policy for the European Community is still a long way off, Mr. Peter Walker, Minister of Agriculture and Fisheries indicated in the Commons last night. In a frank assessment of the prospects for the next round of negotiations due to take place in Brussels next week, he said he could not be optimistic in any way.

Fundamental issues, including access to fishing grounds, quotas, and stocks, still had to

be resolved.

Mr. Walker underlined his close and continuing consultation with the fishing industry and assured MPs that, if agreement was not reached on a fisheries policy, it would not be for want of trying.

Mr. Bruce Millan, Labour's shadow Scottish Secretary, said that, unless agreement was reached by December 31, fishermen from all the Common Market countries would be entitled to fish right up to Britain's

beaches.

Mr. Norman Buchan, who opened the debate for Labour, called on the Prime Minister to show the same boldness in taking on the EEC over adequate safeguards for Britain's fishing industry as she had demonstrated over the Falklands.

He pressed the Government to re-affirm its commitment to a 12-mile exclusive limit around the coast and to dominant preference on the 12 to 50 mile zone.

Restoring Parliament's grip on spending

A STEP towards reasserting Parliament's historic function of scrutinising and controlling public expenditure is likely to occur on Monday. The Commons will then almost certainly approve proposals to alter its procedures to allow MPs the opportunity to examine, and urge changes in, the detailed estimates of public expenditure.

The current, highly complicated, procedures merely maintain the myth of parliamentary control. Mr. Joel Barnett, chairman of the Public Accounts Committee, has said: "The present position, whereby huge sums of money are granted to the Government virtually without debate, is quite intolerable in a democratically elected parliament."

The detailed scrutiny of particular estimates has been largely abandoned. There are theoretically 32 days available in each parliamentary session in which the Government's demand for supply, that is expenditure, can be discussed. But three of these days are for private members and eight or nine of the rest are conventionally used to discuss, among other topics, the armed forces, Scottish affairs and the European Community.

The subjects for the remaining 20 or 21 days are almost invariably general policy issues—for example, fisheries yesterday, and regional and industrial policy on Wednesday. There are virtually no debates about particular estimates covering specific programmes.

This system has suited the Government in that it has run almost no risk of the details of

its spending programmes being subject to close analysis and criticism, or being amended. Similarly, the main opposition party has regularly had a number of days when it can choose the debate.

Back benchers and financial specialists among MPs have,

Peter Riddell, our Political Editor, explains how MPs hope to bring back reality to the myth of parliamentary control over public expenditure.

however, become increasingly dissatisfied. The widespread shortcomings of the present system were aired in a report last summer from a special procedure committee under the chairmanship of Mr. Terence Higgins, the Tory MP for Warrington and a former Treasury Minister.

This report forms the heart of the proposals being put forward by Mr. John Biffen, Leader of the Commons, next Monday following a debate earlier this year. But members of the committee have several detailed reservations.

The key proposal is that a number of days should be set aside each session for the detailed consideration of the main and supplementary estimates. On these days it will be possible for the reduction, but not the increase, in particular items to be proposed, debated and voted.

The intention is that the estimates will be referred to the dozen or so departmentally

proposed by Mr. Biffen) or by a special estimates business committee (as proposed by Mr. Higgins and members of the procedure committee). This committee will, in turn, recommend which estimates are to be considered on the floor of the House.

The procedure committee report last year originally proposed eight days for this examination of estimates. The Government, always anxious about surrendering parliamentary time, has suggested three days. The Commons will have to decide on Monday between this and a compromise proposal of five days suggested by Mr. Higgins and his colleagues.

Apart from a simplification of some other procedures, the other main proposal is that, in place of the present, supply days, there should be 19 opposition days each session in which the Leader of the Opposition can pick the motion for debate.

That proposal has, however,

become highly controversial in view of the breakdown by the Social Democrats. Instead of all but a dozen MPs coming from the two main parties, there are now 58 MPs from other parties. In the past some half-days have been granted, almost as a grace and favour, by the Leader of the Opposition to the Liberals or to the Nationalists. But this is not a formal requirement, which much annoys the SDP.

Consequently, Mr. John Roper, the SDP whip and other members of smaller parties have tabled an amendment requiring the allocation of opposition days to take account of the relative size of parties.

These proposals are only a start. The procedure committee was re-formed last winter for the rest of this parliament and is now considering whether it will be possible to change Commons procedures to have a provisional "Green" Budget in the late autumn combining expenditure and taxation proposals.

The committee has also been looking at how long-term capital projects are approved, at the large amounts of expenditure which bypass the Commons and at the possible control of Government borrowing by Parliament. The latter topic has become especially timely in view of the proposals in the Finance Bill to give the Treasury additional powers to borrow through the National Loans Fund. The current inquiry is unlikely to be completed until next spring.

The fate of these proposals,

Right gains writ to re-run Civil Service union poll

BY PHILIP BASSETT, LABOUR CORRESPONDENT

RIGHT-WINGERS in the Civil and Public Services Association yesterday obtained a High Court writ seeking a re-run of the last election for the union's national executive committee in which the left scored a spectacular landslide victory.

The writ, obtained by Mr. Charlie Elliott and Mr. Mike Butcher, two leading CPSA moderates, will be served this morning against the union itself, Mr. Kevin Roddy, the union's president, who is a supporter of Labour's Militant Tendency, and Mr. Malcolm Rennard, another leading CPSA left-winger.

It is expected that the case will proceed to a hearing in the High Court on Tuesday morning, at which lawyers for Mr. Elliott and Mr. Butcher will seek an injunction overturning the elections and calling for a new round of balloting.

The legal moves follow mounting allegations by CPSA right-wingers of irregularities in the voting during the election, including a number of branches not receiving ballot papers.

The CPSA ordered an internal investigation into the allegations, to be carried out by Mr. Stuart Crowhurst, the union's

returning officer and chartered accountant.

However, Mr. Crowhurst's report, delivered to the union this week, concluded that there was no marked evidence of any irregularities, other than those normally introduced by the particular system of voting used.

Once the right-wingers found out that Mr. Crowhurst's report was broadly supporting the status quo, a move to the courts was probably inevitable.

The left in the disputed elections won the presidency of the union from a right-winger, and secured 23 seats on the national executive to a three-way tie, the right—a complete turnaround of the previous year's right-wing majority of 18-10.

Mr. Elliott lost the presidency to Mr. Roddy, by 21,515 votes to 23,210. Despite this vote, Mr. Elliott failed to secure a place on the executive because of union rules governing the number of places for staff from individual Government departments.

The CPSA has a considerable history both of litigation between its deeply-divided political groupings, and of upheavals in its elections.

Theatre staff lose appeal against sacking

By Raymond Hughes, Law Courts Correspondent

THIRTY former employees of the National Theatre who were sacked in 1979 after going on an unofficial strike cannot claim for unfair dismissal, the Court of Appeal ruled yesterday.

Lord Denning said that the men, who had been told by their union, the National Association of Theatrical, Television and Kine Employees, to work normally, had caused the cancellation of eight performances and cost the theatre £20,000.

After being dismissed, the management offered to re-engage them—but on terms that if they offended again they might be sacked. The men objected to that condition and rejected the offer. They complained to an industrial tribunal, which held that it had no jurisdiction to hear their claims of being unfairly dismissed. Lord Denning said that the 30 had been offered re-employment in the jobs they had held before. If so they could not claim for unfair dismissal.

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

How Deutsche Bank found a safe path through a global minefield

West Germany's largest bank has avoided the troubles that are afflicting many of its competitors. Stewart Fleming reports

WERE it not for the eccentricities of German accounting, the closest domestic rivals of West Germany's largest commercial bank, Deutsche Bank, would have suffered even greater embarrassment when they published their 1981 results.

For while some of its main competitors were for the second consecutive year reporting another plunge in profits (or no profits at all), lower dividends (or no dividends at all) and further management and organisational shake-ups, Deutsche Bank disclosed that not only had it weathered the financial storms in the German markets again, but its return on its DM 192bn of assets was the best in its history, better even than in 1974.

Just how well or badly German banks have performed is difficult to judge because of the extraordinary lengths they go to to disguise the extent of their profits — or losses. Comparisons, too, are difficult because of different accounting conventions and varying methods of consolidating domestic and international subsidiaries.

In the case of Deutsche Bank however, between 1979 and 1981 the bank reported that its operating profits had doubled to DM 1.5bn (\$600m). Pre-tax operating profits provide one reasonably firm base in the shifting sands of German bank accounting since they are struck before most of the conjuring tricks which the accountants perform with securities valuations, provisions and the banks' trading on their own account in foreign exchange, gold and stocks and bonds.

The accompanying table, prepared by IBCA Banking Analysis of London gives some indication of the relative profitability of the big three German banks at the operating level in the past two years. The banks themselves would not doubt quarrel with the individual figures, but the overall picture they present would appear to be a fair one bearing in mind that own account trading profits and losses are not included.

The fact that Deutsche Bank emerges from the comparison so well is of more than local interest. The bank is the ninth largest in the world and its success in the past two testing

GERMAN BANKS' NET OPERATING RESULTS 1981 (Consolidated figures DM m)									
	DEUTSCHE			DRESNER			COMMERZBANK		
	1981	1980	% change	1981	1980	% change	1981	1980	% change
Income:									
Net interest revenue	3,897	3,134	+24.4	1,889	1,643	+15.0	1,141	967	+18.0
Net commission revenue	986	891	+10.7	702	612	+14.7	451	413	+9.2
Dividend revenue	301	271	+11.1	147	173	-15.0	87	95	-8.4
	5,194	4,246	+22.3	2,738	2,427	+12.8	1,679	1,475	+13.8
Expenditure:									
Salaries	(2,389)	(2,338)	+2.2	(1,659)	(1,605)	+3.4	(1,135)	(1,088)	+4.3
Other operating expenses and depreciation	(1,183)	(1,050)	+12.1	(810)	(790)	+2.5	(430)	(423)	+1.6
	(3,572)	(3,388)	+5.5	(2,469)	(2,395)	+3.1	(1,565)	(1,511)	+3.6
Net pre-tax operating income	1,617	908	+78.2	269	232	+16.0	114	94	+21.1
Group assets (DM bn)	192.4	174.6	+10.0	170.0	159.0	+7.0	101.3	100.0	+1.3

*Business volume
NS Operating income excludes profits and/or losses from banks' own trading in gold, securities and foreign exchange.
Source: IBCA Banking Analysis Ltd.

years for the West German banking industry will not have escaped the notice of such international competitors such as Citicorp, Bank of America or Barclays.

In the 1970s such competitors watched with fascination, even awe, the bold, sometimes hectic, expansion of the German banks on the international scene. Lately as banks such as Dresdner Bank, Commerzbank and Westdeutsche Landesbank have trimmed back the rate of expansion of their international assets and in some cases of their overall balance sheets because of profit problems and the prospect of stiffer legal capital adequacy requirements, the Federal Republic's banks have become more cautious competitors.

Deutsche has not had to lurch from one extreme to the other, however. At a time when domestic lending has been depressed, it is still pursuing the same measured international growth as before, albeit with shifts in emphasis. It has been cautious in recent years in making low margin loans and is putting more emphasis on local currency lending through the branch network, which has been

expanded, especially in the past five years.

Dr Wilfried Guth, joint chief executive of the bank, says: "It is the style of this bank to make gradual moves."

He stresses that the bank "has been very profit-orientated" without of course drawing invidious comparisons with the asset-orientated expansion of many of the bank's domestic rivals, adding only that profit orientation "will determine our business policy. I do not care for size but I do care for growth, to attract good people, and maintain motivation and profitability."

Volatility

Quality of management has become an increasingly decisive factor in the performance of international banks in recent years. As the pace of change and the volatility of international markets has increased the importance of sound judgment has become more and more critical, as has the more mundane but equally vital task of ensuring that shifts in policy are communicated down the organisation and acted upon quickly.

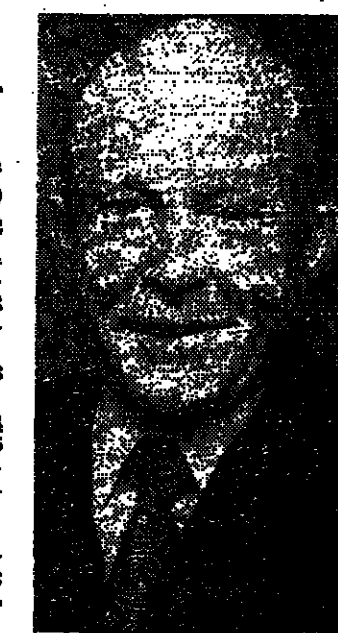
In both areas there has been

evidence that Deutsche, for example in its judgment of interest rate trends or in East Bloc lending, has not only been shrewder than many of its rivals but that its few missteps have been more responsive to shifts in policy at the top.

More effective management systems are, however, only part of the explanation for the bank's success in riding the stormy financial markets of the past two years in Germany. It also has the good fortune of being the domestic market leader in retail and commercial banking.

As a Swiss banker remarked recently, Deutsche Bank is in the happy position of being able to quote terms and if the customer does not like them to show him the door.

This domestic base has been built up over decades and has given today's management an enviable inheritance both in terms of market position and hard cash. As a universal bank (like its many competitors) the business encompasses not just retail and commercial banking but also leasing and dealing in securities and extensive and valuable holdings in industrial companies.



Deutsche for example holds over 25 per cent of the shares of Daimler-Benz—worth around DM 2bn. IBCA Analysis recently calculated that the bank's eight major industrial holdings had a market value of almost DM 3bn against a book value of 1.2bn —part of the bank's hidden reserves.

These close ties with industry, the issuing house activities in both domestic and international securities markets and the advisory services for both commercial and private customers are all factors which have helped the bank to build up a very substantial annual fee income. Stable commission income is especially attractive to banks in these days of pressing equity capital requirements and volatile interest and exchange rates, and Deutsche commission earnings of DM 966m have grown steadily from DM 400m a decade ago.

Its retail banking business, too, has been a vital element in its recent performance. With 1,500 retail branches in West Germany and 5m customers, Deutsche is a powerful competitor for the German savings and co-operative banks. Indeed it has been known to boast that it is the biggest "savings

bank" in Germany. In last year's balance sheet it had DM 20bn of savings deposits which were costing between 5 and 7 per cent in a year when lending charges ranged between 12 and 17 per cent.

Employing cheap funds probably is as important as having them, however. It is the failure to do this which accounts for the short fall in the profits of many of Deutsche's major rivals in the past two years.

The bank recognised earlier than they did (although somewhat later than the big U.S. international banks) both the dangers and the opportunities presented by international liquidity management. And it did not commit itself as easily to long-term fixed interest lending.

The Polish loan crisis has also provided some evidence that Deutsche's judgment of lending risks was better than that of many of its competitors. Like all German banks Deutsche lent heavily to Poland, but substantially less than its biggest competitors.

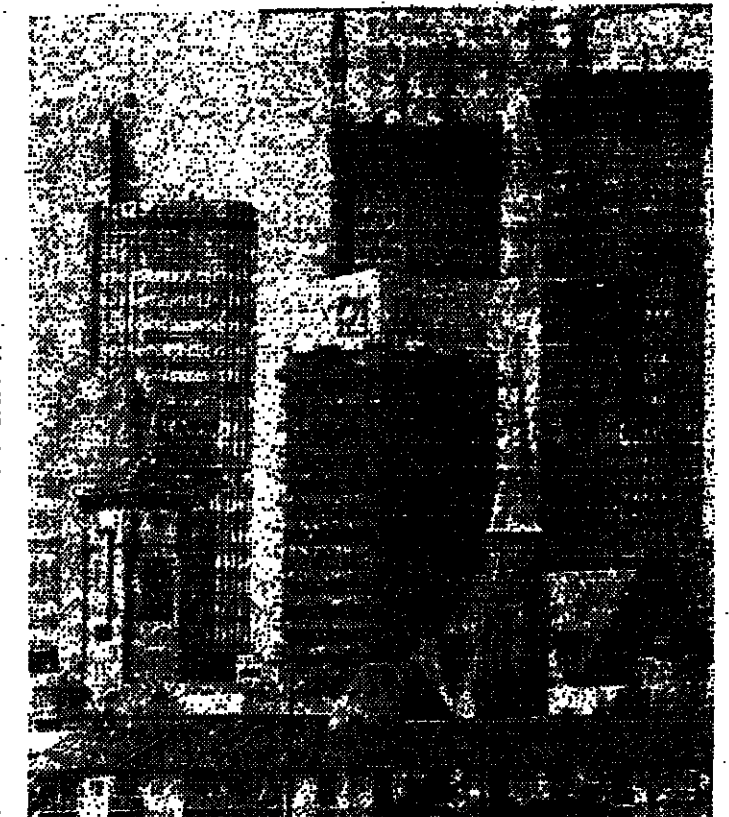
Other banks have, partly because of inadequate profitability, made provisions of only around 10 to 20 per cent against the Polish exposure. But Deutsche Bank is generally believed to have put aside provisions covering most, if not all of the risk, as well as a multitude of other lending risks which are facing it and its domestic competitors, ranging from the AEG crisis to the national bankruptcy wave.

That at least is the conclusion which has been drawn from the remarkable risk provision policy the bank has followed in the past two years.

Modest

The figures provide only a general guide because once again the bank's accountants are able to juggle with the figures before disclosing the provisions figure. But in a presentation in New York in May Dr Guth remarked that in the three years between 1979 and 1981 the bank put aside net loan loss provisions of \$728m adding "the gross figure is still higher."

The bank's presentation in New York in May was its first such venture. While it may have owed something to the bad



Towering over Germany's banking capital: Deutsche Bank's new twin skyscrapers in Frankfurt dwarfing its old headquarters (centre), the Hessische Landesbank (left), and the city's old town hall. Dr Wilfried Guth (left), joint chief executive, insists that the bank "cares not for size but for growth."

press which German banks have been getting in the U.S., there have been signs too that "gradually" Deutsche Bank is stepping up its commitments in the U.S., a policy which would fit in with both its international standing and its increasing preoccupation with the corporate market—after all the densest concentration of major international companies is in the U.S.

Even though Deutsche has a major world-wide business with around 40 per cent of its earnings and assets coming from international activities, in relation to its size—and its competitive position vis-à-vis the British banks in particular—Deutsche's U.S. business is relatively modest. Its branch in New York has assets of \$2.5bn. It has, in some observers' eyes, an anomalous 20 per cent stake in the European American Bank (a European consortium bank), it owns a securities house, Atlantic Capital Corporation, and a finance company with assets of DM 214m.

Since the New York branch was opened in 1979 the bank has been steadily expanding its U.S. operations. Although it has made no major U.S. acquisitions, it has, as Dr Alfred

Herrhausen, the board member responsible for the U.S., disclosed, been "offered opportunities to buy into existing American commercial banks and, incidentally, existing finance companies."

Laws governing both American banking and securities business, and Deutsche's own important industrial holdings in Germany all combine to make the acquisition route into the U.S. a legal minefield for a German bank, especially at a time when "deregulation" is promising to alter the U.S. legal landscape.

Cultural incongruities must also play a role, although the Hongkong and Shanghai Bank may be demonstrating ways around that. Buffalo in upper New York State and the Orient could scarcely be described as natural partners, but it was the Buffalo-based Marine Midland bank of which Hongkong and Shanghai bought control in 1980.

So far as Deutsche is concerned the outside observer can only remark that with a securities house on Wall Street, a branch, a finance house and a stake in a U.S. bank, the big German banking institution has given itself the opportunity to gain experience in all the major wholesale financial markets.

TECHNOLOGY

DAVID FISHLOCK'S final profile of UK engineers: Cyril Hilsum of the Royal Signals and Radar Establishment, Malvern

Cheerful attempt to marry man and his machine

CYRIL HILSUM, 57, with a shock of white hair that the elderly Einstein might well have envied, is trying to marry man and machine more closely. His speciality is the interface called the electronic display, the "window" through which man can see how his machine is behaving.

He holds the rank of deputy director but is one of a small, highly privileged cadre of senior defence scientists who largely are shielded from executive responsibility in order to keep them creative. He has more than 30 inventions to his name on behalf of the Defence Ministry.

Hilsum runs a group of about 20 scientists, spending about £750,000 a year, working in one of the most advanced technologies of his establishment. But just one of the developments from his group—novel chemicals for liquid crystal displays—earns Britain annual royalties estimated at £300,000, mostly from Far East makers of watches, watch-pens and electronic games.

Hilsum gratefully acknowledges that a slight misunderstanding on the part of a politician, Mr John Stonehouse, then

a technology minister, gave him his big chance to specialise in man-machine relations.

The watchword of the (then) Ministry of Technology was "civil fallout" from defence research.

Stonehouse seized upon an assertion by Hilsum's director that the royalties Britain was paying RCA for its Shadowmask cathode ray tube patents—basis of colour TV and displays—amounted to more than the cost of Concorde.

The director's point was that politicians should not get Concorde's costs out of proportion. But Stonehouse asked the director to develop a flat-screen display to supplant the Shadowmask. So Hilsum was invited to draw up the research programme.

Hilsum brings to the problems of man-machine relations an astonishing skill in human communications, permeated by a pugnacious and irreverent sense of fun. His career, from leaving University College, London, at the end of the Second World War, has been spent in defence research. He admits cheerfully that it has not been without hiccups.

It began with an intelligence

task, scanning reports—"about 1 ft per day"—and interrogating German prisoners on the subject of infra-red night vision. In 1946 he drafted an appraisal which led a senior Navy scientist to say he was wasting his talent at HQ and should be doing research.

His debut with the Admiralty Research Laboratory included passing the Civil Service exam "with the minimum mark." Then, at 26, he found himself running a team of a dozen, developing army night-vision equipment. But he "failed abysmally" attempts to promote him because he was quite inexperienced in administration.

As part of the Admiralty's first research effort on semiconductor compounds, notably gallium arsenide, a "beast" of a material, not least of the problems of which was the case with which it exploded.

Modestly, he recounts taking responsibility for gallium arsenide in 1960, "at a time when they'd solved most of the problems, so I got a lot of credit I didn't deserve." Following the invention of the first semiconductor laser in the U.S. in 1962, Hilsum's group was the first to demonstrate it in Europe.

But the "invention" for which he is pleased to take credit is the industrial consortium—"probably the idea that's lived longest." He persuaded four fiercely competing British electronics companies—GEC, Marconi, Plessey and STL—to collaborate in a long-range research project using Ministry of Defence funds. Mollard joined later.

The first target was an integrated circuit based on gallium

arsenide at a time, 1961, when silicon ICs had only just been invented. The venture was "extremely unofficial"—the company managements did not want to know.

The Admiralty laboratory at Baldock, where Hilsum worked, provided materials technology. Each company tackled a clearly defined part of the project.

The secret of successful collaboration is that "everybody's got to feel he is giving a bit more than he takes." Each partner must believe it is slightly unjust for him—"but only slightly." Hilsum, as the "unbiased neutral" in the venture, occupied a pivotal position as chairman of the consortium.

The consortium collapsed when Hilsum moved to Malvern in 1963, as an individual merit SP50, free to undertake his own line of research. But the ministry got it started again this time officially. It put Britain ahead of the world in some lines of semiconductor research, he claims.

Displays seized his imagination about 1970 when it became clear that the remarkable strides Malvern was making in miniaturising radar systems were not being matched in displays. A flat-screen was urgently needed—it should be more compact and more rugged than the cathode ray tube.

At the last moment Hilsum made an intuitive switch in the proposed research programme, putting emphasis on liquid-crystal displays (LCDs) instead of ferro-ceramic displays. He never had cause to regret that "purely instinctive" action for the ferro-ceramic display is long-forgotten.

The clue to successful LCDs was better materials than indus-



Professor Cyril Hilsum: glib sense of fun

try had been exploiting. At Hilsum's suggestion, a collaboration was struck between Malvern and Dr George Gray of Hull University. It has been one of the most rewarding of the Ministry of Defence ever funded, earning overseas royalties for Britain of about £500,000 a year.

"There are very few things in electronics that have just a civil or a military application," Hilsum believes. "An agile mind

can turn them either way." His new displays are no exception. His funding comes equally from the Defence and Industry ministries.

On the military side, he hopes to see his displays introduced into a range of new Army systems including Patarmigan, for battlefield communications, and Rapier.

But technology which could serve both interests include ideas for redesigning an aircraft

cockpit, reducing and even eliminating the maze of dials by using displays on which the pilot calls up only the information he needs at a given moment.

For Cyril Hilsum, such an application would be a "sensible linking of electronics with the display," vastly simplifying the cockpit. Flight trials are now being made to learn whether they will improve the marriage of man and the flying machine.

This part of the process consumes as much as 70 per cent of total energy used and the foundation believes that by studying the chemical reactions which take place during boiling they can shorten the process with consequent energy and cost savings.

By AINE WYLLIE

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Brewers turn to biotechnology to improve breeding characteristics of yeasts

How to reduce the cost of a better pint of beer

BREWERS are looking at the possibilities of biotechnology to speed up and cut the cost of beer-making.

The Brewing Research Foundation is trying to develop new forms of yeast to improve the fermenting process. At its headquarters in Redhill, Surrey, genetic engineers have been experimenting with yeast for three years.

They have used techniques such as genetic manipulation and cross breeding—mating

yeasts of different varieties—to obtain new types.

Among the first yeasts which could become available to brewing companies on a commercial basis is a yeast for use in making low carbohydrate beer. This can produce a lower calorie beer by degrading the dextrin found in the barley malt.

Other new yeasts include one which speeds up fermentation which could cut storage costs, another yeast is being developed which has the

ability to attack and destroy contaminants in the brewing wort. This is a problem often encountered in so-called "real ales."

The scientists at the foundation also believe that there will be a demand for a yeast which produces more fat compounds. This makes the beer head stick to the side of the glass.

The foundation has also tried to improve the beginning of the brewing process

where the barley is converted into malt by germinating the seeds in water. At Redhill, scientists have found that it is quicker to convert the starch into sugar by two stages rather than the traditional methods which use a relatively long single stage.

Artificial enzymes have also been developed which can cut the whole process from 10 to only four or five days.

Before the yeast is added the sugars are boiled. In this

form it is called the wort. The wort is boiled to destroy bacteria and any proteins which may make the final product hazy.

This part of the process consumes as much as 70 per cent of total energy used and the foundation believes that by studying the chemical reactions which take place during boiling they can shorten the process with consequent energy and cost savings.

Advertising Software

APPARENTLY even the glamorous world of advertising will not escape the influence of the computer, because Philips Business Systems has introduced a special software package for advertising agencies.

Its system is aimed at medium-sized companies to increase control over invoicing, and advertising costs, as well as management reports and client data. More information on 0206

THOMSON HOLIDAYS, the UK's biggest travel company, this week started live trials of its planned computer booking system for travel agents.

At present, 66 travel agents around the country are connected to Thomson's TOPS system which links videotex television sets to the company's main booking computer over the telephone network. The company plans to operate a full national service in the autumn.

Converters
Ferranti
package
FERRANTI ELECTRONICS has produced a 10 bit monolithic analogue to digital converter in a moulded package. The company claims that this is the first device of this type to be produced in this way in Europe.

Travel
Computer
booking
THOMSON HOLIDAYS, the UK's biggest travel company, this week started live trials of its planned computer booking system for travel agents.

RESTORING A SCOTTISH BANK, WE HAD TO WATCH THE OVERHEADS.

The Banking Hall of the new London Chief Office of the Bank of Scotland has a truly magnificent listed ceiling.

In glazed ceramic, and in 'art nouveau' style, it's the work of the famous Victorian designers and manufacturers, Burmantoft.

It was something Wates had to watch very carefully indeed when we started to restore and develop the site, behind a listed Victorian facade.

There was, indeed, plenty in the contract that might have put the ceiling in jeopardy.

Removing the existing roof, to extend the building by another floor, then building a new mansard in keeping with the Palladian style of architecture.

Replacing a lightwell to the rear of the building in order to 'stitch in' a new steel frame for seven new floors.

Re-building the bank's basement in order to install two new two-storey vaults.

In addition, a 7-ton generator and other heavy plant had to be hoisted to the roof. All in the face of incredible access and egress problems.

Our only means of getting to the rear of the site was through a narrow courtyard, Threadneedle Court, alongside the Bank. (Threadneedle Street has a double

yellow line, which meant no off-loading during normal hours.)

Thousands of cubic metres of material excavated from the basement had to be removed at night-time through this busy courtyard.

In the event, we protected the ceilings by

covering them with nylon netting stretched between steel cables.

And protected them from rain above by waterproofing the third floor with a special membrane (allowing us to demolish the old slate roof).

Down in the Banking Hall, we carefully restored marble columns, gold leaf decoration, and the magnificent mahogany vestibule.

In the floors above, we installed modern air-conditioned offices for the Bank's Directors and staff, with three lifts, a modern staff dining area and a prestigious Directors' Boardroom.

And all the electronic wizardry that a modern banking headquarters needs.

We handed over Phase One of the building last November, on the agreed date.

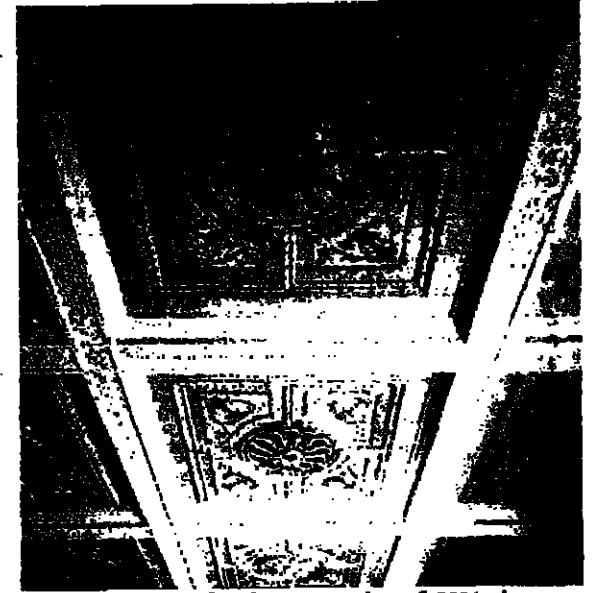
In that time, we had more than doubled the original floor area of the Bank.

And provided the Bank with a perfect blend of 19th century elegance, and 20th century office efficiency.

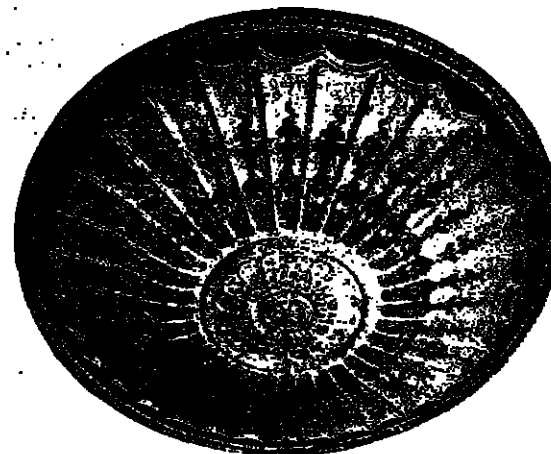
The Chief Architect of the Bank said he was impressed not only that 'Wates cared' but that 'Wates people cared' from boardroom level to the site operatives.

It's an attitude to construction we're very proud to adopt, and be known for.

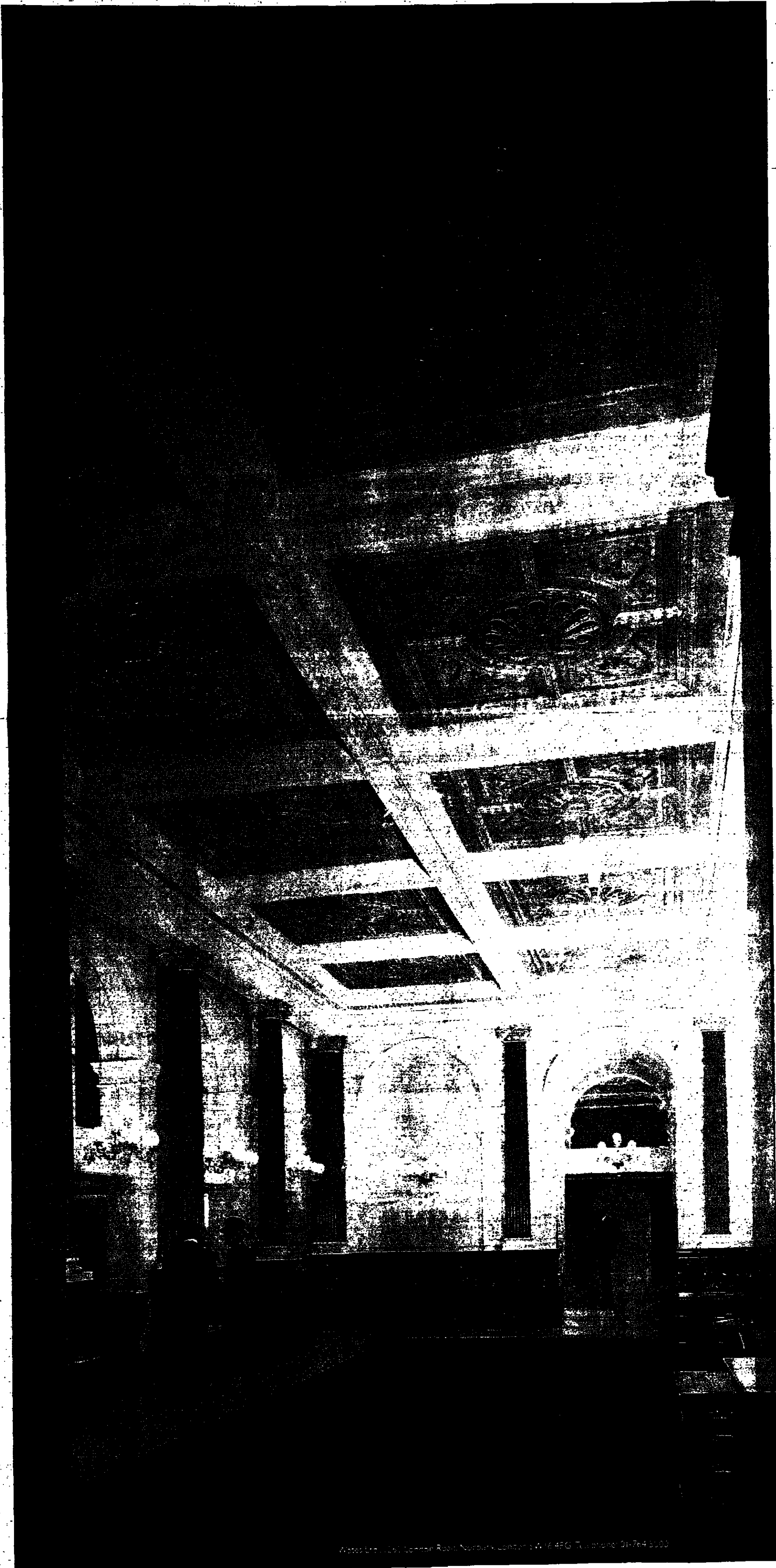
Whether it be a Bank, or a superstore, or a local authority that signs the cheque. **wates build with care**



Burmantoft's glazed ceramic ceiling of 1900 in the main Banking Hall.



The beautiful circular ceiling in the West Pavilion Reception Office.



Overseas enthusiasm for U.S. real estate still plentiful

THE United States real estate market may have temporarily lost its characteristic self-confidence but the present bout of nerves does not appear to have weakened the resolve of those outsiders intent upon snatching a share of the action.

As talk of inevitably rising yields and rapidly faltering faith in the UK property market gains more ground around the City, so a series of events and deals has kept the spotlight trained on the U.S. The general approach seems to be that any present difficulties for American real estate are of little longer-term consequence and should be regarded as a golden opportunity rather than cause for fright among the astute.

That, certainly, was the message from quietly named Saracreek Holding, a Dutch company investing in high quality, completed, income-producing office buildings and shopping centres in the United States.

Monday will see the start of dealings in Saracreek shares on the London Stock Exchange—they are already quoted in Amsterdam and Paris—and the company hopes to attract institutional and private investors.

Saracreek has a portfolio of eleven properties with a March 1982 valuation of £125.2m. A "split" company reorganised in 1977 by Schroder Wagon, the Amoy Bank and Banque Privée de Gestion Financière, the number of shares in circulation

has since risen from 10,000 to over 4.6m. Earnings per share stood at \$2.35 in 1981, with net asset value per share rising to \$34.46. Current share price stands at around \$25.74, giving a market capitalisation of about \$119m.

Mr Charlie Grossman of Schroder Real Estate Corporation, the company's property advisers, told a City unveiling ceremony that while those nasty rumours about an ailing U.S. market could hardly be denied, Saracreek's performance (surprise, surprise) has left the rest of the field standing.

According to Mr Grossman, values of new property in the U.S. had fallen by anything between 10 and 20 per cent over the past year, but Saracreek's experience had been very different. "We buy revolutionary property, usually five to 15 years old, which tends to be undervalued in the States but which offers the greatest potential uplift."

As a result, a market valuation carried out last November was fully confirmed by the recent valuation prepared in advance of the new listing.

Even so, Saracreek and Schroder do admit to having "backed away" from the market in recent months and, while they bought 10 properties in 1980 and five in 1981, they have yet to sign a deal in 1982. There is, however, over \$20m patiently waiting for the right opportunity and this could be accounted for by the end of the year.

The reason for the London

listing is put down to all the usual factors, such as prestige and wider exposure but it does appear as though Saracreek has sometimes been less than enamoured with the enthusiasm which has greeted some of its European money-raising efforts and that the decision to introduce itself in London was not an easy one.

Columbia

FOR those less likely to get enthusiastic about the possibility of some excitement—namely tax-exempt pension funds—time is running out to take up the first offer of \$50,000 units from Columbia Property Trust, a new unit trust with a board of management drawn from a range of blue-chip City institutions as well as U.S. property experts.

The Trust, advised by Healey and Baker, Guinness Post Properties, Hill Samuel Property Management and Travelers Asset Management of New York, intends to acquire a diversified and geographically spread portfolio and will consider joint investments with developers and other investors. It accepts that others before it have made mistakes but it reckons it has learned a lot from watching their errors. Closing date at Hill Samuel's is July 29.

Baring

THERE ARE, of course, other ways of investing in the American property market and Baring Brothers, the UK merchant bank, has taken up one of the options available.

Last month it bought 331 per cent of international real estate consultants Landauer, International, taking out Spencer/American Express and two other German and Swiss holders. The transaction probably valued the whole of the Landauer equity at close to its high margin gross revenues of just under \$12m (nearly £7m).

The deal leaves Landauer with three other shareholders: a USA senior management, UK estate agents Hillier Parker and J. Bourdais, the French commercial property services company.

Roger Cockhill, the Hillier Parker partner responsible for

property investment and international activities, describes Landauer as an "unusual vehicle." Most U.S. real estate is dealt in by brokers whereas Landauer is a consultant working on a fee basis. Last year, it was involved in the \$400m sale of the Ford Motor building in New York and this year it was at the centre of the \$500m General Motors building option deal.

"Landauer seems to have a unique position in real estate advisory work," says M. J. Rivett, Carnac, a managing director of Baring Brothers. "It is determined not to be a mass market broker, and to keep its top-of-the-market niche."

swap of respective participations in one London and one Tokyo property. The two partners have known each other for some time and joined forces for a scheme in Paris.

DIXONS

Photographic property division was the purchaser for £1.8m of Nash House, the London freehold premises of troubled Sotheby Parke Bernet. The deal was apparently concluded during one of the many lulls in play at Wimbledon and will be followed by a Dixons, planning application to redevelop the site, on the corner of Maddox Street and St George Street, to provide about 10,000 sq ft of office floor-space. Talks with a tenant are already underway.

Baring has an office in New York, where their main business is domestic pension fund management which, by its specialised nature, covers portions of the funds of 30 or 40 major corporations. It has over \$1bn under management but none of that is in real estate.

Rivett Carnac sees Baring's motivation in this deal as first, buying a good investment, secondly, setting expertise on the ground and thirdly, improved management capability. For some time, it has seen real estate as a gap in its investment management expertise—and this includes the UK.

Landauer, clearly, expects to profit from the misfortune of others. The sales Cockhill sees coming up will involve itself disposing of the portfolios of major developers—some of them Canadians under pressure from short term borrowings at high rates—on a basis which is expected to be geographically widespread but with preponderance of office buildings and a number of shopping malls.

Baring emphasises that Landauer is a very long term investment while their new partners, Hillier Parker attack the problem of UK investment in U.S. real estate in more general terms: "not an ideal moment to float a lot of new funds, but a good moment for expertise," is how Roger Cockhill puts it.

The market is far more difficult than anyone expected 12 months ago," he says. He does not see a crisis of 1974 proportions threatening the market,

but expects plenty of opportunities to buy.

Savills

THERE IS considerable excitement at the Grosvenor Hill offices of Savills, with the opening of its Washington DC office little more than two weeks away. Savills emphasises this week that the U.S. involvement will be highly specialised, entailing the acquisition, management and perhaps valuation of agricultural land, very hard to buy in the UK but which Savills have been studying closely in the U.S. since the lifting of exchange controls.

After a year or more of falling U.S. land prices and low commodity prices, Savills believes that the time is now right for land purchase. Leicester Le Sueur, leaving shortly for Washington to be Savill's senior partner in the U.S., was less concerned with domestic market sensitivity than with the sterling/dollar relationship.

Heron

AS FOR others favouring the totally direct approach, look no further than Gerald Ronson's Heron International, the holding company for the British-based Heron Corporation. Mr Ronson must be feeling pretty pleased about this week's land deal, concluded in Tucson, Arizona.

Heron in partnership with two Tucson based developers, Don Diamond and Frank Aries has paid \$75m (£43.5m) for 12,500 acres of development land in and around Tucson. The 25 separate parcels of land formed part of the estate of the

late Howard Hughes, the U.S. millionaire recluse who died in 1976.

Heron is already well on the way to recouping the purchase price and has pre-sold 1,500 acres (just over a fifth of the land) for \$40m. Heron says other deals are in the pipeline and expects to have fully recovered the purchase price by the end of this year when Heron could be left with 5,000 to 6,000 acres which will either be developed by Heron or sold for development.

The deal appears reminiscent of the real estate coup pulled off by European Ferries in Denver, Colorado. The object appears to be to break up the land holding for resale to recoup the original purchase price and then redevelop the remaining parcels of land in partnership and preferably using other people's finance.

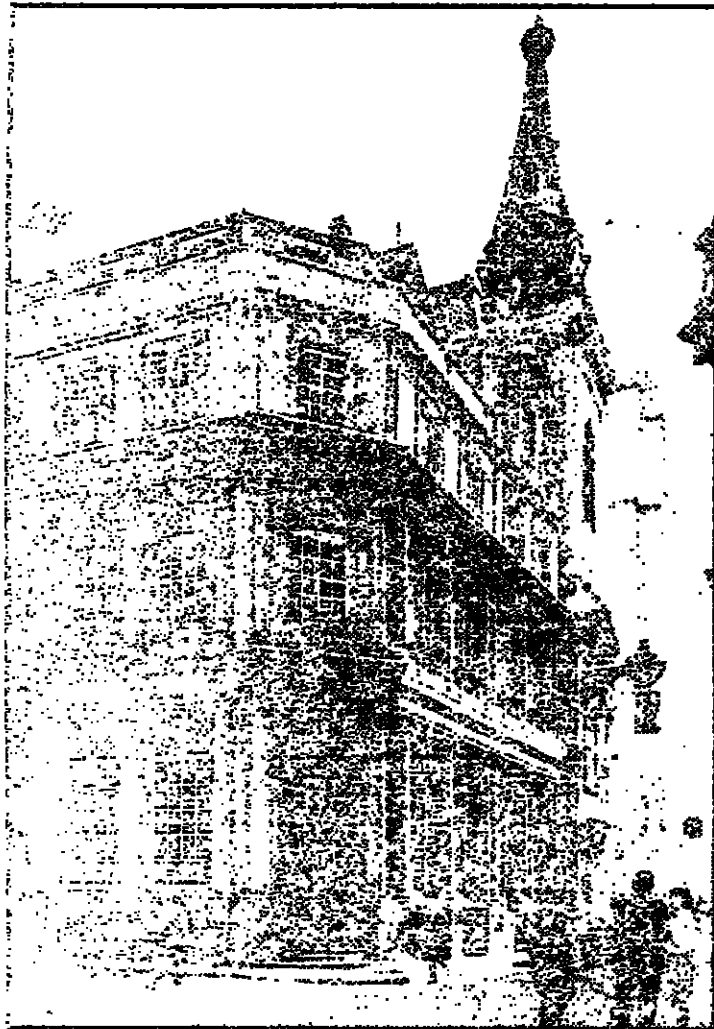
Unhappily, not everyone appears sufficiently sure of themselves to talk about what they are doing. Debenham Tewson and Chinnocks were this week happy enough to say they were involved in the purchase, for \$20m, of 489 Fifth Avenue, New York, on behalf of "a major UK institution," but much less enthusiastic about identifying either the purchaser or vendor.

The 140,000 sq ft office tower, which represents the first major U.S. property acquisition for the mysterious buyer, is let to several tenants and the majority of leases come up for renewal in the next few years. No doubt tongues will loosen after any substantial reversionary increases.

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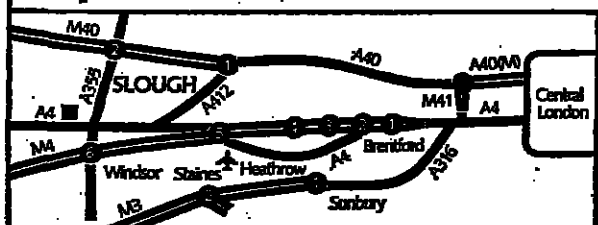
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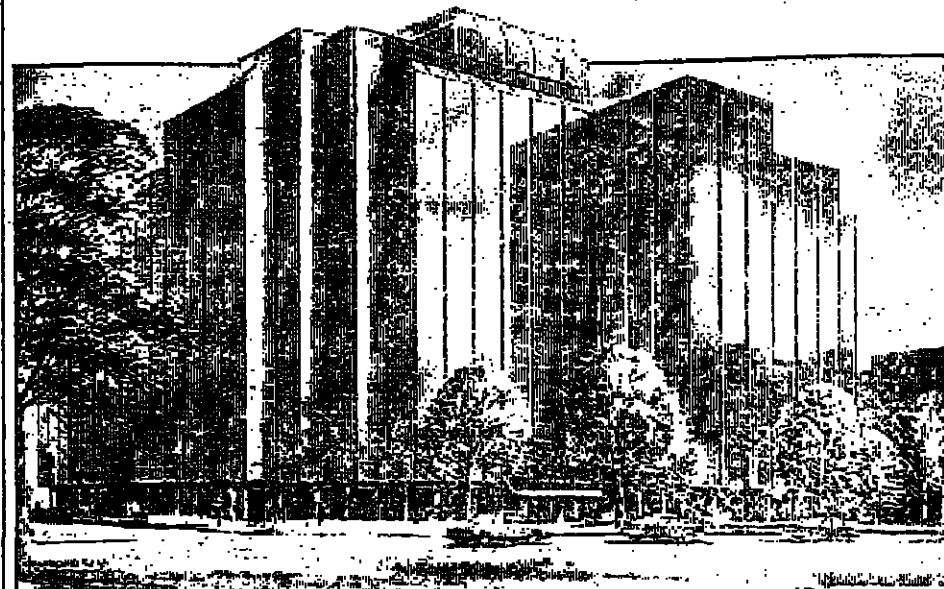
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Friday July 16 1982

Shultz picks up the reins

FOR THE first 18 months of Mr Ronald Reagan's presidency, Mr Alexander Haig was widely regarded on this side of the Atlantic as the only major figure in the U.S. administration who was sympathetic to the concerns of Western Europe and ready to stand up for them in the inter-departmental arguments in Washington. In some very important respects, this was not an ill-founded judgement; if it had not been for Mr Haig, for example, it is not at all certain that the U.S. would now be engaged in negotiations with the Soviet Union both on intermediate-range and on strategic nuclear weapons. What took time to sink in, on the other hand, was that he pursued certain other policies—the almost unconditional support for the Begin Government in Israel, for example—which seemed less advisable to Europe, and that his style was disruptive of steady foreign policy.

The style of Mr George Shultz, who has received the unanimous recommendation of the Senate foreign relations committee to take over as Secretary of State, will almost certainly be less combative. He has long experience of government under previous administrations, at the Department of Labour and at the Treasury, and he has a well-established reputation as a team player. In his opening testimony to the Senate committee, he repeatedly stressed that he would be carrying out President Reagan's foreign policy, whereas Mr Haig had too often given the impression that he was trying to carry out his own foreign policy.

Significant

Mr Shultz's past experience may have lain primarily in the fields of economics and business, rather than in that of foreign policy proper; but his statement to the committee is witness of a mature mind, capable not merely of giving a loyal account of the President's foreign policy positions, but also of sprinkling it with subtle and possibly significant glosses of his own.

He certainly inherits a formidable array of problems, in relation both to the Soviet Union and to America's allies in Western Europe. The Reagan administration has tended to adopt a confrontation stance towards Moscow which at times

has alarmed European opinion, through its emphasis on rearmament and nuclear strategy. More recently it has angered European governments by the attempt to put economic pressure on the Soviet Union through the embargo on components for the gas pipeline. It is too early to say how Mr Shultz's appointment will influence U.S. policy on East-West relations—his assertion that the U.S. was prepared to establish "mutually beneficial and safer relationships with the Soviet Union on the basis of reciprocity" is a formulation which leaves many questions unanswered. But it must be significant that he was prepared to say, before his confirmation, that "as a general proposition, the use of trade sanctions as an instrument of diplomacy is a bad idea."

But the most urgent problem facing American diplomacy is the crisis in the Middle East, in which the U.S. is already, as so often in the past, actively engaged as negotiator and go-between. Much of his Senate testimony was concentrated on this issue, and the flavour of it seemed much more even-handed as between the interests of the Israelis and the Arabs than perhaps might have been expected from Mr Haig.

There was no suggestion of any weakening of American support for the security of Israel, which he described as "our closest friend in the Middle East." But his references to the legitimate needs of the Palestinian people, and the right of representatives of the Palestinians to take part in a negotiating process, while not inherently divergent from previous American orthodoxy, certainly seemed to give new emphasis to this aspect of the Arab-Israeli conflict. He gave no support to the notion of military solutions in the Lebanon: "We cannot accept the loss of life brought home to us every day on our television screens."

The European Community has long argued the case of the rights of the Palestinian people; but while Europe has had an objective, it has lacked both a strategy and the means of carrying one out. The U.S. has the means; it is now up to Mr Shultz to see whether these means can effectively be used to defuse the crisis in Lebanon.

Covert protection, back-door subsidy

THE GOVERNMENT is reported to be preparing a new issue, as it were, of enterprise zones, in which exemptions from taxes, rates and regulations will be offered to tempt the hesitant entrepreneur over the brink. This does at least show an urgent concern for the plight of some of the most run-down parts of the country. However, when taken together with other current policies—the tax concessions to the oil companies which have provoked a lawsuit from ICI, and the protracted bargaining with Nissan—it also suggests a disturbing blind spot in the Government's thinking.

The central ideas in the Government's economic philosophy are the virtues of free decision subject to market discipline, and the direct economic effect of high public spending. The Government also seems positively enthusiastic about using special exemptions to encourage particular activities; yet these are market distortions, achieved by a looking-glass version of higher public spending.

There are a number of insidiously appealing arguments for these breaches of principle. One is that we must keep up with the Schmidts and Duponts (not to mention the Watanabes and the O'Kellies). Since all countries now multinational capital with special incentives, we must join in, or we will see no investment.

Favourable

Most regrettable, this is in some senses true; and a similar logic leads to other counter-productive policies. It is openly urged that British industry must have access to energy and feedstocks, steel and credit on terms as favourable as any of its competitors. More quietly, civil servants are reminded "in the unending trade war of red tape, technical specifications and other non-tariff barriers."

The case for enterprise zones is more seductive, for these zones are not only supposed to contribute to regional revival,

but to act as model farms, as it were, for the Government's ideas of economic husbandry. See, the Chancellor agrees, how taxes, rates and regulations will be offered to tempt the hesitant entrepreneur over the brink. This does at least show an urgent concern for the plight of some of the most run-down parts of the country. However, when taken together with other current policies—the tax concessions to the oil companies which have provoked a lawsuit from ICI, and the protracted bargaining with Nissan—it also suggests a disturbing blind spot in the Government's thinking.

Resources

There are a number of arguments which need to be restated against this whole approach. In the most general sense, the case for free trade and market discipline has never rested on any assumption of universal virtue. Countries which do not distort incentives generally make more effective use of their resources than those which override them.

It is true some Governments—notably the Japanese—do seem to have had some success in using a mixture of incentive and protection to encourage the growth of the industries of the future, but that is not how the game is usually played.

Decline

It must also be remembered that any covert protection or subsidy for a particular project hurts not only its foreign competitors, but its established competitors at home. That is why ICI is suing the Government, and why, more generally, the growth of state-backed large-scale industry in Italy has been mirrored by the decline of the large Italian private enterprise corporation. Only the black economy, it seems, can flourish in the shadow of state "incentives."

This points to a final moral: total escape from tax works just as well as exemption. To abolish what remains of corporation tax in this country would cost less than £3bn—a fraction of the cost of various special incentives; but this general incentive would remove distortions, and save a fortune in administration.

Covert protectionism is best fought by opposing it, as in the recent consensus on export credit, and not by following bad examples.

What GEC could offer

By Guy de Jonquieres in London and Kevin Done in Frankfurt

HOW THE TWO COMPANIES COMPARE

GEC

(estimated figures for year to March 31, 1982)
 Turnover £4,950
 UK sales £2,525m

Profits £584m (before tax) £365m (after tax)

SALES ABROAD 1981

Total Sales £2,425m
 Of which sales by foreign subsidiaries £1,325m

AFRICA 98
 AUSTRALIA 132
 ASIA 263
 AMERICAS 525
 EUROPE 822

Business groupings in the UK

POWER ENGINEERING: Turnover £59m. Pre-tax profit £5m. Main activities: Turbine generators, gas turbines, switchgear, transformers, rectifiers, insulation products and plastics.

INDUSTRIAL: Turnover: £35m. Pre-tax profit £4m. Main activities: Industrial and marine diesel engines, large and small electric motors, gears, illuminated signs, ventilation products.

ELECTRONICS, AUTOMATION AND TELECOMMUNICATIONS: Turnover: £14m. Pre-tax profit £2m. Main activities: Marconi companies: Avionics, civil and military communications, satellite communications, radar, space and defence systems, instruments, broadcasting equipment.

Electronics and automation: Railway signalling equipment, traffic control systems, minicomputers, industrial and numerical controls, robots, mechanical handling, medical equipment.

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Its highly profitable radar and radio systems group is prime contractor in a programme to equip the German Navy with a new class of 20 fast patrol boats. The marine management division is responsible for the weapons guidance system of the current German frigate programme and is involved in the Tornado fighter and Leopard II battle tank projects.

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However, the two companies' product lines are remarkably similar, ranging from the "heavy" end—gas turbines and industrial equipment—to areas such as telecommunications, office systems and process control which increasingly involve the application of microelectronics.

None the less, there seems to be a potential for some useful collaboration at the margins. AEG is proud of its solar power technology, a field in which

AEG

(figures for year to December 31, 1981)
 Turnover DM 14.8bn (£3.25bn)
 West German Sales DM 8.4bn (£1.84bn)

Profits - DM 642m (-£141m) (after tax and before extraordinary items of + DM 666m (£146m))

SALES ABROAD 1981

Total Sales £1,405m
 Of which sales by foreign subsidiaries £913m

AFRICA 98
 AUSTRALIA 132
 ASIA 263
 AMERICAS 525
 EUROPE 822

Business groupings worldwide

POWER ENGINEERING AND INDUSTRIAL SYSTEMS: Worldwide turnover: DM 5.9 bn (£1.29bn). Divisions:

Energy Technology: Power stations, gas and steam turbines, electrical switchgear, motors and generators.

Industrial Technology: Industrial and marine automation systems, heating controls.

Traffic Systems: Radar and radio communications, monitoring and reconnaissance equipment, solar power, space systems, ship control systems.

Systems Components: Power electronics, low voltage switchgear, electric motors.

COMMUNICATIONS SYSTEMS: Turnover: DM 834m (£185m). Divisions:

Telecommunication Technology: Telecommunications and satellite equipment, remote monitoring

Electronic Components: Micro-electronic devices, semi-conductor arrays.

AEG-Kabel: Power and communication cables, optical fibres.

OFFICE EQUIPMENT: Turnover: DM 1.1bn (£240m). Consists of Olympia Werke.

AEG's interest reduced from 100 per cent to 51 per cent last year as part of deal in which Bosch and Henkel acquired 49 per cent. Olympia makes typewriters, word processors, small computers.

The challenges remain formidable and could take some years to overcome. GEC's experience with some recent takeovers has not been entirely trouble-free, and it has yet to bring the performance of acquisitions such as A.B. Dick and Avery's up to the same standard as the rest of its activities.

But AEG-Technik, stripped of the loss-making consumer and appliance operations, would possess a portfolio of businesses in areas which have proved highly profitable for GEC. If the application of management attention could raise its margins and growth prospects close to those enjoyed by GEC, it would be reasonably expected to command a market capitalisation comparable to that of the British company, which is currently valued on the London Stock Exchange at more than £5bn.

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But there are grounds for believing that GEC's intentions are not so rapacious as the unions fear, and that it is aiming at something less than full integration of AEG with its own operations. For a start, GEC is not seeking majority control from the outset, a clear break with its approach to previous acquisitions. Though the pro-

posed arrangements would undoubtedly give it a major say in AEG's affairs, GEC is said to have proposed initially taking an equity stake of less than 40 per cent.

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It is certain that the talks between the two companies could not have progressed this far if the two men did not share similar management philosophies and mutual respect. Herr Dürr has expressed public admiration for the way in which Lord Weinstock has transformed an assortment of previously troubled companies into a highly profitable group.

In essence, Lord Weinstock's formula has been to operate GEC as a "federal" company. He has devolved to its divisions and subsidiaries responsibility for operational decisions, such as product development and marketing, while subjecting them to a system of rigorous financial control.

AEG-Technik, by contrast, has long had an extremely centralised management structure, which critics blame for making it slow-moving and unresponsive. Its headquarters in Frankfurt employs 1,200 central staff, while GEC has only about 100 at its head office.

From his own statements, it appears clear that Herr Dürr is looking to GEC not just for money, but also as a source of management experience and support, as he strives to mould AEG's bedraggled empire into a sound and profitable business.

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THE AEG REORGANISATION

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FINANCIAL TIMES SURVEY

Friday, July 16, 1982

The pace of factory automation is quickening—some of the world's more foresighted manufacturers believe that the "unmanned factory of the future" could be a reality within five years, rather than by the turn of the century.



A line of robots being checked at ASEA, the giant Swedish industrial company, which has recently received orders from the West German motor industry for 105 robots.

Manufacturing Automation

A revolution on the factory floor

By ALAN CANE

THE FACE of manufacturing industry has been changed irrevocably in less than a decade by new techniques for automated production, based on relatively cheap computer power.

Machine tool manufacturers and their customers have been affected equally drastically. Machine tool makers in the U.S., the UK and in Europe have seen their markets threatened alarmingly as Yamazaki, Hitachi and Seiki, Nakamura and Fujitsu Fanuc became commonplace words on machine shop floors. In the UK, Alfred Herbert, the distinguished flagship of the British machine tools industry, already hit badly by the recession, crashed in 1980 with losses of £56m.

A year later, Mr Ron Lynch, chairman of a revamped and resuscitated Alfred Herbert, warned that the Japanese were "intent on wiping out our machine tool industry."

The evidence was hard to resist: 55 per cent of the numerically-controlled lathes in Britain were of Japanese origin.

At the same time other changes were taking place. An entire raft of companies which had never been part of the tool-making business, suddenly sprang into prominence: these were the computer and electronics companies, skilled in the development of the hardware and the sophisticated software needed to drive the new machines.

Thus, IBM emerged, last year as one of the U.S. leaders in computer-aided design and computer-aided manufacturing technology: at the end of the year IBM launched its first, small, but impressive robots.

T E X A S

Instruments.

An order from

a customer would be stored in the main computer which would generate a request to the computerised drawing office to design the parts required.

It would direct automatic warehousing and palletising machinery to remove the necessary raw material from stock and instruct remotely-controlled trucks to deliver the raw materials to groups of computer-controlled machine tools.

Robots would move the parts through the machining process before they were transferred to a fully automatic packaging and despatch line. Such a factory does not yet exist—but some that do are close to the ideal.

Mr Frank Curtin, group vice president, machine tools, for Cincinnati Milacron, one of the world's leading makers sums it up: "We are excited because the use of these new techniques offers the only opportunity for a company on a worldwide basis to become a high-quality, low-cost producer."

The Japanese, he pointed out, were moving low technology production out to countries with lower labour rates, while automating high technology production as rapidly as possible.

Describing the present state of the U.S. machine tool market, with considerable understatement, as "lousy," he went on to point out that the level of inquiries for automated manufacture at Cincinnati had never been higher: he had never seen so many senior executives becoming involved in the planning of manufacturing production—"most of the early automated manufacturing systems were failures because senior executives would not get involved. When the recession lifts and these inquiries are translated into

orders, the new systems will be successful."

In Sweden, Mr Sven-Erik Andersson, managing director of SMT-Pullmax, a leading computer-controlled lathes manufacturer, argues that chief interest among potential customers is in more sophisticated systems, even if business is 50-60 per cent down.

And Mr Bjorn Weichbrodt, general manager of the industrial robot division of ASEA, the Swedish industrial giant, plans to grow by 60 per cent this year—"last year we sold 500 to 600 robots. Our target this year is 900 to 1,000."

Major step

The revolution that has been taking place is of course based on microelectronic technology. The factory of the future is, however, already here and now—not in its most advanced manifestation, but in applications which rule out any suggestions that the claimed benefits are not genuine.

Chief among these, production level can be kept high, inventories and stocks can be cut drastically, quality can be massively improved. The Japanese have shown it can be done; now the rest of the manufacturing world is running to catch up.

The ideas and concepts in advanced manufacturing systems of the kind now being installed are hardly new; what has made the difference over the past few years is the availability of low cost, reliable and sophisticated control mechanisms. The credit for popularising these systems which rely on computer numerical control lies with General Electric of the U.S. and with Fujitsu Fanuc, which could be described as "the IBM of the



A programmable welder—a combination of BOC welding equipment and a Hall Automation robot.

IN THIS SURVEY

Technology: numerically-controlled (NC) and computer numerically-controlled systems (CNC)

International developments: how Japan and the U.S. stay ahead in the factory

Japan: robot production and cost comparisons

Computer-aided technologies: further rapid advances

Flexible manufacturing systems: aiming for efficiency in small batches

Case study: vehicle production in France

Robotics: key devices on the production lines

Applications: why robots are so effective

User's case study: streamlined productivity

The suppliers: overcoming the limitations

U.S. ventures: rush to win market foothold

Social implications: the impact of automation

BL case study: all change on the Metro line

KTM for Manufacturing Systems

SPECIAL MACHINE (KTM SPECIAL PRODUCTS)
Relatively simple program logic control (PLC) station for straight line milling.

KTM-760 (KTM CNC PRODUCTS)
One of seven standard CNC machining centres that can be incorporated into a system.

PLC MULTI-HEADCHANGER (KTM SPECIAL PRODUCTS)
Gives unlimited capacity for multi-spindle drilling, tapping, boring, etc.

SPECIAL MACHINE (KTM SPECIAL PRODUCTS)
Boring station ensures accuracy for such applications as cylinder block and crank bearing bores.

INSPECTION (VICKERS MAXI-CHECK)
Feedback of inspection data to machine controls ensures consistent component quality.

SPECIAL MACHINE (KTM SPECIAL PRODUCTS)
Facilities such as broaching and part assembly can be incorporated.

WASHING STATION (VICKERS AQUAMATIC)
Proper cleaning guarantees ready for inspection and assembly components.

DESIGN & PROJECTS (VICKERS CONTRACTING SERVICES)
Everything for building and services to legal negotiation and procurement can be handled. All the management skills for turnkey projects.

HANDLING SYSTEMS (ROEVAC)
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LOADING
Manual robot.

CNC MULTI-HEADCHANGER (KTM CNC PRODUCTS)
This introduces all the flexibility of CNC multi-spindle machining.

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MANUFACTURING AUTOMATION II

Ian Rodger on improvements in the application of NCs and CNCs in machine tools

Refinements in three separate markets

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IT WOULD be dangerous to suggest that the most important advances in the application of numerical controllers and computer numerical controllers to machine tools have already been accomplished.

Compared to the innovations of the past decade, developments look like more refinements or value engineering. Machine tool manufacturers' attention is understandably drawn away from internal advances to the exciting things that can be done by putting their machines together with robots, conveyors and pallet changers to make production cells and flexible manufacturing systems.

There are still some useful improvements, however, appearing on the NC and CNC machines themselves, notably simpler programming languages, better diagnostic systems and programming aids for NC tapes.

It has been 10 years since the first CNC lathes appeared and for most of that time, computer controllers have been applied mainly to large turning machines and machining centres. The sharp fall in the cost of electronics in the past two or three years, however, has permitted the application of CNC to many more types of metal cutting and forming machines.

CNC kits

It has even become practical to adapt computer controllers to old manual machines. In most cases, this is done by stripping the machine and altering its structure but one supplier has emerged in the past few months with a bolt-on CNC kit for certain makes of lathes, for £11,250.

Machine tool makers tend to see three distinct markets developing, each with different electronic requirements.

● Stand-alone machines, often owned and operated by relatively small engineering sub-contractors who do a wide variety of jobs. This type of user needs an on-machine controller that can be programmed quickly and easily by an unsophisticated operator to minimise down time.

● Machines that are designed to be part of larger production systems and for which instructions

are received from a remote production control computer rather than a local operator.

● Stand-alone machines with long production runs for which a tape-fed numerical controller is adequate.

In a tape-fed machine, the major problem has always been correcting errors after a tape has been cut, there being no alternative to going back to the keyboard and making a new tape. The most popular solution has been to drop NC in favour of the more flexible CNC machines. But these are very expensive. Another solution is to prepare the tape on a computer that has been programmed to detect and signal errors. A recent example is the IAPT interactive system introduced by University Computing early this year.

As the programmer enters geometric definitions or cutter motion commands on the IAPT, the software checks for errors and provides an immediate indication of any corrections needed. It also draws the geometry or cutter motion on a plotter for verification.

Avoiding the rigidity of tape-fed machines was the main attraction of attaching computer controllers to machine tools. Initially, CNC systems were attached to relatively simple lathes which operate in only two dimensions and then to the more complex milling machines and machining centres.

Now, the same process is being repeated with the development of conversational programming languages for CNC controllers. The first generation of these systems has been appearing on lathes and developments are following for milling machines as well.

The idea behind conversational programming is that it becomes easy for even a relatively unskilled operator to program a machine. Fanuc of Japan has led the field but other major manufacturers are catching up quickly.

Take, for example, the recently introduced Aeromac 900 series from Cincinnati Milacron of the U.S. All the operator has to do is key in one of the nine "menu" codes and then the video display unit leads him in plain language messages through procedures for setting

up, operation, editing and trouble shooting.

Yamazaki Mazatrol of Japan produces a lathe controller that automatically selects cutting conditions, depending on the material being worked and the tool used.

General Electric of the U.S., which supplies controllers for a number of tool makers, is expected to introduce a conversational system in September.

GEC of Britain, which took over Alfred Herbert's CNC controller business when the venerable machine tool company went into liquidation in 1980, believes that controllers will have to be more adaptable in the future.

It believes that users will want machines that can be programmed by an on-site operator of fed by a tape or attached to a flexible manufacturing system.

This means using a high level conversational language that enables the user to add his own programming modules to the controller. The penalty is the need for a larger memory than is common in CNC controllers but GEC believes memory cost will continue to decline.

The company has already introduced a controller of this kind for turning machines and plans to bring out one for machining centres later this year.

Identifying faults

Diagnostics are of major concern to users because they want most of all to avoid machine down time. The latest advances are along the lines of identifying problems. Previously, a controller might just put the word "fault" on its

screen and let the operator hunt around for it.

Now, controllers can detect faults, decide how severe they are and choose appropriate responses. Some are just warnings, such as low oil pressure, in which case the controller would alert the operator but carry on working. In more serious cases, the machine would be shut down and the screen would display a code that would lead the operator to the source of the problem.

Other recent developments that will appear increasingly on new machines include adaptive control and in-process gauging. Computer controllers are ideal for exploiting the wide variation in speeds that can be derived from DC motors. Speeds and depths of cut on CNC lathes, however, tend to be the subject of precise programming

instructions depending on the material used and the shape of the object being turned.

Under adaptive control, the controller, taking account of the motor's power, automatically and constantly optimises the speed and depth of cut.

In-process gauging is a recently developed process intended to supplant off-line inspection. The controller checks the dimension which has just been machined and, if necessary, makes a second cut.

Undoubtedly, there are going to be many more refinements to CNC machine tools in the future. CNC machines are the only ones for which demand is still growing, and competition among manufacturers is increasingly fierce, as European and American manufacturers fight to regain market share from the Japanese leaders.

Government grants encourage the development of Japanese robot technology, says Jim Heward

Staying ahead in the factory

Japanese production of robots

	Number of units	Cumulative number installed in Japan	Annual value in ¥
1968	200	400	
1969	400	600	1,500
1970	1,700	2,300	4,900
1971	1,300	3,600	4,300
1972	1,700	5,300	6,100
1973	2,500	7,800	9,300
1974	4,200	12,000	11,400
1975	4,400	16,400	11,100
1976	7,200	23,600	14,100
1977	8,600	32,200	21,600
1978	10,100	42,300	27,300
1979	14,500	56,800	42,400
1980 (est.)	—	—	60,000
1985 (est.)	—	—	290,000

Note: Under 2 per cent have been exported from Japan and a negligible number imported. Source: JIRA and Imbucon forecasts.



This compact Japanese-designed robot, the Daros PT 300H from Daniloch-Sykes Robotics, is planned for manufacture in the UK.

matic inspection of the characters on plastic typewriter keys.

It would, of course, be naive to consider that manufacturing competitiveness can be measured solely by robotisation. However, the degree to which nations invest in robots seems to be correlated with their investment in other forms of automation.

Another barometer of trends in American manufacturing techniques is to look at the exhibits and technical papers that were presented to some 3,000 industrial engineers at their recent annual convention in New Orleans. Industrial engineers are concerned with improving productivity and are often charged with making recommendations on capital investments.

More than half of the New Orleans exhibitors were showing a variety of computerised systems. These include numerically controlled and computer numerically controlled (CNC) tape preparation systems with a strong bias towards integrated computer-aid design and manufacture (CAD/CAM) and graphical aids to tape preparation. Also, material handling systems including laser bar-code readers were much in evidence.

Another group of exhibits were computer aided manufacturing techniques for generating optimum work methods and time standards. Two new micro-computer products, Adam and Capes, were particularly well received.

In Japan there is evidence of large scale capital investment in automated plant for warehousing and production. Many of the developments and innovations are carried out by the companies themselves with a very high degree of interaction between the production engineering and the product design functions.

From evidence provided by Japanese companies, it appears that it is normal for manufacturing industry in the electronic and engineering sectors to invest about 6 per cent of their gross turnover in means of improving manufacturing efficiency.

The extent of Japanese automation and robots has undoubtedly been encouraged by government grants. The initial development of robot technology was started with a

£43m government fund and there is currently a government funded project worth £26m to develop a "flexible manufacturing system" based on laser technology. In addition, there is an £11.8m fund for low-interest loans to help small businesses purchase robots and a plan worth nearly £84m by 1985 for low-interest leasing of robots by all sectors of industry.

Strong efforts

West European aerospace manufacturers are particularly strong in their efforts to beat off U.S. and other foreign competition through manufacturing automation.

Some notable examples include West Germany's Messerschmitt-Boelkow-Blohm's fully integrated computer controlled system for producing aircraft components. This is claimed to have reduced investment requirements by 9 per cent and cut operational costs by 25 per cent.

The French are trying to

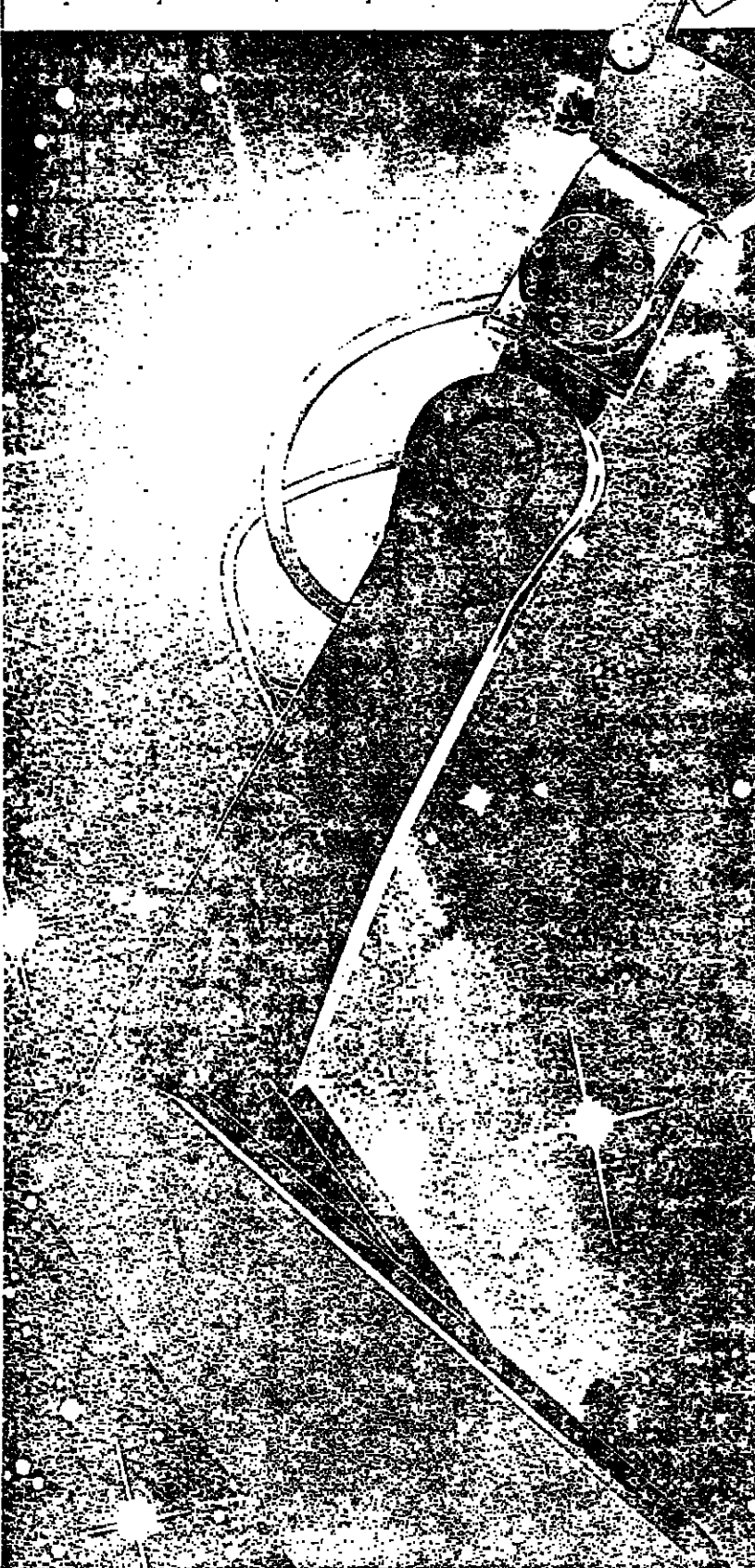
maintain their position as a dominant manufacturing force in aerospace. They are involved in transferring their industrial techniques and manufacturing knowledge to countries such as India, where manufacturing costs are likely to be lower than Europe.

In Britain, aerospace companies are also ahead with a number of interesting projects. For example, it is reported that Rolls-Royce claim to be reducing the cost of the wheels and disk-shaped parts used in RB211 engines by 15-20 per cent in work hours and as much as 60 per cent in inspection. This is being achieved by an advanced integrated manufacturing system. British Aerospace have other comparable developments.

The use of modern manufacturing systems and knowledge is one way of staying ahead of emerging Third World nations. They are customers today for sophisticated equipment. However, as modern techniques and knowledge becomes more widespread, they will become the competitors of tomorrow.

"I thought we'd be the most exciting newcomers to Central Lancashire since the Spinning Jenny."

by Mike La Syke, Chairman, Daniloch-Sykes Robotics



"Perhaps as a Yorkshireman I was prejudiced, but Central Lancashire didn't exactly sound like a hot-bed of high technology to me.

At least, that's what I thought when my Group went into partnership with the Japanese to produce advanced industrial robots, and Central Lancashire New Town was suggested as a location for our new factory.

Quite frankly, I wondered whether the place would still be mills, mills and even more mills. And so I went up to Preston to see for myself.

The advance factory was the first surprise. It looked as though it belonged to the next century, rather than the last one.

The industrial estate looked just as prestigious. (That was important, because we could expect to be dealing with international companies.)

However, what impressed me most of all was the number of high technology firms already in the area—British Aerospace, Rockwell, Plessey, GEC and British Nuclear Fuels to name but a few.

They meant we could be confident of finding the skilled workers and specialist suppliers we'd be needing.

And they meant something else, too.

There was a ready-made market on our doorstep?

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Biggest exhibition

In March, Detroit hosted the world's largest-ever robot exhibition, "Robot VI." Close on 28,000 visitors, many of them serious buyers, viewed the offerings from 102 exhibitors, and over 2,000 attended conference sessions.

At the beginning of 1982 there were about 100 different robot models available in the U.S. from 53 robot builders or importers.

Many firms are actively seeking ways of cutting labour costs on assembly. For example, one medium-sized manufacturer in California is developing robots to automate the assembly of hi-fi audio speakers.

Vision systems are being used with and without robots. They use the power of a video camera, which is usually connected to a special micro-computer, to compare the image seen by the camera with a pre-programmed "idea" of what the image should look like. This is ideal for inspection and some U.S. companies have developed interesting applications including auto-

TEN KEY POINTS TO WATCH

If managements wish to be ahead of international competition, they could do well to consider the ten key points given in the following check list:

- Are you aware of the specific areas in your factory where robots or other forms of automation could yield benefits?
- Are your investment decisions in respect of automation based mainly on savings or on improved market share?
- Do you have a strongly directed quality assurance policy aimed at zero defects?
- Where can automatic inspection techniques be used to monitor quality without incurring labour costs?
- Do you have an industrial

relations strategy for introducing new technology?

● Is your workforce involved in decision making?

● Are your stock and inventory levels acceptable? (In Japan, some manufacturing companies are able to operate with 11 days supply of materials and work in progress.)

● Do you use modern computer techniques with on-line terminals to help with material planning?

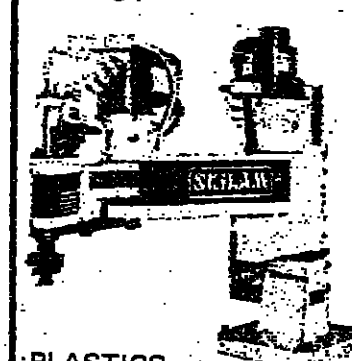
● Do you have computerised shop floor data collection and would you benefit from the high level of control that this could provide?

● Are you aware of the Government grants and assistance available to you?

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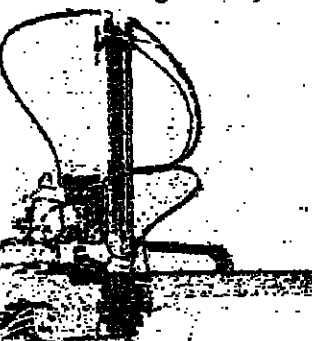
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MANUFACTURING AUTOMATION III

Companies involved in the computer-aided design and manufacture (CAD/CAM) sector*

Company	Complete Software system only	Tel. no.
Applied Research of Cambridge	●	061 429 7227
Calcomp	●	0223 65015
Calma	●	0334 50211
Cambridge Interactive Systems	●	0276 682021
Compeda	●	0223 62247
CadCentre	●	0438 56123
Computervision	●	0223 314848
Control Data	●	0256 58133
Delta CAE	●	01 249 3490
Ferranti Cotee	●	021 327 3401
Engineering Computer Services	●	0506 411583
Gerber Scientific	●	0827 873300
GE/SDRC	●	0274 495811
GMW Computers	●	0462 57111
Hewlett Packard	●	04427 5481
Intergraph	●	061 928 6422
International R & D	●	0753 47033
Manufacturing Data Systems	●	0632 650451
Pafec	●	021 704 4432
Quest	●	0692 292291
Racal Redac	●	0262 881010
Sperry Univac	●	0684 294161
Tektronix	●	01 965 0511
	●	05827 63141

* Note: This list is not exhaustive and is based on data supplied by companies before the survey.

Comparison of cost of labour with robot prices in Japan

Items	1970	1975	1976	1977	1978
Annual wage	0.852	1.968	2.206	2.412	2.586
Coefficient of labour cost except wages	1.154	1.170	1.173	1.178	1.180
Total labour cost per man year	0.989	2.303	2.504	2.938	3.038
Mean price averaging all types of robot	4.580†	4.060	3.860	4.670	5.230
Mean price of playback robot	11.790†	11.120	11.010	11.900	11.190
Man years equivalent per playback robot	11.8	4.8	4.3	3.8	2.7

† 1971 robot prices.

Source: Umetani.

Annual production of robots in Japan—1974 to 1979

Type of robots	1974	1975	1976	1977	1978	1979
A—Manual manipulator	713	772	697	1,127	1,576	1,051
B—Fixed sequence robot	3,287	3,297	6,199	6,494	7,066	10,721
C—Variable sequence robot				425	662	1,224
D—Playback robots	165	137	183	357	506	663
E—NC robot	1	0	6	11	25	89
F—Intelligent robot	1	12	80	199	255	788
Total	4,167	4,418	7,165	8,613	10,100	14,535

Source: JIRA.

'The West must not lose out in this race'

AT A RECENT presentation for financial analysts in New York, Mr James Baker, a senior executive of General Electric of the U.S., asserted that management not planning automation were "frozen like deer in the Japanese headlights, hoping for some outside force to save them. It won't."

In June, Arthur D. Little experts were making similar comments, pointing out, for example, that many Western manufacturing chief executives have a dozen or more levels of personnel between them and the shop floor, while the Japanese make do with five. They are predominantly white-collar staff, says ADL's Dr Irvin Kraus, simply because present-day manufacturing consists not so much of fashioning materials as it does of manipulating information.

That, certainly, will be the essence of manufacturing to come, because marketable products—with short lifetimes—will become yet more complex under technology and market influences and so will be more difficult to design and make.

Like the U.S. Cavalry, the computer has been coming to the rescue for several decades. It continues to gallop madly, but its platoons have separated, each chasing Indians of its own.

At one time the vision was of one large computer overlooking the whole process, from design to test, from input materials to finished goods warehouse. The advent of the small, powerful mini- and micro-computers changed all that. Several computer-aided technologies have been born, with acronyms that warrant some explanation.

● CAD, computer-aided design, in which the engineer or designer can "compose" a part, structure or circuit with screen and keyboard plus perhaps an electronic stylus and pad from which he can specify stored combinations of graphical or other data and put them on the screen. Until recently concerned with the routines of mechanical draughting and circuit layout, CAD is now becoming more intelligent.

● CAE, computer-aided engineering, has resulted from this ability to store technology knowledge and apply it automatically. Further clever software allows engineers to try "what if" experiments with the fundamentals of the design, numerically. The results obtained would otherwise need a

series of "cut and try" prototypes with live testing or, failing that, extensive calculations. For example, a crane jib or an aircraft wing could be "loaded" until it buckled and the failure points seen on the screen. Formal blueprints vanish and all concerned always see the same thing (from virtually any angle) at the same time on their VDUs. Then, other programs will use the data generated to produce machine tool instructions, mould patterns and before long "flexible assembly" instructions.

● CAM, computer-aided manufacturing. Definitions vary a little, but CAM can essentially be seen as the growing alternative to fixed automation (in which a machine can only make one product). It embraces intelligent robotics and flexible manufacturing in the widest sense. Computers and sensors (visual or otherwise) combine with mechanical devices to give production units that can cope with unforeseen circumstances, ranging from a product

Geoffrey Charlsh reviews some of the rapid advances in computer-aid technologies

change to (ideally) any kind of problem on the line. ● CATS, computer-aided time standards. Where manual assembly remains, as it often will for some time to come, this computerised equivalent of "the time study man" by the H. B. Maynard company will probably gain increasing favour.

● ATE, automatic test equipment. Branchchild of the electronics industry, where the extraordinary complexity of integrated circuit and printed board makes manual testing impossible. Big names in the ATE business are Schlumberger (embracing Fairchild and Britain's Membrain), Teradyne and GenRad, but Tyke, Gould, Hewlett Packard, Marconi

Instruments, and Zehntel are all active in a market predicted to grow by researchers Dataquest to \$7bn within two years. ATE is now spreading outside the electronics industry.

● FMS, flexible manufacturing systems. Development of the computer to give production machines (mainly metal removal) the ability to deal with a variety of products automatically. Still in research stage with only a handful of installations in Europe.

● CIM. The ultimate acronym? It stands for computer-integrated manufacturing and embraces all of the above. Technology exists already to link these "islands" of design, production, test, and so on.

Research

But these factories of the future are in the laboratory at the moment. For example, at Stanford Research Institute in California, Dr David Nitzan's team linked a pair of robots with other plating devices, bowl

feeders and visual systems to yield an unattended assembly station.

In Britain, organisations like the Production Engineering Research Association (PERA) at Melton Mowbray, the CAD Centre at Cambridge, Cranfield Institute of Technology and several universities offer research and consultancy in these areas.

The linking of the separate items calls for communications over intelligent local networks, an area now under active development for both office and factory.

The continuous process industries (oil, chemicals, brewing for example) are rather nearer to this sort of total control. The product, in pipes, lends itself well and process CAD can now be conducted on the same screen as plant monitoring and control. BBC-Kent, Foxboro, Honeywell, Rosemount, Sybron Taylor and Turnbull are all in this market.

For the moment, however, the "islands" of computer-aided

activity in manufacturing remain. Much of the CAD/CAM/CAE industrial expenditure so far has been in design/draughting, in a market that was put at over \$500m for 1980 by Merrill Lynch, probably exceeded \$750m last year and is put at \$2.2bn for 1984.

The front runners are U.S.-based and are Computervision (1980 sales of \$190m, or 36 per cent of the market), Applicon and Calma (GE).

Advance towards the automated factory is being held up by investment hesitation and fear of change, according to Dr J. N. Orr, a Sperry Univac consultant. He asserts that newcomers can and should make a start with CAD, because "the unifying thread running through the whole factory is the geometric description of the product."

The West must not lose out in this race. Perhaps some more words from James Baker at GE are appropriate: "The choice is between biting the bullet or biting the dust."

Focus on Baker Perkins, a front-runner in the computer-aided design and manufacturing field

Computer solution to consistent quality

BAKER PERKINS, the Peterborough-based company and one of the world's leading suppliers of food production plant has been a front runner in the supply of CAD/CAM equipment.

Although the company has other interests, print equipment, for example, food processing has been of special interest since the company took computers to its bosom in the 1950s. There are several main control applications in producing such items as cakes, biscuits, etc, with consistent quality, shape and design—ingredient handling, mixing, forming and baking.

Baker Perkins recognised that the sequence lent itself to micro-processor and programmable logic controllers (PLCs) to produce consistent results with less waste.

Although ingredient handling and weighing areas had for many years had some form of centralised control based on a variety of devices, it was realised that weighing and

ingredient routing could be placed under a single controller, or for very large plants several PLCs operating in parallel.

Baker Perkins has also incorporated a PLC into a recently designed small batch, high speed mixer. This provides the entire control for ingredient calling, weighing, mix cycle sequencing, timing and the regulation of dough and mixer bowl temperature.

Comparison

Historical information on the ingredient quantities used for previous mixings can be retained by the PLC. The information can be recalled by the plant operator for comparison with the standard formula or, as a diagnostic aid in the event of a suspect dough mix.

Once the consistent dough mixes have been achieved, the next objective in biscuit manufacture is to produce dough pieces of consistent size and weight.

For pieces formed by cutting, control of the dough sheet thickness fed to the cutter, is one approach. Optical sensors can be used to determine the sheet thickness but problems may arise where the dough surface is irregular or has discontinuities.

Baker Perkins devised a system of sensing the reaction of the first gauge rollers to the dough being fed in and found that for a given situation the signal was proportional to the mass flowrate. This could, therefore, be used to control the sheet speed to achieve uniform dough metering.

At the final baking stage Baker Perkins has designed ovens with automatic control of temperatures in each baking zone. The distribution of hot air within a given zone can be set by the adjustment of dampers within the circulation duct system, which can be set either manually or remotely from a central control point.

Provision can also be made for the measurement of

humidity in each zone. These instruments are capable of measuring humidity directly at temperatures up to 350° C, and assist the baker to set his oven to produce in the most economical conditions.

Baker Perkins, apart from supplying plant to outside users, has also made extensive use of CAD/CAM methods within its own plant.

Mr Ron Jackson, Baker Perkins CAD/CAM manager, has been closely involved with the problems since the 1970s. He quotes the comment that "apart from the propelling pencil, CAD is the only significant advance in drawing technique for more than a century."

"It is a paradox," he says, "that it has taken so long for the working environment of creative engineers to be itself the subject of dramatic technological change."

Comparing former manual drawing work with the use of computer-aided designs, Mr Jackson points out that before the acceptance of an agreement

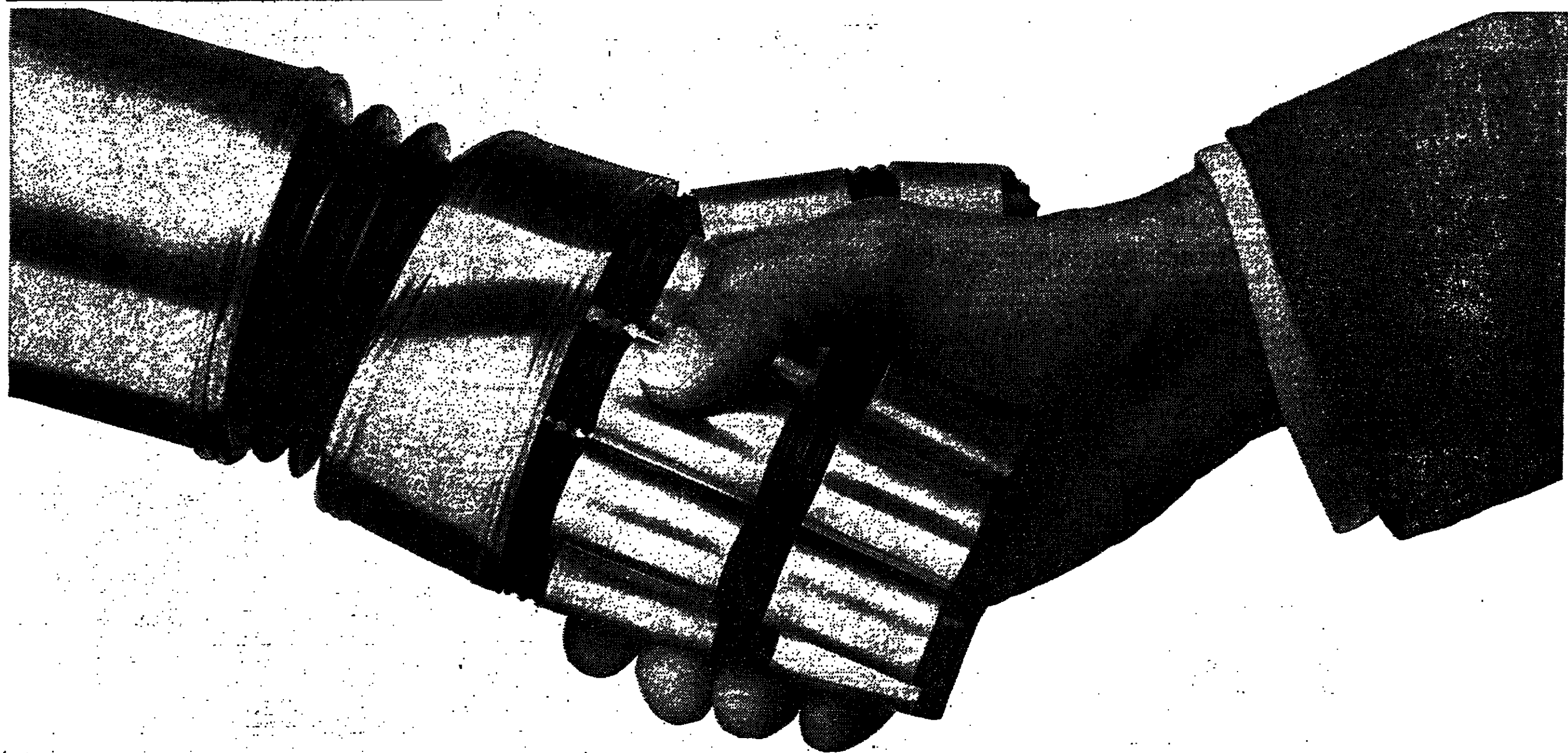
with Baker Perkins drawing office staff there was some reluctance to volunteer for training.

But when training was started almost without exception people responded well as they realised the potential of the system at their disposal.

"One of the most difficult tasks when introducing CAD was to promote understanding among the drawing office staff and eliminate the natural fear of the unknown. Now the majority of people are trained CAD drawings are commonplace and there is, generally, a better appreciation of the role CAD can play."

Mr Jackson stresses that his company has found that the quality, consistency and accuracy of drawing work by CAD has been outstanding by any standard. The operator, as he becomes experienced, can concentrate on the engineering detail of the work with the ability to edit quickly to reach first class presentation.

Max Commander



AUTOMATION WITHOUT CONFRONTATION.

Every manager recognises the benefits of automation.

And every trade unionist recognises the threat. But that doesn't necessarily lead to confrontation.

Because it is possible to automate your factory in a way that even a militant shop steward might approve of.

We at Swedish Machine Tools have had vast experience in automating plants with the full support and agreement of the unions.

In Sweden both unions and employers are fully aware that labour costs are amongst the highest in the world. And that the only way production costs can be minimised is through automation.

Although the Swedish unions are among the

most powerful in the world, they don't see automation in terms of redundancy—they actually see it creating more jobs.

They also realise that automation means healthier, cleaner jobs, with more money in the pocket at the end of the day.

To date we have installed over 50 highly-automated machine systems in Sweden.

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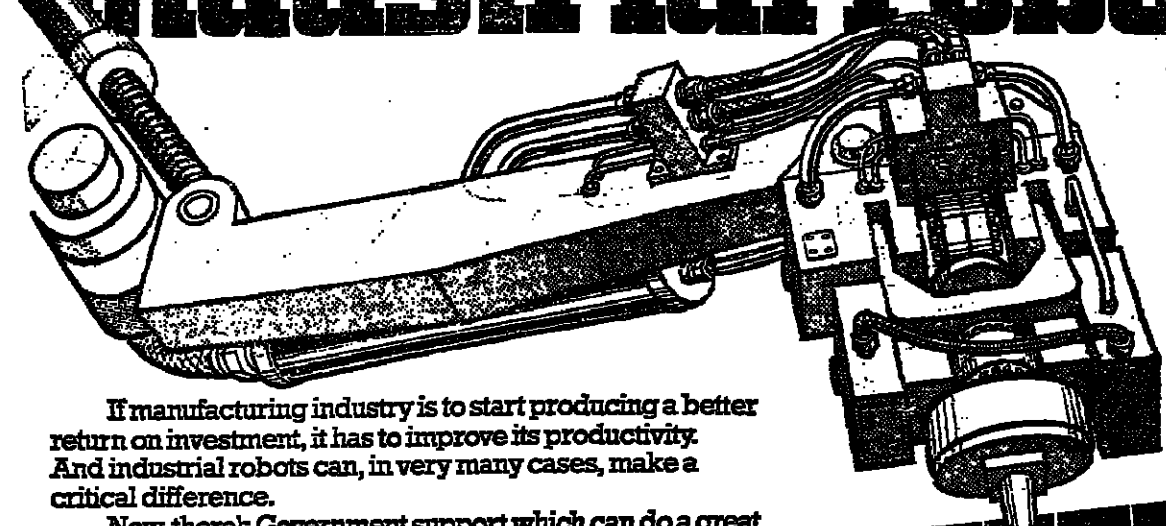
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FT7



MANUFACTURING AUTOMATION IV

New developments in flexible manufacturing systems.

Efficiency in small batches is the goal



Palletised vehicle components passing down a central conveyor of the Gardner manufacturing system.

THE AIM of the flexible manufacturing system is to enable a company to produce small batch quantities of different components as efficiently as if it were using mass production methods.

In its ultimate manifestation, it could be called the "factory of the future" or the "unmanned factory," where the entire plant is driven from the order book.

In an idealised unmanned factory an order arrives and is fed into the central computer system which generates the necessary instructions for the computer-aided drawing office to design the parts. It tells the computer-aided warehousing system to withdraw the necessary raw material from the store and gives instructions for "cells" (groups) of computer-controlled machine tools served by robots to carry out the actual machining.

Such a sophisticated system probably does not exist anywhere in the world. A number of companies have installed systems which come close to the ideal but as Mr Jan Carlsson, secretary of the Computers and Electronics Commission of the Swedish Ministry of Industry, points out: "There are at most 120 FMS in the world and 70 of them are in Japan."

Mr Carlsson and his commission have recently carried out a study of robotics and computer-aided design and manufacture (CAD/CAM) for the Swedish Government. Their conclusion was unequivocal: "Given the economic problems that most industrialised countries now face, productivity improvement is a main target of industrial policies."

For this reason, Sweden and other countries have given high priority to the promotion and development and diffusion of industrial robotics and computer-aided design and manufacturing technology.

The fruits of that priority are now clearly to be seen in Scandinavia, in the U.S., in Japan and increasingly in Europe. Even in the UK, traditionally a laggard in the introduction of advanced manufacturing technology, the picture is not as bleak as it was two years ago.

Professor Robert Bell, head of the department of manufacturing technology at Loughborough University, told a conference in 1981: "The flexible manufacturing system represents the most readily achieved form of advanced manufacturing system for British industry."

Now he believes FMS is beginning to happen in Britain: "The level of performance of the major Japanese companies

has resolved the debate over whether we need this technology or not."

FMS is hardly a new idea, and at one time the UK was well to the fore in the development of these systems. Old machine tool hands remember the Molins System 24, designed by a genius from Ferranti, Mr Theo Williamson.

Mr A. A. Lodge, general manager of Cincinnati Milacron Electronic Systems Division and formerly chairman of the Numerical Engineering Society, worked with Mr Williamson.

"He took the view that machine tools should work 24 hours a day, while humans should work only eight. The System 24 went a very long way down the road to flexible manufacturing. First, and most important, it was driven by the order book. Orders were fed into the IBM mainframe which controlled the system and the computer produced the production schedule."

Too costly

"The system comprised four profilers and two drillers linked together with automatic pallet loading and unloading and served by 'Moles'—a kind of Molens Dalek, which moved materials about the plant."

"Some 24 were built from 1965 on. In my view, they were too small, too directed to light alloy and cost Molins too much money to develop."

"But that was the trouble with Theo Williamson—he was always 15 years ahead of his time."

What happened in those 15 years which made Theo Williamson's dream a commercial reality was cheap microelectronics. The System 24 was computer managed but the machine controllers were simply not up to the ambitions of the architect.

Now it is possible to step on to the shop floor in Volvo's truck manufacturing plant in Västerås, Sweden, and see a cell of five different machine tools carrying out operations simultaneously on the same type of part and fed by a central Unimation robot. Unmachined parts are brought to the cell and machined parts moved on by virtually noiseless nylon belts.

The list of suppliers of FMS is neither so long nor as coherent as that of conventional, numerically controlled, and computer numerically controlled machine tools. The systems are often put together on a "mix and match" basis more akin to consultancy.

In the U.S. the leaders

include Cincinnati Milacron and Sunstrand; there is evidence that although there are pockets of advanced work, companies in the U.S. are being slow to take on advanced manufacturing techniques. Mr Lamont Jenkins, a former president of the Numerical Control Society in the U.S., said that only 3,000 U.S. companies were implementing CAD/CAM technologies out of some 30,000 with the potential to use it.

In Japan, the leading companies include Yamazaki and Hitachi-Seiki; Yamazaki has raised considerable interest recently with the commissioning of a factory based on FMS techniques which manufactures machine tools: "It is a realisation in reverse," according to one senior consultant.

Fujitsu Fanuc, the world's largest manufacturer of machine tool controllers has a factory in the shadow of Mount Fuji where industrial robots, controlled by computers create other industrial robots.

In Scandinavia, companies like ASEA and Swedish Machine Tools are working towards completely flexible manufacturing systems. The Swedish approach raises an interesting point of philosophy.

ASEA is developing robots of the most sophisticated design, able to follow the line of a seam or assemble a part and act as the service link in a FMS cell. Swedish Machine Tools (present in the UK as SMT-Pulmax) has developed a computerised part changer which provides for the fully automatic exchange of parts on its Swedish lathes. It may seem purely semantics, but some manufacturing consultants believe that robots are too expensive and sophisticated for the shop floor and that there is a brighter future for computerised part changing. The consensus, however, is that both technologies have a part to play in the factory of the future.

In the UK, FMS systems have been proposed or installed by Kearney and Trecker, Marvin (KTM) of Brighton, Cincinnati Milacron (UK), Giddings and Lewis and Taylor Hitec/Tube Investments Machine Tools (going under the name of Mechtronics) and 600 Group. GEC is represented by Factory Automated Systems Technology (FAST).

These figures have the near magical quality that has come to be expected of Japanese production performance; they are confirmed by figures from other countries. Volvo uses 20 per cent less working capital with flexible manufacturing—saving interest charges of SKr 900m (about £90m).

Sophisticated machinery alone, however, will not bring about magical cost benefits. Everybody is agreed that success is based on basic overall organisation for manufacturing. Mr John Puttick, head of PA Management Consultants Manufacturing Division warns of the danger of slavishly copying the Japanese: "Minuscule inventories, Kanban, robots and so on are only effective when applied in harmony with an appropriate competitive strategy."

Alan Cane

Flexible production line speeds the flow in advanced vehicle plant.

French system sets the pace

THE FACTORY is recognisably an engineering works. There are machines, enormous drills, a few rough castings waiting for attention, and plenty of action going on around the large-scale equipment.

But in every other way, a walk around the Renault Vehicules Industriels (RVI) plant at Bourgneon is to take a step into the future. This is France's most advanced, fully operational flexible factory, and it works in a way which marks a crucial break with the methods that have turned the motor industry into the giant it has become today.

To one side of the plant is a raised dais, encased in glass. Inside sits a man, surrounded by controls and television screens, calmly checking the computer read-outs that show him if the plant is working correctly.

Down below, on the 3,000 sq m compound, there is only a handful of workers. The main movement comes from a group of chariots, gliding effortlessly from machine to machine as the parts they carry are gradually drilled and shaped to the requirements of the system. To the casual eye it looks as if all these movements are pre-ordained in some infinitely repeatable pattern.

As the chariots slip silently around, they appear to be doing the job of a standard transfer line. But in fact, the chariots perform a variable walk, subtly varying their directions according to the commands of the computer.

These variations lie at the heart of the system, and they explain why the plant is causing a revolution in methods. When Renault Vehicules Industriels came to design the Bourgneon factory, it had the choice of installing a traditional automated production line system. The plant makes gearboxes for heavy lorries, and this particular machine shop was designated for the drilling and preparation of the heavy gearbox cases for a new range

NUMBER OF ROBOTS IN SOME MAJOR CAR MANUFACTURERS

Mainly for spot welding car body assemblies; figures for 1981, unless otherwise stated.

Country	Manufacturer	Robots
Britain	BL	37
U.S.	Ford	More than 300
	Chrysler	180
Japan	Nissan (Datsun)	300
	Toyota (Mazda)	50
	Toyota	200 (planned to increase to 920 by March 1983)
Sweden	Volvo	58 (1977)
Italy	Fiat	300 (1979)
France	Renault	30 (1977)

Source: British Robot Association.

of gears. Four different parts needed to be machined.

In a traditional workshop, the four separate bits of the casing would have required four different automated production lines. The parts are not identical and could not be put through the same processes.

With the initial output of only 40 a day, rising to a target of 70 and possibly 100 later, RVI was being asked to tie up a lot of money in the different production lines which could be only used for the one specific product throughout their working life.

The flexible factory system allows RVI to escape these constraints in using only one production facility for all four casings. Instead of being moved around the factory on standard transfer lines, designed for standard parts, these are taken to and from the workposts by the chariots.

There are seven of these different machining centres, and they are each capable of recognising the different parts presented to them. They drill and trim the cases according to the special parameters of the four different designs.

The only direct human intervention in this process comes in the initial loading of the chariots. Two men select the

casings according to instructions from the central computer. All the other of the 15 workers in the plant, now producing at the rate of 40 entire cases a day, are working on maintenance.

Breakdowns

At the centre of this is the computer, controlling the movements of the chariots and constantly checking the flow of work on the casings. To a certain extent it can even cope with breakdowns, making the trolleys circumvent a machine that is not working to keep the components moving through the plant as quickly as possible.

The computer also performs a crucial function in optimising the work flow, choosing the parts to be machined and the machines to work on them in order to keep the maximum number of cases moving through the plant. This facility means an important breakthrough on stock costs, an area in which European plants perform consistently worse than Japanese.

RVI says that in giving the contract to build the plant to the group's machine tool subsidiary, it set out three basic demands. It wanted the workshop to be adaptable to different volume throughputs, it also

wanted it to be able to adapt to different types of product or certain modifications in the existing ones; and it wanted the plant to be capable of swift adaptation between different products in order to cut stock holding to a minimum. It also insisted that the solution should be competitive with traditional system in both the investment requirement and depreciation.

The group says that all of these criteria have been met. First, on the volume question, it is already planning to step up production from 70 units a day to 100, and says that further expansion is possible.

Secondly, it has already modified the system considerably during the planning stage, and is planning two new variants in the machining of the current parts. A further new part will be introduced later, it says.

Thirdly, on the stock management issue, it says that the current four casings are being machined without any time being taken up to change and reset the machines. When a further gearbox is introduced, it believes that the entirely different type of casings will be capable of being accommodated in the machines with only a four hour wait for resetting.

The company adds other advantages. The plant adjusts particularly well, for example, to breakdowns, allowing work to continue, if at a slower pace when traditional lines would be at a standstill. It also allows a high level of productivity because the machines are extremely adaptable and are programmed for optimum use by the computer.

Because of this high degree of productivity RVI believes that it will recoup any extra building costs—investments amounted to FF 45m—compared with the conventional systems. Running costs are also slightly lower, with the work-force expenses roughly the same, and an important gain on stocks.

Terry Dodsworth

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REASONS FOR ROBOT SUCCESS IN SOME MAJOR APPLICATIONS

● Spot welding

Process suits robot repeatability and accuracy; heavy and unpleasant task for human operator; line installations work well under central control; high quality and consistency, e.g. improved weld patterns; continuous shift work possible; flexibility for model changes and variations; shortage of skilled welders/high labour costs.

● Spray painting/coating

Unpleasant environment for human operators; reduced labour costs; fewer rejects and high quality; raw material (paint/underseal, etc.) savings; health and safety regulations.

● Die casting

Improved speed, accuracy, capacity and safety; shortage of workers prepared to work in the environment; unpleasant working conditions/health and safety considerations; better utilization of capital equipment.

● Injection moulding

Better performance on large moulds than humans can perform; other tasks possible such as trimming, loading inserts, etc.; noxious environment; boring work; better utilization of capital equipment.

● Machine loading/unloading

Helps to reduce dead handling time; shortage of skilled labour/high wage rates; increases productivity of equipment; speeds up production time; good compatibility with NC technology; many processes (changing patterns but high level of repetition) ideal for robotization.

● General handling (palletizing, stacking, packing, etc.)

Repetitive, boring and sometimes heavy work for human operators; safety considerations with hazardous materials; improved handling of delicate materials, e.g. sheet glass, TV tubes; continuous operation, easy to run.

Source: Creative Strategies International

UK applications quoted by major robot manufacturers

	ASEA	Cincinnati Milacron	GM	Hall Automation	Trallfa	Unimation
Paint spraying						
Spot welding	★	★		★	★	★
Are welding	★	★	★	★	★	★
Machine tools	★	★		★	★	★
Diecasting	★			★	★	★
Injection moulding	★			★	★	★
Process machining	★	★				★
Assembly						★
General handling	★	★	★	★	★	★

Source: Information from trade data.

Mark Webster reviews the march of the robots, where a market of £2bn is forecast for the end of this decade

Key devices manning the production lines

THE WORLD market for industrial robots has the feel of another Gold Rush about it. Everyone, from giant multinationals to small specialist companies, is trying to secure a place in the computer-led manufacturing revolution in which robotics will play a key part.

But like the thousands who panned patiently for a few specks of gold dust, experts believe that many of the hopefuls in the field of robotics are likely to be disappointed.

"There is no question that robots are here to stay," said Mr Tom Brock, executive secretary of the British Robot Association. "But at the moment, many companies want part of the action and when they see that the action is not all that big they may wonder if it's worth being in the business after all."

Despite the recession, the robotics market has been growing steadily in the past few years. One estimate is that it will carry on growing by a compound annual rate of more than 30 per cent, reaching \$763m by 1986 and touching \$2bn by the end of the decade.

Even with that sort of growth the market cannot accommodate all the aspiring robot makers. Everyone in the business expects the next few years to be crucial in deciding the eventual shape of the market, especially with the anticipated arrival of the Japanese as a major force in the export market from 1983/84 onwards.

Broadly, one of two things could happen. Either the giants, such as IBM, Westinghouse and Texas Instruments which are currently sniffing at the market, decide that there is not the volume business to support their involvement; or the smaller companies exclusively in the robotics business are crushed by the weight of the development costs in the robotics business.

Until the expected shake-out comes, it is very difficult to trace any clear definitions in the world robotics market. Even the word itself is subject to debate. It comes from the Czech word "robota" meaning drudgery or servitude and has been a very broad interpretation by the Japanese and the French who include many simple manipulators.

Perhaps the clearest definition comes from the British

WORLD ROBOT POPULATION

Japan	10,000
U.S.	5,000
West Germany	2,300
Sweden	1,700
Britain	713
France	600
Italy	450
Others	1,500

Source: British Robot Association

ORIGIN OF ROBOTS IN USE IN BRITAIN

Japan	54
Britain	186
Europe	258
U.S.	215
Total	713

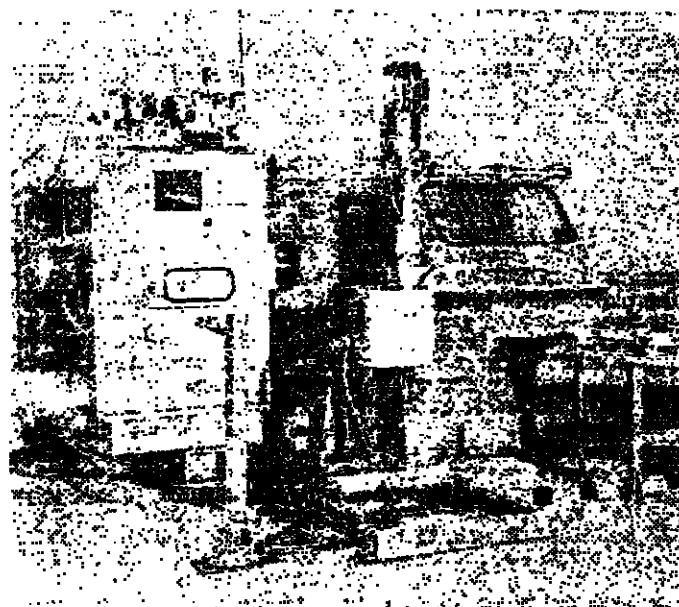
Source: British Robot Association

Robot Association—"a programmable device designed both to manipulate and transport parts, tools or specialised manufacturing implements through variable programmed motions for the performance of specific manufacturing tasks."

On that basis, the automotive industry is by far the largest user of robots with more than 50 per cent of those installed. Most of the world's major car makers have installed robots. Some, like Renault in France and Volkswagen in West Germany, have developed their own range of robots and have started to sell them to other industries and other car makers.

Renault's wholly owned robot subsidiary, Arma, had produced more than 350 robots to the beginning of this year of which 70 per cent were for in-house use, 10 per cent have been sold to other French car manufacturers, 10 per cent to foreign car makers and the remainder to other industries.

The company points out: "The great advantage of the robots is that they replace automatic machines which lack flexibility. Instead of a machine which is capable of only one task, we have a robot which can



Japanese Fanuc "O" robot working in conjunction with a Hitachi-Seiki 4NE-600 CNC turning machine. There are increasing applications in general manufacturing and subcontract machine shops for this type of equipment.

WESTERN EUROPEAN ROBOT SALES

	Units	\$m
1981	1,700	96.0
1982	2,516	166.0
1983	3,370	224.8
1984	4,251	309.6
1985	6,291	558.6
1986	8,178	763.2
Total	26,266	2,718.2

ROBOT INSTALLATIONS

Percentage forecasts, Western Europe 1981 1983 1986

Pick-and-place	55	33	22
Sophisticated robots	37	45	42
Sensor-based robots	—	2	11

Assembly robots (with or without sensor systems) 8 20 25

Source: Creative Strategies International

of that time is lost in handling. Robots could be used to speed-up processes considerably but they will need some of the human skills of manipulation, precision, gripping and sensing before they can carry out their tasks effectively. In order to do so, a number of companies are developing sensing devices, some using cameras, but the cost has so far ruled out practical applications.

The Japanese Industrial Robot Association has already identified more than 100 manufactured products which could be assembled by robots with vision capabilities including pumps, compressors and domestic appliances. Robot users believe that what is necessary now is a better dialogue between them and the robot makers to agree on what sort of robot is needed in the future.

One of the most pressing needs, according to the users, is the development of complete manufacturing systems. By the time the system is installed with the necessary ancillary equipment, the robot might only account for 30 to 40 per cent of the cost.

To help the manufacturer select from an increasingly bewildering array of robots and equipment, specialised consultants have begun to spring up which can handle the systems requirements of robot purchasers and more are likely to emerge.

In Britain, for example, the Department of Industry has compiled a list of approved consultants who will carry out a variety of tasks from a simple factory inspection to see if a robot can help the production to a full scale design study on how the system can be implemented and who could supply the necessary equipment.

Companies which have adopted robots have done so for four essential reasons: improved productivity and efficiency, better product quality and consistency, the elimination of hazardous work and overcoming problems of labour shortages.

In some countries like Sweden and Japan which have followed the most progressive line on robots, the workforce has tended to support, even press for the use of robots because they can relieve much of the tedium of the production line.

League table

But the world market is far from clear. No one is prepared to compile a league table of manufacturers saying that the difficulty in defining a robot makes it impossible. But there is broad agreement that any such table would include the Japanese big four—Mitsubishi, Fujitsu-Fanuc, Hitachi and Seiko—along with at least two U.S. robot makers Unimation and Cincinnati-Milacron.

Overall, BL is pleased with its robots. At Longbridge, the efficiency levels are more than we expected. But then the

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MANUFACTURING AUTOMATION VI

Rhys David highlights the benefits that have come to a relatively small company since it became one of the largest users of robots in Britain

Vital key to streamlined productivity

IT HAS not been the best of years for the manufacturers of lawn mowers, a breed of men that spends the spring praying for the climatic combination of rain and warmth which will produce maximum grass growth.

This year an unusually hot and dry early summer throughout Northern Europe — where the public tends to care about its lawns—stunted growth and suppressed the lawn mower replacement urge. More recently, monsoon-like weather has ruled out most gardening activity anyway.

It was the vagaries of the lawn mower market, not to mention the strong competition within it, which persuaded Flymo, the UK subsidiary of the Swedish Electrolux group, that continuing improvements in productivity would need to have priority if it was to survive and grow. And this, in turn, set the company on the path to becoming—in spite of its relatively small size—one of the biggest UK users of robots.

The butt of the "less boomer than a hover" advertising campaign (mounted several years ago by a rival), Flymo has

about 35 per cent of the UK market of 1.4m power mowers a year—a not inconsiderable achievement for a rather unusual product which has brought the air cushion technology of the hovercraft to bear on the problem of cutting grass.

In addition to its 500,000 UK sales, Flymo also exports 200,000 mowers annually, mainly to the Continent, as well as making various other products and components for the parent group.

The first in the series of steps which the company has undertaken to improve efficiency, culminating in the purchase of the present 23 robots, was a complete reorganisation of work patterns at the main Newton Aycliffe factory in the North-East of England.

Under the previous production line system, problems arose every time work had to be re-balanced when different products were introduced to meet variations in market demand, says Mr William Palmer, the manufacturing director.

The pressure, inevitably, would be for the lines to be run at the rate suited to the slowest

operator. Moreover, by the time new arrangements had been worked out the market might well have changed again and a different product might have to be put in requiring a further rebalancing of lines.

Stock-holding

The solution has been a change, during a four-to-five year period, to a module system with one worker being responsible for all the assembly tasks on a particular product. Stock-holding has been reorganised to ensure each individual has a readily-available supply of all the various parts needed, as well as additional tooling installed.

Quality control—previously carried out by inspectors—is now handled by an automatic station, through which the products are shunted. The savings have been dramatic, with assembly now taking 35-40 per cent of the time previously needed, enabling Flymo to continue to under-price most of its rivals.

The plant's robots—the second stage in the drive for higher productivity—have been brought in at an earlier point in the production process, mainly to serve machines producing parts for assembly.

Components for lawn mowers (and for vacuum cleaners, another Newton Aycliffe product) need a high standard of finish, free of scratches, and for this reason cannot simply be expelled from plastic moulding machines on to conveyors. A total of 19 robots are therefore engaged inside the modern factory buildings in the task of lifting the finished part from the moulding machine and transferring it to a holding area.

The installation consists of British-made Mouldmates from Mouldmat, a relatively simple pick-and-place robot, and of fully re-programmable materials-handling units (MHUs) from Electrolux (which earlier this year sold its robot division to another Swedish group, ASEA).

Flymo also has two highly sophisticated American-made Unimation Pumas. One of these works in tandem with a MHU which lifts lawn mower handles from a bending machine and passes them to a plastic coater.

The Puma takes the handles from the plastic coating machine and loads them on to an offtake rail, and after further development work will load the parts directly on to a conveyor.



Mr Bill Palmer, manufacturing director of Flymo, seen with one of his family of robots—"automating this task has helped to maximise output from the capital-intensive injection moulding equipment," he says. For employees, the installation of robots has eliminated hot, boring and repetitive work, such as unloading Flymo air-cushion lawnmower hoods from automatic moulding machines

The second Puma is engaged on assembly—one of the few such operations currently being managed by robots in Britain. It takes a complete lawn mower motor and builds on to it ten different parts, including fan and blades. The motor is then ready to be placed in its housing.

Delivery of a further seven MHUs—to be employed on various handling tasks—has now begun. The cost of the MHUs has worked out at around £14,000-£15,000 for the basic model, though engineering them in-house to carry out the required tasks can add a further 50 per cent.

The payback is relatively rapid, however—no more than a year. The other great virtue of the robot, Mr Palmer observes, is consistency. In the short-term, a good operator can out-perform a robot but will have difficulty going on doing so.

Among the 700 employees at the plant, reaction to the introduction of robots has been

favourable. "The union can see we are investing for the future and that by reducing our costs we are managing to expand our market share and maintain employment," Mr Palmer points out.

In 1976, the company was producing only 150,000 mowers a year and taking 11 per cent of the market. Further growth is expected beyond present levels of output as markets on the Continent become more familiar with the hover grass-cutting principle.

Fully tested

At Flymo, efforts were also made to ensure robots were not introduced into working situations before they had been fully tested.

"When we introduced the first one, we built a complete dummy injection moulding rig, away from the production lines. The machine spent three months picking up a lawn mower hood, moving it to a new station and placing it down."

"We did not want to put it on a live moulding machine before the process had been debugged because this might have discredited it," Mr Palmer observes. A similar period of training has been set for the robot now working on motor assembly.

Assembly is likely, in fact, to be the next big area for robots to tackle at Flymo, again as part of a wider re-organisation aimed at increasing efficiency

and lowering costs. The plant makes many of the plastic components used in its lawn mowers and other products in-house, but these are then stocked and have to be called up again and brought together for assembly.

The next step is likely to be the linking of the plastic moulding lines—where much of the handling is already robotised—with assembly, eliminating internal storage, handling and paper work.

As a further stage, products will be designed with automated assembly in mind, though there are obvious dangers. Mr Palmer admits, that the assembly task could end up wagging the finished product dog—"there will obviously have to be close liaison with marketing to achieve the right balance between lowest costs of production and the features the finished products should have," he adds.

At consumer level, the robot that many Flymo purchasers would consider most useful would be one that collects the cuttings left behind by the hover mowing technique. The company has tackled that particular problem, however, another way, in line with its belief that where other, more simple solutions are available they should be used.

After a lot of research effort into fan design and air flow—much of it with universities—the company is now offering machines that can blow the cuttings into a collection box.

Important obstacles have still to be surmounted in the robotics field, according to Unimation, a major equipment supplier.

Overcoming the limitations

UNIMATION, the American-owned industrial robots manufacturer which has a growing presence in the UK, is expected to launch a fully computer-aided design (CAD), compatible version of its Puma Robot towards the end of this year.

The company, which has experienced strong growth in demand in both the U.S. and Europe, believes that advances in manufacturing automation will eventually mean much wider use of robotics but points out that there are still a number of obstacles to be surmounted.

Robots and machine tools have to communicate in an integrated manufacturing system but the electrical interfaces between these devices are rarely standard.

Based in Telford, Shropshire, Unimation has developed a system whereby its robots can electronically recognise their own idiosyncrasies and make the appropriate adjustment automatically, thus adding to their flexibility and ability to be integrated into manufacturing systems.

Unimation which uses 96 per cent UK-sourced components, for its UK built products has recently noticed a far more knowledgeable approach by potential customers in Britain who are increasingly aware of the capability and limitations of robots.

"Companies are seeing the application of robotics more in terms of manufacturing systems rather than as an answer to a particular problem. Production engineering consultants are also playing an important part in this," says Mr David West, of Unimation.

However, around 60 per cent of the company's sales in the UK are for one or two robots, indicating a wide variety of users within industry, and this is welcomed on the basis that the market is developing across a broad spectrum.

The Telford plant is now producing around 15 machines a month, of which slightly more than half are sold in the UK and the rest are exported to the Continent. The workforce has increased from 25 in 1976 to more than 100 and reliance on the U.S. parent has been virtually eliminated apart from some research and development work.

The next significant step, Unimation believes, is in the area of vision and tactile sense and its latest model has an inbuilt capability to use the additional tools when available.

"We are ready for these ancillary technologies to catch up with us," Mr West claims, pointing out that they are now feasible but uneconomical because of their high costs. "One can teach a blind man to do a lot of things," he adds, indicating that conventional robots have a long way to go in terms of capability.

He believes that companies using or thinking of using robots should do more research into product handling since it may be counter-productive to lose the orientation of a component after it has been handled by a robot by merely throwing it into a bin.

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Wide interest

Although Unimation is unwilling to indicate which sectors of industry are introducing robotics fastest—apart from the more obvious ones such as motor manufacturing—it seems there is far wider interest than is generally realised. Significantly, the company says that the range of its British customers is wider than those in the U.S.

An important aspect of Unimation's work at Telford is in its newly launched systems division, which was seen as necessary to provide ancillary packages for particular robot applications. A number of independent companies are also springing up to provide this kind of service, a trend welcomed by Unimation on the basis that it stimulates additional business. But it believes that the technology involved had limited the capabilities of smaller concerns.

Unimation makes no predictions about sales but points out that it took 10 years up until 1972 to sell its first 500 robots, whereas the same number has been sold recently in only 24 years.

The basic cost of a Puma robot is now around £23,000 but the inclusion of a package of related equipment can increase it substantially; one recent sale, amounted to £125,000, although this was regarded as unusually high.

Lorne Barling

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"MCAUTO cad/cam keeps Baker-Perkins internationally competitive"

Ron Jackson
Cad Manager
Baker-Perkins

In 1977, Baker-Perkins, a leading British manufacturer of bakery, confectionery, and printing machinery and plant, decided that minimizing its response time was critical if it was to continue to successfully market its products.

"We decided to implement a cad system to reduce our lead time," said Ron Jackson, Cad Manager for Baker-Perkins. "We chose the unigraphics system from MCAUTO, a division of McDonnell Douglas. The system offered the best mechanical engineering capabilities at a reasonable price."

Mind-to-machine cad/cam.

Unigraphics is an interactive computer-aided graphics system. When engineers use unigraphics to design a product, they can create a three-dimensional geometric description. This permanent data base is used to produce engineering drawings automatically and graphically generate NC tapes. One system can take the product from mind to machine.

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Baker-Perkins began by implementing the cad capabilities of the system.

"We were impressed when one of our design engineers was able to start work on the system after only six hours of training. On our first project, redesigning a printing press, we found that the unigraphics system cut design and draughting time in half."

Grip pays for itself — immediately.

In 1977, Baker-Perkins implemented the cam capabilities of the Unigraphics system, the graphics interactive programming software (Grip), which allows subroutines to be created.

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MANUFACTURING AUTOMATION VII

Paul Betts reports on the deluge of new ventures in America's robotics industry

U.S. equipment suppliers rush to win market foothold

THE ROBOT has come of age in America. In recent months, an impressive cast of American corporate giants have announced a deluge of new ventures in the nascent robotics industry.

General Electric, Westinghouse, Bendix, United Technologies, General Motors are all scrambling to position themselves in a market which is expected to grow into a multi-billion dollar business by the end of the decade. And now, even more significantly, IBM, the world's dominant computer company, has become the first computer company to enter the field.

"When IBM does something like this, it rings a big bell and the business take on a whole new meaning," says Mr Peter Wright, an analyst with the Connecticut-based Gartner group.

"The move is probably more significant for the industry than for IBM's bottom line. As the first computer company to announce a robotics system, IBM is likely to propel the industry to take a new look at robotics."

The computer giant announced its entry into the fledgling industry at the end of February with a one-arm, relatively low-cost programmable robotic system that is linked to IBM's recently introduced personal computer and which will become available in the market towards the end of this year. Moreover, IBM also said it is expanding marketing tests of a more sophisticated robotic system called the IBM RS-1.

Wide applications

The two IBM robots are general purpose systems offering a wide range of applications for the manufacturing sector ranging from precision assembly to electronic parts insertion, packing, unloading and loading. The robots have some interesting features. IBM boasts that its AMI language is unique in that it enables the robot to recalibrate itself automatically. The larger robot also comes with optical and tactile sensors which monitor the robot's operations.

But it is not so much the technological feats these robots perform that have surprised the industry. It is the decision to move swiftly that has impressed even the most seasoned IBM watcher. Twenty years ago, IBM was slow to react to a phenomenon which was to sweep through the entire electronics industry: the microcomputer. The company's failure to enter quickly the fast-growing microcomputer market allowing a new generation of computer upstarts, in particular the Digital Equipment Corporation, to gain a dominant share of the field is regarded as one of the biggest mistakes that IBM has ever made. IBM clearly does not want to make the same error again.

For some time, computer companies have been expected to enter the robotics market.

Some American manufacturers and distributors of programmable robots

	Servo controlled				Non servo			
	Point to point	Universal	General	Discrete	Point to point	Universal	General	Discrete
Advanced Robotics	★							
AMF	★							
ASEA	★	★	★	★				
Automated parts removers					★			
Automation					★			
Automatix	★							
Auto-place								
Binks					★			
Cincinnati Milacron	★	★						
Cybotech	★							
De Vibris					★			
Cosmetics					★			

Source: Inbucan Productivity Services.

Although robots have been around for a good 20 years, the first generation of hulking, big contraptions have been replaced by a new breed of smaller, more sophisticated robots controlled by microprocessor brains and camera eyes. The robot, after all, is a computer with mechanical arms and gripper hands. It was thus simply a question of time before a computer company announced its own line of robots.

IBM had been dappling with robots for several years. Its RS-1 system is the fruit of 10 years of research, the company says. But to come to market ahead of the pack, IBM turned to a Japanese manufacturer, Sankyo Seiki, to build its low cost IBM 7335 robotic system.

This reflects a significant change in the way IBM now does business. As Mr Wright of the Gartner group put it: "IBM in the past has never sold products that it doesn't actually manufacture. But the company has become increasingly flexible and has been turning to outside companies in recent months."

Indeed, IBM last year started selling a low-cost copier made by Minolta of Japan. Its personal computer introduced last summer contains several products made by other manufacturers. "By turning to outside vendors, this expedites the time for IBM to bring products to market," Mr Wright adds.

"It also reduces the risks as the company presses ahead with its own in-house research and manufacturing efforts." But why the hurry? The American robots market is still, in annual sales at least, small potatoes. It has nonetheless grown steadily from \$35.5m in 1978, to \$60m the following year, to \$100m in 1980, and to \$155m last year. It is expected to grow to \$215m this year, despite the current economic slowdown which has had a severe impact on the capital spending plans of American manufacturing companies.

The real stakes are not so much in robots but in the whole computer-aided design (CAD) and computer-aided manufacturing (CAM) industry.

"IBM clearly wants to position itself as a leader in the

computer-aided manufacturing game," says Laura Conigliaro, who follows the robotics industry for the Wall Street securities firm of Bache Halsey Stuart Shields.

Mr Wright of the Gartner group says that "with its low cost robotics system, IBM is bringing its personal computer not only into the office and the home but also in the factory."

IBM's move into robotics, which, according to Mr Conigliaro gives credibility to the infant industry, will help IBM maintain a position of leadership in this new market by establishing an early foothold and presence before competitors such as Texas Instruments and Digital Equipment (both believed to be working on robotics systems of their own) enter the fray. It also adds an entirely new dimension to the whole computer-aided manufacturing industry which will shape the automated factory of the future.

Three groups

With IBM entering the robotics market, the industry has now basically been split into three groups. At one end there is a computer industry (with many more poised to enter the market) which intends to capitalise on its computer technology to forge itself a major presence in the field of industrial automation of which robots are only one, albeit highly visible component.

At the other end there are the traditional machine tool manufacturers which have long dominated the robotics market in the U.S. These include Comdec Corporation's Unimation Division which had sales of more than \$35m last year and currently has about 29 per cent of the U.S. market and Cincinnati Milacron, the country's largest maker of machine tools, which had a 32 per cent share of the \$155m U.S. robot market last year. (In terms of the world market, the Japanese continue to be the dominant robot manufacturers.)

In the middle of the U.S. market, there are companies such as General Electric and Westinghouse which are pro-

posing to offer the manufacturing sector what they call "complete solutions" to factory automation.

General Electric has made no secret it wants to become the leading supplier of automated factories.

"Our strategy is to become the number one integrator of factory automation and the number one solution provider," says Mr Alex Beavers, the manager of strategic planning and development for GE's industrial electronics business. "Everything in the factory environment will be smart... the use of new computers in the factory environment will be the real pudding," he adds. And so, GE has embarked on a grand scheme to provide all the solutions required for total factory automation.

"Sitting in the middle we feel we have a strategic advantage with no vested interest in one computer hardware, for example," he says.

GE has already invested more than \$500m and intends to spend another \$250m in the industrial automation business.

The company has been assembling all the blocks during the past 18 months to become a dominant player in this market. Indeed, GE boldly says it expects to capture 20 per cent of the projected \$500m U.S. robotics market by 1986—"and we are shooting for 30 per cent of a possible \$2bn North American market by 1990," according to a GE official.

To establish itself in the CAD business, GE acquired last year Calma in a deal worth up to \$170m. It also acquired Intersil for \$235m, a leader in complementary metal oxide semiconductor technology involving integrated circuits which can withstand heat and electrical distortion on the factory floor.

Last winter, it formed a joint venture with Structural Dynamics Research Corporation to add computer-aided engineering to GE's mosaic of factory automation offerings. The cad/cam business alone, GE claims, is growing in the U.S. at an annual rate of 20 per cent and is expected to reach \$1.1bn by 1990.

GE is also in numerical control, and is currently develop-

ing a new control it claims "will help us regain worldwide leadership with machine tool builders, perhaps even the Japanese," in programmable controllers, in optoelectronics (computer directed inspection systems that use solid state cameras for quality control and which will enable robots "to see"), and in a host of other areas connected with industrial automation.

In the specific field of robots, General Electric (which likes to say U.S. business faces three choices for the future—automate, emigrate or evaporate—already offers 11 separate models including material handling, welding, spraying and other process robots. This follows a string of licensing agreements with the former axis powers: Italy, Japan and Germany. These manufacturing agreements involve the robot technology of the Italian Des company, of Japan's Hitachi group and just recently of Germany's Volkswagen company.

GE has also recently unveiled another important component in its factory automation strategy. The new product enables GE to "link the whole orchestra together... allowing electronic equipment to communicate." The new component, a communications network called GENet, ties together all the other pieces in GE's factory of the future.

The company, which turned to Italy, Japan and Germany to establish an early presence in the emerging robot market, also plans to introduce its own advanced robot in 1984.

With far less fanfare, Westinghouse Electric is approaching the factory automation market much along the lines of its traditional rival, GE.

Long-term aim

Mr Tony Massaro, the general manager of Westinghouse's Industry Automation Division, outlined at the Detroit Robotics Fair the company's long-term goal.

This, he said, "covers the entire spectrum of factory automation and includes: processing information through computer aid design, computer aided manufacturing and computer aided testing; productive machinery including robots, machine tools and material handling equipment; and the communication links that connect these islands of automation."

Like GE, Westinghouse is making a major commitment in robotics. It is currently working with Carnegie-Mellon University in Pittsburgh to develop a new generation of robots with "artificial intelligence" giving them the ability to see, feel and (believe it or not) think.

It recently launched three robotic systems based on licensing agreements with Italian and Japanese robot manufacturers. The Westinghouse 5000 robot system is based on a robot made by Olivetti of Italy. This system is designed for high-speed, precision assembly of components.

Another system, the series 7000 adaptive welding robot, is based on technology from Komatsu of Japan. The third system, the so-called series 4000 precision pulsed welding robot, is also based on Japanese technology from Mitsubishi Electric Corporation. Like GE and IBM for that matter Westinghouse has turned to foreign manufacturers to speed its entry in the market. It is also about to introduce two of its own robots this year bringing the Westinghouse family to five.

The company displayed two prototypes of its own two robots at the recent Detroit Fair: the series 1000 and 3000, as they are called, are compact parts-handling and assembly instruments.

With high rolling players such as IBM, GE and Westinghouse rushing into the market,

there is already speculation of a "stars war" looming ahead in the robotics industry.

"There is considerable interest and speculation concerning the mushrooming number of companies entering the embryonic robot business," says Mr George Powch, who heads the robotics division of Bendix, the Detroit-based car component, machine tool and engineering concern. "And it is safe to assume that a shake-out is inevitable."

Bendix recently introduced two heavy duty general purpose robots for tool-handling applications, including machine tending, assembly and welding. Initially, the Detroit company is concentrating in the heavy manufacturing market.

Mr Powch warns there will be "considerable rationalisation occurring in the industry with a

tendency to specialisation by application." Few companies, he claims, will have the capacity to cover all, let alone most of the bases.

United Technologies, for example, has so far approached robotics by concentrating on a specific market. The U.S. conglomerate owns a Dutch company called Steelweld Robotics which manufactures robotic equipment for several European car makers including, among others, Peugeot, Renault, Audi and Ford of Europe.

The company has now begun a major marketing drive to sell its robotic systems to North American car makers. It has signed a licensing agreement with a West German robot manufacturer, Nimak-Machinen Automation of Wissen, to extend its Dutch subsidiary's robot line.

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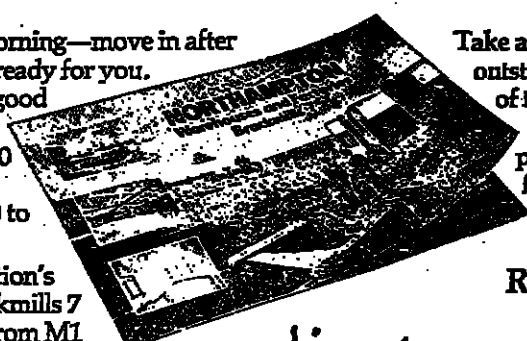
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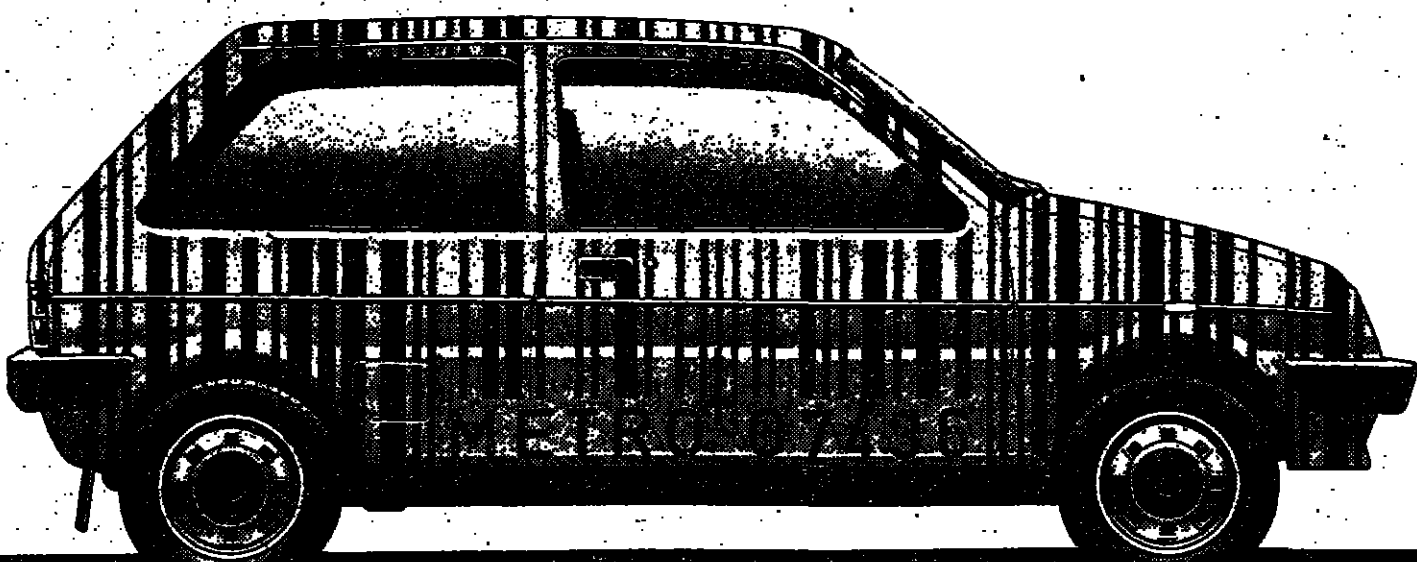
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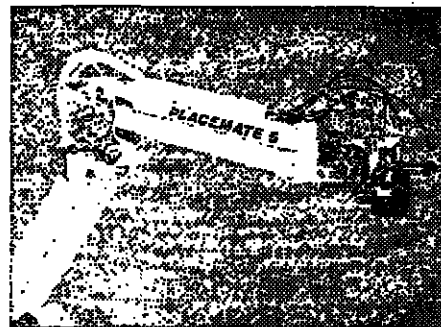
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POLITICS TODAY

A last fling with the unions

By Malcolm Rutherford

THE LABOUR PARTY this week published its manifesto for the next general election. But it is a measure of the party's decline in the opinion polls and of its estimation by the media that hardly anyone noticed.

Actually, the first statement is not quite accurate. The document published by the TUC, Labour Party Liaison Committee and called "Economic Planning and Industrial Democracy" is not an election manifesto—or at least not yet. But there is little doubt that it will form a large part of it. It is also the product of years of work between the TUC and Labour Party leaders. The Liaison Committee was set up to oppose Mr Heath's legislation on industrial relations in the early 1970s and has continued in being ever since.

As the election approaches, this is the document to which people, including civil servants, will turn to see what a new Labour Government might be like. Perhaps with a mixture of surprise and relief, they might come to the conclusion that it could be lived with.

First, a general remark. The Labour Party has now tied itself more firmly than ever to the trade union movement. Far from deciding that the unions are a declining force and that too close an association with them is a political liability, the party has chosen to stake all on cementing the marriage.

There is the particular stamp of Mr Michael Foot here, but he is not alone. Mr James Callaghan, the previous Labour leader, tended to go in the same direction.

The corollary is that the unions have staked a great deal on the marriage with the Labour Party. But one suspects that they have done it for one election only. If Labour does badly, not only may its decline become terminal; the unions may also decide to become less identified with one particular political party, as many of their members have already done.

The document published this week is therefore the last fling of the doctrine that the unions and the Labour Party can work together to achieve economic success and social harmony. The question is: can they deliver? We shall come to that later.

Some of the sillier statements in the document can be dismissed at once. For example: "Many industrialised countries recognise that the concept of the 'free market' is an irrelevance in a modern and complex society." That was not the case of the France which the Liaison Committee seems so much to admire. I doubt if it is even the case of the France of President Mitterrand. It is certainly not the case of Hungary, which is bursting to move the free market way.

Again, take the final paragraph about confidence. "The confidence we seek is not the chimera of confidence of financiers but the real confidence of the working people of this country." Tell that to the Chancellor of the Exchequer when the pound is weak. Tell it to Mr Denis Healey, who put his name to the document.

Much of the rest, however, is a serious statement of the alternative approach to the economy: the one which relies on planning rather than market forces and which depends on co-operation between government, unions and employers. The word "tripartite" occurs repeatedly.

The document also draws heavily on the experience of Labour governments over the years: from George Brown's abortive Department of Economic Affairs (DEA) onwards. The central theme is that "planning" has never been properly planned in a way that it is claimed to be in (say) France or Japan.

There is a great deal to back it up. The DEA failed, most observers would now agree, largely because it was over-run by the Treasury. But there have been no great advances since. Arguments over public expenditure have resumed their pattern of battles between the Treasury and the major spending departments. There is no overall view. Witness the recurrent fights over spending on defence or the present palpable absence of any long-term transport policy.

The Liaison Committee wants a new Department of Economic and Industrial Planning. It is not just the DEA revamped. Paragraph 73 of the document states what might be accepted by either the Tories or the



"It was ironic that... they refused to take questions on the rail dispute," Len Murray, GMBU general secretary David Basset and Michael Foot at the conference to launch "Economic Planning and Industrial Democracy"

Social Democrats: "We propose that public expenditure planning (the PESC exercise) should become in reality the collective exercise at Cabinet level which it is presently only in name. In addition, PESC should be reformed to carry out the role for which it was originally designed: the medium-term planning of public expenditure to provide real resources to meet social and economic needs."

If you ignore the final flourish (what are "real" resources as distinct from "unreal" resources?), that is a very sensible statement about the machinery of government.

There is other evidence that Labour thinking has moved on from the past: for instance, the updating of the Bullock Report on employee participation in company decision-making. The emphasis is now on participation at all levels and much greater access to information. Readers may also be surprised by the stress on the need for industrial change, more training opportunities and the promotion of new technologies.

Anyone who doubts the expertise that has gone into the document should read the appendix on how the policies proposed might work in the electronics industry. It is certainly not written from a basis of ignorance, nor even ideology. Neither the Tories nor the Social Democrats have produced

anything like such a comprehensive statement.

The political point, of course, is the commitment to the reduction of unemployment to below 1m within five years. The document says that, immediately on coming to office, a new Labour Government will "publish a short statement on the broad economic strategy needed to achieve this objective." The statement would be discussed with the new National Planning Council, a development of Neddly, and would relate to the first of the proposed annual "national economic assessments" of what the economy can afford, and how.

Again, this is a sign of how the Labour Party has advanced. The idea of national economic assessments is not so very different from what the Tory Party put forward in "The Right Approach to the Economy" before the last general election, nor from the old German practice of "concerted action," on which the Tory thinking was then based. Some of it lingers on in the Treasury.

It is easy to pick holes in all this. There is the glaring omission of an incomes policy on which previous attempts at co-operation between Labour governments and the unions have come to a sticky end. Mr Foot says that he is still working on it, though one should not doubt his determination to have a policy agreed with the

their act together? It was ironic that when Mr Foot and Mr Len Murray, the TUC General Secretary, were presenting the Liaison Committee's report to the press, they refused to take any questions on the rail dispute, which is a classic example of industrial relations breaking down—between the unions involved, between the unions and a nationalised industry board, and between the unions, management and government: a trial of weakness rather than of strength.

It is only part of an excuse to say that the Government also has no policy or, as Mr Murray said, that the unions will resume their responsibilities, when asked.

There must now be considerable doubt as to who the unions are—their leaders or their members.

Yet we should not forget the British electoral system nor the way that the political outlook can quickly change. The Labour Party could win the general election with little more than 30 per cent of the vote. Their fortunes could still improve beyond that.

Certainly, given the rail dispute and the health dispute as well as the unemployment figures, the Government's fortunes seem bound to decline. The argument is not against standing up to the unions. It is more likely to come to be seen as "standing firm for what?" On the railways the Government still has no answer.

It also turns out that the rivalry between Dr David Owen and Mr Roy Jenkins in the Social Democratic Party will go on. Dr Owen is determined to resist any move that would commit the SDP to an "irreversible" alliance with the Liberals. Mr Jenkins thinks that the development of the Alliance is the best and only way of winning the election outright. Plainly, there are squalls to come.

So perhaps Labour still has a chance. The party could have an awful conference in the autumn, but then concentration will turn to the long run-up to the election. The important point to note is that Labour is developing a policy which is a clear alternative to anything else which is at present on offer. A lot depends on the unions.

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Lombard

A fresh approach to the EEC budget

By Nicholas Colchester

EVEN BEFORE they leave for their amply dimensioned holidays, officials in Brussels are in despair at the thought of the next argument in the autumn over the British contribution to the EEC budget. It will be more unpleasant than ever, they predict. It will distract and demoralise a Commission and Council of Ministers already hard pushed to arrange the promised entry in to the Community of Spain and Portugal.

Part—and only part—of Britain's cash problem with the EEC is that everybody has become so negative in his view of it. How can a British Government not very interested in Europe, avoid paying bills for a common agricultural policy which does not bring it great benefit and pass them on to other members who are becoming steadily more determined not to pick them up? Put like that, the question is certainly a demoralising one.

The challenge

It might be more stimulating to ask: what does Britain want out of Europe? Can the British Government propose community programmes which will offset the EEC's excessive emphasis on agriculture and which will be of greater use to the UK than the CAP? This question is not of course a new one: it formed part of the ill-fated "mandate" to restructure the EEC budget. It is just thoroughly unfashionable when all Governments are trying to limit all forms of public expenditure. Nor is it an altruistic question: Britain blatantly wants more out of the Community and wants someone else to pay for it. The chief merit of this approach is that it covers a more positive attitude to the Community than the unalloyed demand for "money back".

The challenge is to come up with suggestions for programmes which Mrs Thatcher's cabinet might find acceptable. This cabinet is nationalistic. It does not like public expenditure. It does not like interventionist industrial programmes controlled by bureaucrats, to say nothing of Eurocrats. It wants Europe to be little more than a free trade zone and a forum for co-operation on foreign policy where appropriate. The cabinet is no hot bed of European imagination. Yet take the question of labour mobility and job training. Money spent here would not interfere with Mrs Thatcher's free market philosophy: it would help remove some of the friction and rigidity which prevents the free market policy from yielding swift results. European spending in this area would oil the wheels of whatever approach to economic policy a member state chose to adopt, whether Thatcherite or Mitterrandite.

Basic research is another area where European money could be spent without impinging too much upon the sovereignty or philosophy of the British Government. There is ample scope for a greater European investment in research at the "pre-competitive stage"—that is before the competing national industries take up the idea thus spawned and run with them.

There is no reason why European spending should not be regarded as an alternative channel for national public spending rather than as an additional burden on our Public Sector Borrowing Requirement. If one accepts that unemployment is a mounting burden on all European exchequers why should one not pool some of the required spending in a European programme? Perhaps more contentiously, I would pose the same sort of question about investment in the transport system, in the infrastructure of the economy and even in the well-trodden field of regional development.

Whether in London or in Brussels such suggestions tend to be received with apathy. The British Government is not interested. There aren't enough projects to make much of a difference. The Germans won't pay. The revenue base of the EEC is too narrow. We've been through all this before. It is true that a catalogue of new British proposals will not remove the need for CAP reform and will not remove the case for British competition. But some evidence of British interest in making more of the EEC might make the British case more presentable and the next round of haggling a little more palatable.

Letters to the Editor

Finding the right economic stimulus

From Mr Tim Congdon.

Sir,—With the current worldwide recession by far the worst since the 1930s, Samuel Brittan is surely right to suggest in his Economic Viewpoint (July 8) that this is "not a time to run any risks in the use of deficit demand growth." But it is not consistent to urge both a demand stimulus and a 10 per cent limit on the growth of money GDP. A demand stimulus, if it means anything, must be followed by faster growth of money GDP than would otherwise have been the case. It is wishful thinking to believe that, merely by the announcement of good intentions, the Government can ensure that extra demand will be translated into real output rather than inflation.

The case for an interest rate reduction rests on the natural

rate of unemployment concept which Mr Brittan has so lucidly explained on many occasions. The theory based on this concept states that, when unemployment is above the natural rate, wages settlements will fall and the inflation decelerate. In the 1980-81 pay round settlements were halved. Since then unemployment has risen and shows every sign of continuing to do so. It follows that wage settlements will drop further, exerting more downward pressure on inflation.

In these circumstances, if lower interest rates were successful in at least stabilising unemployment, there would be no serious and immediate inflationary risks. Moreover, stabilising the unemployment total should be the minimum at which the Government aims as

substantial reductions would obviously be desirable if a resurgence in inflation could be avoided.

This argument is not ambitious and certainly makes no claim to quantify the right "demand injection." The record of the last 30 years is that phrases like "a £2bn stimulus" and "a £5 boost" are unhelpful. The Government cannot guarantee that the impact feeds through entirely into output and employment. Unless it does, there is no "stimulus" or "boost" to economic activity.

Perhaps the most disappointing aspect of Mr Brittan's article is its reliance on naive Keynesian vocabulary, a vocabulary which its author has criticised strongly and frequently in the past. There also seems to have

been a return to Keynesian thinking and prescriptions. The suggestion that VAT and/or the National Insurance surcharge be cut by £2bn is crude fiscal refutation. It cannot be reconciled with the Government's objective to keep the PSBR declining as a proportion of national output. It also seems odd for Mr Brittan to be proposing fiscal stimulus when there is abundant evidence from nearly all the major industrial countries that big budget deficits make no contribution to economic recovery and are a tiresome nuisance in conducting anti-inflationary financial policies.

Tim Congdon, Economics Partner, L. Messel and Co., Winchester House, 100, Old Broad Street, London, EC2.

Nationalised dissatisfaction

From the Chairman NIFFP

Sir,—I am writing as chairman of the Nationalised Industries' Finance Panel (NIFFP), the members of which are the finance directors of the nationalised industries. I wish to express the panel's dismay and disquiet at the current moves within the Institute of Chartered Accountants in England and Wales to achieve the premature withdrawal of the Current Cost Accounting Standards SSAP16.

The debate which led up to the issuing of the standard was, I think, lengthy and public and although not all accountants fully supported the exposure drafts which preceded it, or indeed, SSAP16 itself, it is somewhat less than we in the nationalised industries would expect of a highly regarded professional institute for it to renege on a publicly stated objective to allow SSAP16 the agreed three-year trial period. When the nationalised industries chairman's group published its interim code of practice on current cost accounting about 12 months before SSAP16, it was found to be invaluable to have had a period of practical experience as a run-in to CCA.

The majority conclusion, drawn from those giving evidence to the accounting standards committee working group led by Mr P. J. Custis to review the operation of SSAP16 after its first year, was that the standard should be retained intact for the whole of the three year trial period. The NIFFP fully supports this

view and urges all accountants who are to vote on the resolution on July 29, whether in the public or private sectors to vote for the retention of the standard, since failure to keep the standard for the whole of the three-year period will surely be a retrograde step. We should have the courage and professional integrity to see the job through to its conclusion. After all, only when we have considerable practical experience of CCA can a credible professional assessment be made of amendments (if any) required to produce an acceptable standard for use into the future. J. H. Smith, Ripemill House, 122 Grosvenor Road, SW1.

Shareholders' Interests

From the Chairman, Wider Share Ownership Council

Sir,—It is, of course, unfortunate that the latest target of pension fund militants should be the company which would probably be voted the best managed in the country. That, however, should not detract from the merits of their case, and your contributor Lombard (July 9) does ill to express satisfaction at their failure to make it stick.

The directors of a company like Marks & Spencer are quite justified in feeling secure. No majority of shareholders is ever likely to invoke the ultimate sanction (but sole recourse) of throwing them out. But that very fact should make the directors all the more concerned to exercise proper moderation over the benefits which they are

Control of the waterworks

From Mr Charles Simeons.

Sir,—As a member of the Parliamentary Standing Committee on the Water Bill and the only MP at the time to support small boards for Regional Water Authorities, I welcome the Government's decision 10 years later to adopt that course. How can it be possible to have democratic control in a system which virtually knows no boundaries and is transferred over very great distances. As the slogan in the Cardiff convenience reminds us: "fish hard you are needed in Birmingham."

The proposal to wind up the National Water Council would appear to leave a void, with no central co-ordinating platform which the officers from the RWAs can use to compare experiences and offer a co-

ordinated approach on a whole range of issues, not least the transfer of water between authorities. Executive powers should replace the present advisory role.

In future, presumably control from Whitehall will replace the 400 strong Council. This may be too many, but supposing their strength were to be halved, could the Department of the Environment with its resources, from my personal knowledge, hardly fully stretched, really take on the additional work which the NWC has carried out in a fashion which together with the RWAs has earned the admiration of the international water industry?

New powers will be given to Whitehall which even the last Labour Government did not seek in the proposals contained in their Green Paper.

The real problem for the consumer lies in the level of water charges stemming not from operational costs, but the component, often exceeding 50 per cent, arising from interest charges including loans inherited from the former local authorities and others who controlled sewage treatment.

I sincerely hope that in the process of dissolving the NWC the Minister will produce an authority with executive powers, to include the present elements vital to an effective industry, rather than just throwing away the experience gained over the years in the belief that the Men from the Ministry know best, a fact which few of them would claim to be true. Charles Simeons, 21, Ludlow Avenue, Luton, Beds.

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Companies and Markets

UK COMPANY NEWS

Associated Newspapers halved at six months

THE COSTS incurred before the launch of The Mail on Sunday in May were mainly responsible for a setback in interim profits at Associated Newspapers. The pre-tax surplus fell from £10.78m to £5.4m in the six months to March 31 1982, on turnover of £11.6m higher at £127.53m. However, the interim dividend is maintained at 4.5p net—last year a total of 10.4p was paid from taxable profits of £16.24m. Half-year stated earnings per 25p share are 6.4p lower at 9.2p.

Trading profits were down from £7.2m to £1.9m. But this was before a sharply higher interest charge of £520,000 (£117,000) and a reduced contribution from associates of £1.81m (£2.04m). Investment income, however, rose from £1.83m to £2.23m.

A substantially lower tax charge of £2.62m, against £5m, left net earnings at £2.78m (£4.78m). After a gain from minorities of £4,000, compared with a £38,000 debit, the available figure came through at £2.78m (£4.78m). Dividends again absorbed £1.37m.

Braithwaite moves ahead to £929,167

Pre-tax profits at Braithwaite & Co. Engineers show a rise from £608,560 to £929,167 for the 12 months to March 31 1982. Turnover of this bridge and construction engineer improved from £5.3m to £9.53m.

At the interim stage the directors expected second half profits would be similar to those in the first half, when the result slipped from £410,000 to £401,000. The net dividend is being raised from 7.7p to 8.1p with an increased final of 5.1p (4.7p).

After a tax charge this time of £35,500 compared with a previous credit of £380,000, earnings per £1 share were even as rising from 18.4p to 30.8p.

On a current cost basis pre-tax profits were shown as falling from £646,000 to £507,000.

Greycoat Ests. jumps ahead to £810,000

Taxable profits of property investor and developer Greycoat Estates jumped from £340,000 to £810,000 in the year to March 31 1982, on turnover of £42,000 ahead at £94,000.

With earnings per 10p share stated higher at 3.4p (2.3p) the year's single dividend is being raised from 0.37p to 1p net as forecast.

Tax took £291,000 (£128,000) leaving net profits of £519,000 (£682,000). The pre-tax figure included a contribution from associates of £58,000 (£5,000 losses).

BOWRING U.K.

Bowring UK has formed a new company, Bowring Marine Cargo, to handle the UK marine cargo insurance business which has been transferred from the marine division of C. T. Bowring and Co. (Insurance).

Thorn EMI advances to £105.4m

FOR THE year ended March 31 1982 Thorn EMI has increased pre-tax profits from £94.3m to £105.4m, on external turnover of £2,444m, against £2,330m. A significant advance was made by the music division and the lighting operation showed a return to profitability, but the films, video software and leisure operation incurred a loss.

At halfway, taxable figures were up from £38.6m to £45.5m. Profits attributable to ordinary holders rose from £50.2m to £58.1m for the year, after tax of £32.2m (£27m), minorities and preference dividends. Earnings per 25p share climbed by 3.4p to 37.9p and the dividend total is maintained at 14.625p net with a final of 10.575p (same).

A charge of £5.6m (£2m credit) for extraordinary items represented the estimated cost of withdrawal from certain business, less profit on sale of investments. Ordinary dividends again absorbed £25.5m leaving retained profits of £35m, compared with £38.7m.

At the trading level, profits increased from £282.5m to £324.3m. Depreciation charged was £193.2m (£154.5m) and interest took a further £35.7m (£34.7m). Profits before interest were ahead from £129m to £141.1m and were split geographically as to UK (includ-

ing export) £85.5m (£94.5m) and overseas £32.6m (£34.5m). A product analysis of turnover and pre-interest profits shows respectively: consumer electronics £595m (£577.4m); music £496.9m (£441.5m) and £26.7m (£20.4m); films, video software and leisure £97.4m (£92.2m) and £10m loss (£2.8m profit); engineering £908.9m (£892.9m) and £18.6m (£29.5m); domestic appliances and retail £502m (£469.4m) and £21m (£16.7m); lighting £234.5m (£229.1m) and £9.9 (£10.1m loss); terminated operations nil (£25.3m) and nil (£0.2m loss).

Sir Richard Cave, the chairman, reports that the management in several of the group's businesses has reduced capital employed in line with the lower levels of demand and they have a more competitive cost structure. The UK labour force was reduced by a further 8,400 last year, but Sir Richard says the real benefits of the resulting improvements in productivity will only become apparent as markets move out of recession.

The group has continued to improve efficiency and to follow the strategy of investing in two high-growth areas—home entertainment and high technology engineering.

In home entertainment, last

year's recovery by the music division has been followed by a further profit increase. Significant improvement was achieved in several areas despite a lack of growth in the market. The results reflect the benefits of previous rationalisation measures, strong worldwide management and the growing development of excellent repertoire.

Demand for video recorders and the pre-recorded video cassette again exceeded expectations and this continues to be a buoyant business.

Thorn EMI Video Programmes consolidated its position as a leading UK distributor and has also established itself in Europe, the U.S. and Australia. But commitments made in earlier years, together with recent trends in the film business resulted in losses.

The engineering side was affected by shortage of orders from British industry. In addition, costs were incurred in rationalisation measures in the general engineering and technology divisions where prompt action was taken to reduce capital employed.

The central heating division enjoyed better trading conditions and the gas division benefited from both improved

products and better manufacturing efficiency.

Sales and profits of the electrical appliances division continue to be depressed with short-time working and further redundancies being incurred.

The group's retail chain of shops made progress with strong demand for video products although intense competition in the High Street for most other products reduced margins.

Although the UK market for lighting products continued to decline during the year, the lighting division achieved a small profit as the result of the fundamental restructuring already underway at the beginning of the year.

Gross cash flow for the year totalled £273.1m (£234.5m) and capital expenditure amounted to £328.5m (£225.9m). An increase in creditors and provisions for the year of £103.9m and tight control of stocks and debtors limited the increase in borrowings for the year to £22.1m. Net borrowings (after deducting liquid funds) at March 31 1982 amounted to £243.8m (£211.7m) representing 28.2 per cent (26.3 per cent) of total capital employed before deducting deferred tax.

See Lex

GUS moves ahead to £189m and pays more

SECOND-HALF profits £5.3m higher at £107.92m meant that Great Universal Stores, mail order and multiple retailing group, finished the year to March 31 1982 with the pre-tax surplus ahead from £179.53m to £189.16m.

Turnover rose from £1.76bn to £1.94bn, including VAT of £182.93m, against £178.47m. An increased final dividend of 5.25p raised the total from 12.5p to 13p net. Stated earnings per 25p share are up from 40.64p to 42.63p.

So far this year the group is still moving ahead, with sales and profits slightly up on last year. However, trading remains difficult.

Mr Trevor Spittle, finance director, said yesterday: "We are not underestimating the problems that lie ahead."

In the mail order division, UK turnover rose and profits were near the previous year's exceptionally good total. Overseas mail order operations improved. Furniture also did well, with sales and profits ahead.

Burberrys did well at home and overseas, as did the finance division.

Tax for the year took £83.08m, against £78.41m. Minorities absorbed £26,000 (£19,000) and preference dividends again accounted for £70,000. Extraordinary credits were substantial—£427,000, compared with £1,04m, leaving the available surplus £4.33m higher at £106.41m.

Provisions for unearned profit, service charges and collection costs amounted to £147.16m (£140.07m) at the year end.

The group's freehold and leasehold properties in the UK and overseas were professionally valued at March 31 1982. This valuation disclosed a surplus of about £250m over the net book value. Edward Erdman recently informally advised the board about the valuation of the group's UK properties at March 31 1982. This would result in the surplus at the year end increasing by about 35 per cent.

As before, the group is unlikely to incorporate the latest increase in property values in the books, although it will be reflected in the CCA figures.

comment

Finance and furniture combined to keep GUS moving smoothly ahead in the year to March. The UK clothing and footwear multiples had a setback, feeling the competitive draught while High Street occupancy costs continued to rise. Mail order sales increased—as was only to be expected given a full year's use of the John Myers agent—but profits fell away. Furniture sales and profits, however, managed to increase even in the UK. That comparative success was repeated overseas, where mail order also generated better contributions everywhere.

Although GUS re-wound its stock positions following the previous year's stockpiling exercise—net cash still rose by £50m between balance sheets. At 47p the shares are ticking over on nearly 13 times fully-taxed earnings, and the 4 per cent yield (after a fairly parsimonious increase) emphasises that the recessionary defensive arguments for GUS still hold some sway. Sales and profits are again marginally ahead in the current year, but without any hint of the general volume-recovery which would take the market back to making its traditional switch from GUS into more cyclical retailers.

Distillers' second half recovery

SECOND half pre-tax profits of Distillers Company, the Scotch whisky and gin concern, increased by £9.3m to £112.5m, but the figure for the full year ended March 31 1982 was just behind at £178.5m. This is compared with £181m previously which included a £3.7m surplus on realisation of investments.

At midway, profits had dropped from £77.8m to £68m and directors said that after allowing for the group's portion of United Glass, its associate, and recognising that the price of British Petroleum shares did not encourage disposals, profits for the year were expected to be lower.

Sales volume of both Scotch whisky and gin—brand names include Johnnie Walker, Dewar's, V&S and Gordon's—declined compared with 1980-81, but turnover and trading profits showed a modest increase to £1.08m (£1.04m) and £181.6m (£174.7m) respectively—dues included in turnover was £316m (£315.9m). Whiskies bottled in Scotland and Tannaday gin are valued at £49m (£45m), earnings are shown as £38.9p (34.2p) per share.

Pre-tax figure for the year included investment income of £5.3m (£5.5m) and an exchange profit of £0.3m (£0.1m), but was after finance charges, up from £5.3m to £5.1m, and the associate's losses.

After minority credits of £0.5m (nil) and an extraordinary debit of £0.3m (£1.7m) the attributable balance came through ahead from £123.3m to £129.7m.

CCA pre-tax profits are given as £89.2m (£83.2m). See Lex

company must have regard to the fact that the U.S. and other leading markets remain depressed.

The food group achieved a substantial profit recovery in spite of the somewhat depressed state of the markets in which it operates and the carbon dioxide company again showed a small increase in profit, directors say.

All sections of United Glass continued to suffer from the recessionary conditions. Redundancy payments and other costs of facility closures were higher than in the previous year with the result that an increased loss was recorded, our share of which was £3.1m, compared with £2.8m.

An increase of 1p in the final distribution to 8.75p, has lifted the total dividend by that amount to 11.75p (10.75p) net per 50p share and after tax, lower at 8.49m (£55m), earnings are shown as 35.8p (34.2p) per share.

weather in the peak January sales period. This followed a very quiet trading period in the autumn, normally the industry's busiest time for sales.

The company says conditions remain very difficult in the industry as a whole and are not expected to show any worthwhile improvement in the current trading year.

However, action taken has reduced losses sharply, and the group expects to return to profit in 1982-83. Borrowings are well within the company's facilities and the interest charge of £38,000 (£54,000) for the previous year.

There was a tax credit of £264,000 (£774,000). Losses per 10p share are put at 28.4p (earnings 13.9p).

Dowty expands £3m to £39m at year end

SECOND-HALF pre-tax profits of Dowty Group expanded by £6.25m to £23.44m and pushed the full year's figure, to March 31 1982, to £39.14m (£34.89m). Turnover went ahead from £316.2m to £350.8m.

The directors say that while the aerospace and defence sector again increased turnover with some recovery in margins in the second half, profits reflected the more difficult conditions earlier in the year and the closure costs of two smaller companies.

The mining and industrial divisions continued their modest recovery in margins over the first half, directors state, and "performed particularly well in overseas markets."

The electronics side recovered some way from its earlier trend, although deliveries of certain products remained restricted, and research and development costs continued at a high level.

A divisional split of turnover and trading profits—£28.76m (£34.45m)—shows: aerospace and defence £166.73m (£138.44m) and £24.59m (£23.55m); mining £130.1m (£118.69m) and £10.69m (£8.03m); industrial £37.83m (£32.1m) and £5.55m (£2.08m); electronics £28.46m (£25.58m) and £1.6m (£2.51m).

The directors feel that the vitality of world market conditions makes accurate forecasting increasingly difficult, but "with aggressive marketing and strong management action to

control costs we expect to make further progress during the current year."

They add that the group's order book at the year end had increased slightly, but insufficiently to cover the rate of inflation.

Increases in productivity, however, should ensure improved operational efficiency on the aerospace side, while the mining, electronics and industrial divisions should all make steady progress, the directors state.

Earnings per share are shown unchanged at 13.6p per share and the dividend is effectively increased to 3.7p (3.3p) with a final payment of 2.15p net.

Net investment of £21m in fixed and short-term assets and

£9.2m in working capital was substantially covered by cash generated from operations. Net external borrowing increased by £5m, largely to finance acquisitions, principally Polypac in Italy.

The directors add that the RFI acquisition for \$16m cash, since the year end, was accomplished within the group's normal facilities.

Associates share of profits was well down at £3,000, against £15,000 and interest charges amounted to £58,000 (£24,000).

After tax, £11.5m (£8.7m) and minority interests £18,000 (nil), the attributable profit was unchanged at £27.53m.

See Lex

low with a 5p rise to 138p. As an engineering company Howden has benefited from having around two-thirds of turnover overseas but these figures include a loss from Howden Group America. Capital expenditure at £4m was half the comparable figure and gearing has fallen 5 points to 27 per cent.

For the rest of the 1980s Howden sees S. Africa as the brightest spot with a great deal of work expected on coal fired power stations. On the nuclear front, AGR contracts are set to make their biggest contribution to profits in 1983-84 but there is a lack of world demand for AGRs could well present some problems. At 138p the shares yield only 4.7 per cent—but then not many British engineering companies have had five years of unbroken profits growth.

Good second half boosts Howden to £8.69m

AS ANTICIPATED in the interim report second half pre-tax profits of the Howden Group continued the rising trend of the first six months and figures for the full year to April 30 1982 showed an appreciable rise to £8.69m, compared with the £7.75m returned previously—a second half rise from last year's £4.1m to £5.22m.

Mr Norman Elliott, the chairman, expects another satisfactory profit performance in the current year. He says the group's order book is at a high level and liquidity will remain strong.

State earnings for the 1981-82 year edged ahead to 17.8p (17.6p) and the dividend is being stepped up from 4p to 4.4p net per 25p share by an increased final of 2.94p (2.67p).

Turnover of the group, an engineer and specialist in the design and manufacture of air, gas and fluid handling equipment, advanced from £115.24m to £124.17m.

Tax took £3.43m (£2.56m), minorities added £32,149 (£24,510) and there were extra-

ordinary debits of £472,181 (£264,000). At the attributable level profits slipped to £4.83m (£4.98m), from which dividend payments will absorb £1.31m (£1.2m).

The chairman comments that James Howden and Co had another good year and made a substantial contribution to group profits. Aircraft Howden, which specialises in sophisticated range of fan products and systems, was affected by the continuing international market recession and the cumulative effect of the Ministry of Defence moratorium. However, he points out that the company has entered the current year with a strengthening order book which includes cooling systems for the new British Army "Challenger" tank, fans for two more North Sea oil platforms and equipment for the London Underground revision programme.

In Canada Brown Boveri Howden had another successful year, making a significant contribution to group profits and Godfrey Howden, specialising in

aircraft environmental control systems and ground servicing equipment, made satisfactory profits.

The group's companies in the U.S. had a mixed year. Quabbin Howden results were poor and it was decided to discontinue its activities.

The Australian companies made a useful contribution to group profits, with Godfrey Engineering showing a greatly improved performance, and the South African companies had another good year.

Group pre-tax profits on a CCA basis were £8.77m (£5.31m).

comment

Howden's pre-tax outturn of £8.7m was better than the market had been expecting helping the shares off a 1982

low with a 5p rise to 138p. As an engineering company Howden has benefited from having around two-thirds of turnover overseas but these figures include a loss from Howden Group America. Capital expenditure at £4m was half the comparable figure and gearing has fallen 5 points to 27 per cent.

For the rest of the 1980s Howden sees S. Africa as the brightest spot with a great deal of work expected on coal fired power stations. On the nuclear front, AGR contracts are set to make their biggest contribution to profits in 1983-84 but there is a lack of world demand for AGRs could well present some problems. At 138p the shares yield only 4.7 per cent—but then not many British engineering companies have had five years of unbroken profits growth.

Vosper falls to £0.8m

TAXABLE PROFITS of Vosper, the shipbuilding subsidiary of David Brown, fell from £961,579 to £782,322 for the year to April 30 1982 on turnover £7m higher at £15.4m.

The interim dividend is being raised from 1p to 2p net and the directors expect to recommend a final of 1p less than 2p—total a total of 4p was paid from pre-tax profits of £1.96m. Half-year earnings per 25p share are shown to have fallen from 14.4p to 8.9p.

directors say the period under review saw further growth in turnover in real terms with all the group's trading companies operating profitably.

Profits at the trading level were marginally lower at £1.22m, against £1.26m. But this was before depreciation of £260,268 (£200,263), interest charges of £413,381 (£432,380), investment income of £267,909 (£335,766), and associate losses of £28,500 (£1,186 profit).

Tax took £214,000 (£94,000) and after crediting revaluation of investments of £348,532 (£200,785), the attributable profit came through higher at £1.23m compared with £1.15m.

Sir John Rix, the chairman, said his last annual statement that the company had received the Government's written observations on its claim to the European Commission of Human Rights for fair compensation.

On July 8 the group delivered its comments on the Government's observations. The written procedure has been completed and it will be for the Commission to decide on how the matter will proceed, Sir John says.

comment

Vosper's interim figures reveal a halving of trading margins to a more "normal" 8 per cent, the comparable figure having been distorted by profits on the sale of boats on which all the overheads had been sustained in the previous year. With Rovermarine now busy on an £11m order for its surface effect ships, Vosper is not so disproportionately dependent on earnings from its Singapore subsidiary. While shareholders' earnings show a drop of 35 per cent, attributable profit has risen 46 per cent to £1.4m. Why? Varrow's shares, of which Vosper holds 25 per cent, recorded a sharp rise, that's why. Vosper's shares have attracted speculative interest because of the company's compensation claim against the Government. Even if the European Commission eventually decides in favour of Vosper, it is still doubtful whether the fruits of its litigation to shareholders (half of whom are Sir David Brown).

Wheeler's slips to £307,436

Group pre-tax profits at Wheeler's Restaurants for the year to April 2 1982 fell back from £382,322 to £307,436, on turnover up from £8.71m to £7.25m.

The company, which owns 15 oyster and fish restaurants in London and Brighton, proposes to pay a final net dividend of 4.33p per 10p share, maintaining the payout for the year at 8.88p. Stated earnings per share are 17.1p (17.1p).

After a first half which saw a sharp decline in profits from £227,012 to £173,943 and a fall in the number of customers served, the company managed to maintain profits for the second six months at just below the level of the corresponding period last year.

During the year, the company purchased the remaining 40 per cent minority interests in Wheeler's (Fishmongers) and acquired the business of a wholesale fishmongers in Billingsgate Market. The good will purchased or arising from these transactions of £18,202 has

been written off as an extraordinary item.

Other new ventures included the opening of a third City restaurant and a wine bar.

Group pre-tax profits after tax is £263,696 (£188,472). Less a minority interest of £2,412 (£7,707) and the extraordinary item, profit attributable to shareholders comes through at £242,990 (£175,665).

SPAIN

July 15	Price	%
Banco Bilbao	200	+0.7
Banco Central	225	+1.0
Banco Exterior	221	+2.2
Banco Hispania	295	+4.4
Banco Ind. Cel.	108	-1
Banco Santander	235	+8
Banco Vizcaya	318	+5
Banco Zaragoza	233	+5
Gruposol	105	+6
Ferros	65.2	+0.7
Gel. Precidios	25	+1.5
Iberdrola	44.7	+0.5
Paralelos	73	-2
Petrofin	8.5	-2
Telefonos	65.3	+0.5
Union Elect.	90.7	+1.5

Asprey rises to £4.87m

A satisfactory outcome for the year ended March 31 1982, was expected by the directors of Asprey & Co. at the interim stage, and in the event the full year pre-tax profits improved from £4.4m to £4.87m on higher turnover of £23.95m against £20.06m.

At midway, taxable profits were higher at £2.13m (£0.78m).

The company operates as a goldsmith, silversmith, jeweller, leather worker, antique dealer and bookbinder. It gained a quotation on the unlisted securities market last October.

The final dividend has been lifted from 20p to 27p which raises the total from 35p to 43p. Earnings per 25p share are given as rising from 136.7p to 155.65p. The directors are proposing a 2-for-1 scrip issue.

Tax took £1.68m (£1.39m). Extraordinary credits fell from £285,000 to £170,000.

BENLOX RIGHTS

ISSUE RESULT

Some £0.34m of the £0.94m rights issue made by Benlox Holdings, the building contractor, has been left with the sub-underwriters. The issue of 336,000 3 per cent convertible cumulative preference shares of £1 each at par, was taken up as to 600,101, on a one for every five ordinary basis.

The directors took up their full entitlement of 85,400 and the rest had been underwritten by Dawson Finance, a company controlled by Mr M. A. G. Buckley, the Benlox chairman.

ATKINS BROTHERS (HOSIERY)

The following are salient points from the Chairman's Statement to Shareholders:

- Group profits for the year ending 31st March, 1982 amounted to £516,460 (£448,476). Taxation takes £149,363 (£145,609). The total dividend is 5.0p, a 73% increase over last year.
- Turnover was slightly down by 2% on the previous year, but profits were up 15%. The hosiery division did not match the profits of the previous year, but our 21-gauge knitwear and men's underwear divisions and dyehouse made increased contributions to group profits. Our ladies' underwear and cut and sewn knitwear divisions produced disappointing results. We have again made considerable investment in new plant and are confident this will maintain our competitive edge within the U.K.
- We are conscious of the need to further improve profit performance by diversification into another field of activity. We are also carrying out extensive and costly reorganisation. These costs, combined with our normally difficult trading conditions in the first six months, will be reflected in disappointing figures for the first half, but we expect to maintain the interim dividend in view of the overall cash situation. The second six months should see a seasonal upturn in turnover and profitability.

Makers of "LUCKY CHARM" Tights, Stockings, Ladies' Underwear and Knitwear, "HIGH CROSS" Men's and Boy's Underwear, Knitwear and Sportswear, "JOLYNNE" Ladies' fully fashioned and made-up Knitwear.

M. J. H. Nightingale & Co. Limited

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High	Low	Company	Price Change
124	120	Asa. Brit. Ind. Ord.	124 +1
132	100	Asa. Brit. Ind. CULS	132 +1
76	62	Alysmung Group	71 -
51	33	Baring & Co.	42 -
228	187	Bardon Hill	223 -
110	100	CCF 11pc Conv. Pref.	110 -
60	50	Cintra Group	55 -
104	60	Clintons	85 -
135	97	Frank Horrell	135 -
78	39	Frederick Parker	74 -
121	10	George Wimpey	82 -
102	83	Ind. Franchise	82 -
110	100	Jais Conv. Pref.	110 -
113	84	Jackman	105 -
120	108	Jagra Burrough	125 +1
334	220	Robert Jenkins	220 -
81	51	Suttons "A"	81 +1
22	154	Tordy & Carline	155 -
12	10	Wimpey Gr.	12 -
83	68	Twintock 15pc US	79 -
44	26	Unilever Holdings	26 -
73	73	Walter Alexander	73 -
283	212	W. S. Yeats	260 -

Prices now available on Personal page 4942.

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Eurotherm International

Industrial electronic control and monitoring equipment for world markets

Interim Report 1982

(Unaudited)		Six months ended 30th April	
		1982	1981
		£'000	£'000
Historical Cost Accounts			
Sales			
U.K.	7,583	5,338	
Overseas	9,486	7,169	
	17,069	12,507	
Profit before interest, exchange gain/(loss), taxation and minority interests			
	2,480	1,518	
Exchange gain/(loss) on translation of foreign assets and liabilities	(5)	(26)	
Profit before taxation, interest and minority interests			
	2,455	1,492	
Interest	(234)	(332)	
Profit before taxation and minority interests			
	2,251	1,170	
Estimated taxation—U.K.	(440)	(300)	
—Overseas	(488)	(200)	
Profit before minority interests			
	1,323	670	
Minority interests	(37)	(10)	
Net Profit			
	1,296	660	
Interim Dividend*	(229)	(161)	
Profit retained			
	1,067	499	
Earnings per share			
	11.31p	5.78p	
Interim Dividend per share	2.0p	1.5p	

*Holders of 752,707 shares waived their interim dividend in 1981

In the six

Haslemere better than expected

TAXABLE PROFITS of Haslemere Estates rose from £5.88m to £6.08m for the year to March 31, 1982, and topped the directors' forecast of £5.5m made in their interim statement. The second six months' contribution, however, declined by £209,000 to £2.68m compared with the corresponding period.

Stated earnings per 10p share moved ahead to 18.06p (16.35p) on a net basis but on a nil basis fell from 15.25p to 14.48p. As forecast the total dividend is being lifted from 6p to 6.5p net by an increased final of 5.25p.

Net rental revenue was in line with expectations at £13.35m (£12.71m). After-tax profits advanced from £4.74m to £5.25m, from which dividend payments absorb £2.01m (£1.74m).

Net asset value per share at year end was £2.49 (£2.41) basic and £5.63 (£5.36) diluted.

The group's properties in the investment portfolio were revalued and at March 31, 1982, stood at £232.02m (£215.1m).

● **comment**

Having forecast a small setback at £5.5m when it floated its £21.6m rights issue last December, Haslemere has turned in a marginal profit gain. Undoubtedly there was an element of conservatism in the original arithmetic but the trading figures have come through a bit better than Haslemere expected. Also interest rates eased in the final couple of months. But the figures had little impact on the shares which held steady at 240p yesterday—a 40 per cent discount to the latest net asset value which has been upgraded by 117m, 7.5 per cent. Strip out new developments and the underlying increase is in the area of 5 to 6 per cent. For today's property market that is about as much as can be expected.

But the figures had little impact on the shares which held steady at 240p yesterday—a 40 per cent discount to the latest net asset value which has been upgraded by 117m, 7.5 per cent. Strip out new developments and the underlying increase is in the area of 5 to 6 per cent. For today's property market that is about as much as can be expected.

Jones, Stroud up £1.3m

SLIGHTLY BETTER than expected results have been shown for the second half at Jones, Stroud, maker of fabrics, accessories and materials, with full-year pre-tax profits rising from £1.31m to £2.6m for the period to March 31 1982.

At the interim stage the directors expected the second half to match the first, when pre-tax profits rose from £688,000 to £1.2m.

However, at the year end the directors say there is, as yet, little sign of a recovery from the recession. They say that for the company to make further substantial progress depends on an upturn in general economic activity.

The dividend has been held at 5.2p net with a repeated final of 3.2p. Earnings per 25p share are given as rising sharply from 5.32p to 16.05p.

Turnover for the 12 months was little changed at £29.27m, against £28.16m previously. At the trading level profits rose from £1.66m to £2.6m.

Pre-tax profits were struck after lower net interest payable of £520,000 (£744,000), but in-

Unigate at £38.3m after meat setback

SECOND-HALF taxable profits of Unigate have fallen from £23.5m last time to £18.2m leaving the full-year figure to March 31 1982 only marginally ahead at £38.3m, against £38m previously. Turnover for the 12 months rose from £1.35bn to £1.5bn.

Mr John Clement, the chairman, says that 1981-82 profits were adversely affected by a major setback in the company's traditional meat processing business, and to a lesser extent by the "disastrous" winter weather.

The final dividend is unchanged at 4p net, but reflecting the increased interim, the total payout is higher at 6.5p (6.2p) per 25p share. Stated earnings per share, however, dropped from 14.6p to 13.8p.

At the trading level, profits showed an advance from £40m to £46.7m. UK profits rose by 15p to £35.2m and the U.S. contribution was £2m higher at £5.5m, but the result from other countries slipped from £6.3m to £5m.

A divisional split of trading

profits by activity shows: milk and milk products—UK £21.4m (£22.6m) and overseas £4.5m (£5.3m); meat and meat products £5m loss (£2.4m profit); transport services £6.2m (£4m); industrial and food services £7.7m (£2.7m).

Associates' contributions improved from \$0.4m to \$2m, but net interest charges rose sharply to £10.4m (£3.4m). Tax took £7.9m (£5.5m), minorities £0.2m (£0.3m), and there was an extraordinary credit of £14.5m (£13.1m credit)—the costs of rationalisation, closures and sales of businesses.

After preference dividends, profits attributable to ordinary holders came through well down at £15.6m, compared with £43.2m (£43.2m) in the previous year.

The chairman comments that Unigate's aim is to achieve balance between organic growth and quality earnings. The group plans to increase the profit contribution from its non-milk operations, but Mr Clement warns that trading profits as a percentage of trading capital employed now stands at an

"unsatisfactory" 12 per cent, largely due to meat losses.

Efforts to improve this position have included the closure of the Scot Meat Products' factory at Blithley.

During the year, £32m was spent on the newly consolidated dairy division, St Ivel, to increase the efficiency of existing plant and invest in expansion.

Winington Group achieved excellent growth, the chairman says, and the expansion of its contract operations continues.

The recently acquired Giltspur Group, comprising exhibition service, engineering and freight related businesses made its first full year's contribution.

Also the purchases during the year of Clippa Seafoods added a £4.5m result to Unigate's meat interests, and Casa Bonita, a specialty food service operation in America, provided a substantially larger U.S. earnings base.

Mr Clement estimates that the bad weather has cost some £2m in lost profits in the second half.

Indicating he still has take-over anxiety, Mr Clement says "it is our intention to grow by acquisitions where they fit with the business plans of existing operations or the group as a whole. This will lead to a natural reduction in the contribution from milk businesses in the UK to 50 per cent or less."

"We are broadly on course, but not without difficulties," he states. Capital spending last year was £75m, which includes £12m leasing. This year's total is expected to be broadly similar.

Own label operations are seen as important in the meat side, with this year one of recovery and further rationalisation.

Unigate is having a "thorough" review of meat operations and hopes that results will be down towards break-even this year and profits next year.

Mr Clement concludes that Unigate's balance-sheet remains healthy and the group is broadly on course with its strategic objectives.

See Lex

Eurotherm expands to £2.25m

A SHARP improvement is shown in interim pre-tax profits at Eurotherm International from £1.17m to £2.25m for the six months to April 30 1982. Turnover of this maker of electronic equipment moved ahead from £15.5m to £17.07m and a higher dividend is being paid.

The results are excellent compared with those previously achieved at this stage, say the directors, but they should be viewed with caution in making projections for the full year.

The directors point out there are strong indications that the pattern will not follow recent years when more than 60 per cent of profits came in the second half. In the last full year pre-tax profits amounted to £3.7m on sales of £27.6m.

The directors expect second-half profits to be similar to those achieved in the first half. They say there will be a significant increase in overheads in the second half because of implementing plans for expansion.

The interim dividend has been

lifted from 1.5p to 3p. Last year a total of 5p was paid. Earnings per 10p share for the first six months were given as rising from 8.75p to 11.31p.

In the UK the first half produced good results from all four established companies—UK sales totalled £7.88m (£5.34m)—with particularly significant improvements in SSD and TCS, and performance well up to plan for new ventures.

Overseas, where sales rose from £7.17m to £9.49m, both major U.S. companies made further progress and results in France continued to improve. Pre-tax profits were struck after exchange gains of £5,000 (losses £26,000) and lower interest charges of £234,000 (£322,000). Tax totalled £928,000 (£900,000).

Retained profits came through ahead at £1.07m (£99,000).

● **comment**

Bearish noise from the company aside, Eurotherm is once again a stock market darling. The shares

have had a good romp in the past 12 months, growing by 45 per cent compared to a sector gain of 34 per cent.

The company modestly projects a doubling of these figures for the year. Even so, a 54.5m result is more than most have been hoping for anyway.

The company's glamour rating of around 24, however, does not seem to hang on the sales of electronic control equipment. The company's business needs continue to do well, but the excitement about Eurotherm stems from its expansion into the more sophisticated computer application markets such as shop-floor automation and the development of peripherals in the data recording market. These businesses require brains, not money, so provided Eurotherm can hold on to its people, the company continues to hold out good growth potential to its shareholders.

Assuming a similar rise at the final, the shares at 440p have a prospective yield of 2.1 per cent.

Marling Inds. pushes ahead to £1.58m

A SHARP increase in pre-tax profits for the year to March 31 1982 from £405,000 to £1.58m is reported by Marling Industries. Turnover rose from £19.82m to £22.17m.

The company, which manufactures industrial textiles, proposes a net final dividend of 0.81p per 10p share, giving a total for the year of 1.05p (0.94p). Earnings per share are stated at 10.58p (£3.50).

The directors say they have negotiated an arrangement with Finance for Industry which will provide up to £3m in long term finance both to repay short term borrowings and make available substantial funds for further expansion and development.

There was a tax credit for the year of £30,000 (charge £129,000), and an extraordinary credit of £122,000 (£792,000). Interest payments amounted to £778,000 (£948,000) and minorities took £14,000 (£1,000).

LMI profits down £1m but dividend maintained

TAXABLE profits of London and Midland Industries, engineering and industrial services and consumer products group, fell from £3.01m to £2.03m, for the year ended March 31 1982, with most of the downturn coming in the first six months—some £760,000 to £1.06m.

The results were after all redundancy costs incurred in the ongoing business.

Although any signs of world economic recovery have been slight, directors say there are indications that the situation has at least stabilised.

Mr C. M. Beddow, chairman, states that the group remains financially in a strong position "with important cash balances, only nominal gearing and substantial long term resources."

The dividend has been maintained at 7.75p net per 25p share with a same-again final distribution of 4.5p.

Turnover for the 12 months was behind at £39.54m, compared with £43.35m, and trading profits totalled £2.73m (£3.2m), which were split as to engineering and industrial £0.9m (£1.63m) and consumer products £1.83m (£1.66m).

The chairman explains that, recently, some important investments and strategic changes have been made "which will reflect positively in future group operations and results."

The companies concerned are Caduac Chemicals, Woodmet, Doran Engineering, and London Coated Sheet Company, which have been either sold or closed down.

Extraordinary debits to cover these items amounted to £563,000 (£76,000) which, after a tax charge of £592,000 (£792,000) leaves the attributable balance well down at £480,000, against a previous £2.16m.

After dividends there was an £826,000 loss (£848,000 profit) retained. Earnings per share are given as 6.6p (11.5p).

Mr Beddow says the result of the rationalisation will be elimination of ongoing losses in those companies, the further strengthening of group cash holdings by over £1m, and the release of management resources to concentrate on growth areas and pursue opportunities for expansion.

He adds that with the rationalisation achieved, "we expect to see increased activity in areas of our existing businesses, where we shall continue to invest."

On a current cost basis pre-tax figure is reduced to £824,000 (£2.11m).

● **comment**

It is two years since LMI's merger with Winn Industries and yesterday's expected poor figures make

the benefits to the pre-tax line appear more elusive than ever. The reality is that the deal substantially strengthened the consumer products division. Here record performance by Compton this time pushed trading profit up £0.19m to £1.85m. This partially offset the severe setback in engineering, down from £1.63m to £0.9m, despite record figures from Systematic Drill Head. The difficulties last year certainly forced the group to grow up quickly and realise that its future did not lay with a multitude of small low potential companies.

Five companies were disposed of—three by management buyouts and related losses of £190,000 were taken as an extraordinary item. But the loss making diecaster Ariston has been retained and may struggle to break even next year. Justified caution in the search for acquisitions—currently in the U.S.—leaves the balance sheet showing a healthy growing net cash position. Meanwhile payment of a maintained dividend, which is uncovered after the extraordinary debits, reflects management's confidence that the group is on course again and ahead in the first two months. A view supported by yesterday's 9p leap in the share price to 88p, compared with a net asset value of 94p, for a fully taxed p/e of 14 and yielding 13.2 per cent.

Bank of Ireland



The Annual General Court of Proprietors was held in the Bank of Ireland, College Green, on 14th July 1982.

Mr. William Finlay, Governor

Main Points

- The Group's performance was creditable in a very difficult economic environment. There was a material recovery in the operating profit of the Bank and its subsidiaries.
- The two arbitrary levies imposed on the banks were based on two serious misconceptions: that the banks do not fully discharge their due liability to corporate taxation, and that their profits are excessive.
- There must be no misunderstanding about the causes of increases in interest rates. They are not determined by the banks, but rather reflect the domestic environment, and the inevitable relationships with interest rates in other countries.
- A re-assessment of the present arrangements for adjusting the Associated Banks' lending rates is overdue. Overdraft and term loan rates must be adjusted quickly as interbank rates rise or fall in response to market forces.
- The regulatory powers of the Central Bank do not apply uniformly to all banks and financial institutions. The present instruments of monetary policy are not conducive to a more competitive system.
- The Bank is introducing improvements in its operations with all possible expedition. These will provide improved service for customers and greater job satisfaction for staff.

Results

- Accounts presented on Current Cost Accounting basis, to ensure that adequate provision is made for maintaining the Group's operating capacity.
- To facilitate comparison, on the Historical Cost basis profits before taxation were IRE£2.6 million (IRE£2.7 million in previous year), and profits after tax and the levies imposed in the July 1981 and March 1982 budgets were IRE£36.3 million (IRE£38.6 million in the previous year).
- Dividend per IRE1 unit of Capital Stock: 22p (tax credit 7.3613p), compared with 22p (tax credit 6.8660p) in year ended 31st March 1981.
- Total assets reached IRE£5,073 million, as compared with IRE£4,333 million at end of previous year.

SUMMARY OF GROUP RESULTS—Year ended 31st March

	1982 IREm	1981 IREm
● Capital and Reserves	305.8	259.4
● Deposit, Current and other Accounts	4,631.0	3,965.6
● Advances	2,978.0	2,569.2
● Current Cost Profit Before Taxation	22.8	12.8
● Current Cost Profit Attributable to Capital Stockholders	3.0	5.4

The Summary of the Governor and the Annual Report and Accounts are available from The Secretary, Bank of Ireland, Head Office, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

Bank of Ireland

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notifications are available as to whether the dividends are interim or final and the sub-ventions shown before are based mainly on last year's timetable

PLATIGNUM

The cost of ignoring product design

By Christopher Cameron-Jones

FOR ABOUT the price of a Bic ball-point pen it is possible to buy a share in Platignum. Last week they were trading at 91p per 5p share—valuing the troubled group at £4.2m.

Platignum—whose pens have been used by generations of UK schoolchildren—has seen its sales and profits fall sharply in recent years. But under a new managing director and an injection of £1m of additional capital it is trying to reverse the trend.

Platignum, the former Mentmore Manufacturing Company, which pioneered low-cost steel-nibbed fountain pens in Britain in the 1920s, is still the major supplier of pens to schools in this country. But its "get 'em young" policy has been proving less and less effective in a UK market worth around £100m a year.

Ten years ago the company held 20 per cent of the retail pen market by value. But by the start of this decade its share had fallen to 10 per cent.

Competition from products at the cheap end

The market leader now is Parker Pen, with 20 per cent, while Papermate, owned by Gillette, holds around 18 per cent. Bic of France, holds 10 per cent, Pentel of Japan 8 per cent and Sheaffer, of the U.S., about 5 per cent.

Why the decline in Platignum's share? To some extent it may be due to competition from products at the cheap end of the market—disposable ball points such as the Bic. For while Platignum has diversified away from its traditional fountain pens—which now account for only 25 per cent of its sales—into refillable ballpoints and

felt-tipped pens, it has not penetrated the disposable market. But Platignum admits that a major factor in the decline has been its inattention to new designs and new products. Like the schoolchildren who use them, its products have aged.

Amid the recession, the writing instruments market has been relatively resilient. Overall UK market volume has changed little in the last few years. But Platignum's profits have plummeted. In all but one year of the 1970s its profits topped £500,000 pre-tax, with a peak of £655,000 in 1978/79. But in the 12 months to the end of January 1981 the group was showing a loss of over £444,000 and was cutting the workforce.

Last year sales plummeted 24 per cent and total group turnover slid from £10.5m to £7.7m. The loss climbed to over £600,000 and for the second year running shareholders had to forgo any real dividend.

But, earlier this month shareholders were being told by David Leeming, the company's new managing director, that plans aimed at revitalising the group were under way.

Mr Leeming, 34, a former senior marketing executive with Parker Pen in Europe, joined the board three months ago along with a friend, Mr Rodney Collier, 38, who is injecting his point-of-sale material designing and manufacturing company into Platignum.

Platignum's takeover of R. P. Collier, involving a £200,000 share deal, was part of a £1m cash injection arranged in March this year by way of a rights issue and a placing mainly with City institutions.

Along with two new non-executive directors, Mr Leeming and Mr Collier bring the average age of the Platignum board down to 41.

The new capital will be used mainly for the introduction of

MR DAVID LEEMING
1 per cent of world market

fresh products in an attempt to catch up with foreign competitors whose new designs flooded the UK market in the late 1970s while Platignum was resting on its laurels.

By the time Platignum's management realised it was not devoting enough attention to the problem profits were contracting so fast that it was wary of venturing into pastures new. As the losses mounted cash was needed to maintain the existing business.

When Mr Leeming arrived he discovered that the company's designers had drawers full of projects which had been abandoned because of lack of funds—and a good many of them offered exciting possibilities.

The company now plans to launch two or three new products a year.

Platignum has also been re-examining the structure of demand. Some 30 per cent of the UK market in value terms is represented by gifts, ranging

from packs of felt tips for children's birthday presents to £1,000 gold fountain pens. But at Platignum, aside from those pens bought retail for children to use in school, gifts represent only a tenth of sales.

While the fountain pen retains its image as the instrument to use to write with style, in unit sales terms—some 6m are sold a year—it has been pushed far into the shadows by 200m ball points, and 200m felt and fibre tipped pens. Recently introduced roller ball wet inkers have meant further competition.

The company believes there is no logic in attempting a major assault on the disposable ball point market. As for felt tips and fibre tips, sales are hampered by foreign competition, chiefly from Italy where subsidies mean producers can make plastic components cheaper than Platignum can buy the raw materials. So the company's main drive will be on middle priced ball-points and fountain pens.

Mr Leeming is aiming for a 70 per cent volume increase over the next three years. "This is not asking for much in the context of a worldwide market of over £1bn. We are going for 1 per cent of this in areas that we are good at," he says.

Most of the growth is seen coming from exports. The group had already good distributor links with the old Commonwealth countries and the U.S. and is currently improving its links with the Middle East and hopes to create a good network in Europe, where it has performed very poorly in the past.

In its last financial year exports fell from £1.6m to just over £1m, about 13 per cent of total turnover, with North America becoming the largest customer at £0.3m, while the Middle East business collapsed.

mainly as a result of the war between Iran and Iraq, from £0.7m to £0.12m and trade with other EEC countries was down from £0.14m to £0.1m.

Future success will also depend on Platignum containing costs. Over the past two years the workforce has been more than halved from 1,000 to 450 and automation has been introduced at its 160,000 sq ft factory and offices block at Stevenage.

Half the factory space is occupied by plastics moulding, which, as well as providing pen

No real growth in plastics moulding

components, handles sub-contract work for such companies as Black and Decker and Electrolux. But the plastics moulding industry generally was running at 42 per cent below capacity last year and Platignum's turnover here fell 35 per cent. No real growth can be expected in moulding in the medium term.

But Mr Leeming believes that measures taken have put the group back on course for recovery. The point-of-sale business Collier, where pre-tax profits jumped from £27,000 to £100,000 last time, is seen as becoming a major contributor.

The company is hoping to approach breakeven in the year to the end of January 1983 with an upturn to profits of the order of £700,000 for the following 12 months. Mr Leeming has underwritten his optimism by raising around £35,000 secured against his home to buy a 1.2 per cent stake.

In 12 months' time he should know if he would have been better to have spent his money elsewhere, if not on Bic pens.

APPOINTMENTS

Ulster Bank chairman joins NatWest board

Mr Frank O'Reilly, chairman of Ulster Bank, has been appointed a director of NATIONAL WESTMINSTER BANK, its parent Bank. Mr O'Reilly served on Ulster Bank's advisory committee from 1959 before becoming a director in 1974. He became chairman of the bank in 1975. Since 1955 he has been chairman of Irish Distillers, although he will be retiring at next February's annual meeting. He is also chairman of the Royal Dublin Society.

Mr Michael Finn, Dr Jim Pearson, Mr John Bradbury, Mr Reg Dabbs and Mr Jim Kelle have been appointed to the board of LONDON AND SCANDINAVIAN METALLURGICAL COMPANY.

MORISON STONEHAM INVESTMENT MANAGEMENT has appointed Mr Michael Boyd-Carpenter to the board. The company is the investment management business of Morison Stoneham and Co.

Mr Max Blackston, currently chairman of CER (the Research International agency in Italy), will be returning to the UK on August 1 to become chairman of one of the R1 UK companies, MARPLAN. Mr John Fuller of Marplan will take on general responsibilities for account development. Mr David Cahn, resources director of R1's other main UK agency, RBL, will shortly be transferring to Italy to succeed Mr Blackston as chairman of CER. Mr Cahn's place on the RBL board will be taken by Mr Jon Wilkinson, currently an operations director.

BPCO has appointed Mr Roger Hutton as group sales director. He will continue to be sales and marketing director of Waterlow.

Mr Eric C. Reed, director of engineering for the THAMES WATER AUTHORITY, has decided to take early retirement from November 19.

The Earl of Euston, an assistant director of J. Henry

Schroder Wagg and Co., has been appointed an executive director of the London-based operation of which, subject to approvals in Sweden and the UK, SKANDINAVISKA ENSKILDA BANKEN is setting up to develop its role in the international capital and corporate finance markets. He will be responsible for corporate finance.

SEALED MOTOR CONSTRUCTION, a member of the Adwest Group, has appointed Mr John P. M. Derham financial director. He has been company secretary for the past three years.

THE CHARTERED INSTITUTE OF TRANSPORT has elected the following for the year commencing October 1:

CONTRACTS
£14m pipelaying order

PRESS CONSTRUCTION has secured a major share of the Thames Water Authority's periodical pipelaying and repair contracts. Under a contract valued at more than £14.5m the company's Swindon-based distribution region will lay new pipes and carry out alterations, repairs and emergency tasks on Thames Water's clean-water system throughout three large zones in Greater London. The contract will run for three years.

CHARTERSET INSULATION, Grantham, has been awarded a £75m contract for the new Yarmouk University Campus in Jordan. The order is for the supply and installation of about 16 km of an underground heating main distribution complex using a patented pre-stressed steel cased pipe-in-pipe system complete with a computer alarm system. Main contractor is Hanbo General Construction Company of Seoul.

METHODIST HOMES for The Aged has placed a £1.1m contract with BOVIS for the conver-

sion of Wesley Methodist Church, Lancaster, into five floors of sheltered housing. This will result in 36 one and two-person flats, together with warden's accommodation, and a passenger lift installed in the church tower.

GEC RECTIFIERS has received an order worth £2m for the supply of 26 power conditioning units for Canadian built light rail vehicles. The contract was obtained through GEC Canada of Toronto who negotiated an order from Metro Canada for a bulk purchase arrangement to supply up to a total of 200 units for use in Intermediate Capacity Transit System (ICTS) contracts handled by Metro Canada. These variable frequency, variable voltage high power transistor inverters rated at 570kVA and mounted on the underside of each railcar, provide power to the linear induction motor drives. Speed control of the vehicle is achieved by frequency variation which is governed by a computerised automatic control system.

THE INSTITUTION OF PRODUCTION ENGINEERS has elected principal officers for the year 1982-83: president: Sir Robert Teiford; vice-presidents: Professor Martyn Farley and Mr Alex Houseman; chairman of council: Mr Alan MacGregor; vice-chairman: Mr Keith Williams.

How Pilkington continues to grow and build worldwide sales—even in times of recession

These four illustrations show some of the innovations that have kept Pilkington a worldwide leader in the manufacture of glass and allied products.

With a full year's results of Flachglas included for the first time, world sales of £359 million are a record for the Group.

Adverse conditions in the United Kingdom led to depressed results, but these were partly offset by record trading profits overseas and increased licensing income.

Our electro-optical companies had a good year.

Cerofil AR (alkali resistant) glass fibre has made important technical progress and we are convinced that it is now the best available replacement for asbestos in industrial cladding and roofing products.

There are signs that the worst of the recession is over in the United Kingdom, and the company expects to benefit from any recovery. Overseas, prospects are for a good performance overall.

The Group's balance sheet remains strong with a debt to equity ratio of 1 to 3.2.

To find out how we are making progress just fill in the coupon and send it to us.

Financial Highlights £m	1982	1981
Sales to outside customers	858.9	786.8
Trading profit	26.7	48.2
Licensing income	39.4	35.3
Group profit before taxation	53.4	81.0
Group profit after taxation	3.5	48.8
Dividends	17.6	17.6
Retained profit (loss)	(6.9)	18.7
Earnings per share	(3.8)p	24.6p
Dividends per share	10.5p	10.5p

To: The Secretary, Pilkington Brothers PLC, Prescott Road, St. Helens, Merseyside, WA10 3TT.

Please send me a copy of the 1981/82 Pilkington Annual Report.

Name _____

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Top left: Pilkington glass fibre in a glass/nylon composite cladding.

Top right: Pilkington at the World Cup. Pilkington Cerofil AR (alkali resistant) glass fibre reinforces the new facade at the Real Madrid stadium, scene of the 1982 World Cup Final.

Bottom left: 'Future Home 2000', featured on 'The Money Programme', uses many Pilkington insulation products.

Bottom right: Fiberglass, made by Group member Barr & Stroud, treats internal bleeding without surgery.



PILKINGTON



Enterprise at work. Worldwide

A FINANCIAL TIMES SURVEY

REINSURANCE

SEPTEMBER 6 1982

The Financial Times is planning to publish a survey on Reinsurance in its issue of September 6 1982. The provisional editorial synopsis is set out below.

Introduction: World insurance markets are flooded with available reinsurance capacity. The numbers of risk carriers specialising in reinsurance continues to grow despite the prospect of huge underwriting losses as competitive pressures become more intense. An assessment of the underlying economics of reinsurance and why the sector shows no sign of contraction in the numbers of participants.

Editorial coverage will also include:

Underwriting Strategy	Bermuda
Security	Regional round ups of latest development in—The Far East
Captives—Companies	—Continental Europe
Pools	Life reinsurance
The Americas—Canada	Supervision
The U.S.	
South America	

Copy date: August 6 1982

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Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Manny Hanny boosts income

By Our New York Staff

MANUFACTURERS HANOVER, the large New York bank, managed to overcome losses from last May's Drysdale affair to report a 15 per cent increase in profits for the second quarter of this year.

Net income before securities transactions was \$63.8m, or \$1.79 a share, compared with \$55m, or \$1.63 a share in the same period last year. The biggest gain came from increased net interest income and other operating income, as well as from lower applicable income taxes.

Earnings for the first half of this year were \$126.3m or \$3.60 a share, up 10 per cent from \$115m, or \$3.42 a share in the first half of 1981.

The bank's final losses from the default of Drysdale Government Securities amounted to \$3.9m, or \$0.11 a share. This was partly offset by the sharp 74 per cent increase in the bank's operating expenses during the quarter, to \$385.5m.

Chase Manhattan, which suffered the largest losses from Drysdale, has not yet reported for the second quarter. Its results are expected next week.

J. P. Morgan shows 10% first-half gain

By Our New York Staff

J. P. MORGAN, parent of Morgan Guaranty Trust, the large New York bank, reported little change in earnings for the second quarter of 1982, as higher costs offset profits. Net income before securities transactions was \$99.5m, or \$1.90 a share, compared with \$90.5m, or \$1.75 a share, in the second quarter last year, equivalent to \$2.35 a share in both cases.

Morgan, which specialises in wholesale banking, said that earnings from its leading business rose to \$27.1m from \$23.2m, as both the volume of lending and the net yield improved. Income from bond and foreign exchange trading was also up.

The stresses which high interest rates are placing on borrowers showed up in a sharply increased loan loss provision. Morgan allowed for \$31.1m, up from \$25m last year.

Non-performing loans increased from \$97.1m to \$334.3m. These are not necessarily loans which Morgan will have to write off, but it means borrowers are failing to keep up payments.

The results brought Morgan's half-year earnings to \$196.3m or \$4.76 a share, up 10 per cent from \$177.8m or \$4.33 a share.

Allis-Chalmers incurs further heavy fall

FRESH TRADING losses were suffered in the second quarter at Allis-Chalmers, the Milwaukee machinery manufacturer, and the directors warn that there will be "continued erosion of earnings in the latter half of the year."

Mr David C. Scott, chairman and chief executive, said that the half-year had seen demand for farming equipment at its lowest level for a decade, the lift-truck industry in its worst slump for new orders since 1975, and demand for capital goods generally still depressed.

The second quarter loss amounted to \$18.29m, equal to \$1.45 a share, compared with a profit of \$4.6m or 37 cents a share last year. At the halfway stage the loss totalled \$18.24m, also \$1.45 a share, against a profit of \$7.19m or 57 cents a share previously. Allis incurred a loss of \$28.8m for the whole of 1981.

The latest figures include preferred dividend requirements of \$2.5m in the second quarter and \$5m in the half-year. The latest six-months also includes a gain of \$16.7m or \$1.33 a share from the first quarter sale of shares in Siemens-Allis to Siemens AG of West Germany.

Returns for 1981 include preferred dividend requirements of \$1.6m for the second quarter and \$2.2m for the half-year.

Penn Square losses lead Seafirst to redeploy 400

BY DAVID LASCELLES IN NEW YORK

SEAFIRST, the Seattle bank which suffered large losses through the recent collapse of Penn Square Bank in Oklahoma, confirmed yesterday that up to 400 people, some 4-5 per cent of its staff, are to be "redeployed."

The bank will also postpone market raise reviews and will probably eliminate all 1982 management bonuses and profit-sharing.

The bank, which employs 8,000 people, said that many of the staff affected would "find other positions within the corporation. Every effort will be made to place as many of these people as possible."

Seafirst revealed earlier this week that its losses from Penn Square could run as high as \$125-165m, or \$88-90m after tax. As a result, the bank will announce a loss for the first half of this year.

Mr William Jenkins, the Seafirst chairman, said the measures were being taken to achieve cost reductions in the light of poor economic conditions and higher funding costs, as well as loan losses.

Meanwhile the collapse of Penn Square has had its expected ripple effect in the energy region. Several banks in Texas have reported un-

usually large deposit outflows in the last few days, prompting U.S. bank regulators to issue assurances that certain banks at the centre of rumours are not about to close their doors.

The Federal Deposit Insurance Corporation has also announced that uninsured deposits - at Penn Square amounted to \$350m, substantially more than the \$100m it had originally calculated. Most of these deposits were placed by financial institutions such as credit unions. It is unclear as yet how much they will recover. The FDIC itself guarantees only deposits of up to \$100,000.

Earnings have been hurt also by higher costs. Sea-Land Industries Investments, the transportation unit which includes the world's largest container operation, continues to push both sales and earnings ahead.

Mr Sticht disclosed that the compensation payments from Kuwait will be used to "increase marketing activities" in Reynolds' proven performers in the tobacco business and to bring forward new products to support Del Monte in its further penetration of consumer markets. About \$17m has been so committed to date.

Mr George would not speculate as to the outlook for the company or the industry, saying only that Alcoa is "concentrating on reducing expenses and positioning itself to take advantage of the upturn when it comes."

Recent months have shown some indication that U.S. inventories of aluminium are declining. Earlier this week, Mr Carmichael, chairman of Kaiser Aluminium, said he saw some signs of a turnaround in the industry.

Alcoa's shipments fell to 399,000 metric tonnes in the second quarter compared with 412,000 tonnes a year ago, and 397,000 tonnes in the first quarter of this year. This suggests that Alcoa may be curbing sales rather than sell at prices often well below official posted levels.

Apple Computer growth slows in third quarter

By Louise Kehoe in San Francisco

APPLE COMPUTER, the personal computer maker, has reported a 28 per cent rise in third quarter net profits of \$15.2m, or 26 cents a share, from \$11.9m, or 21 cents a share, in the second quarter of 1981. Sales rose by 57 per cent to \$142.7m from \$90.7m.

For the nine months ended June 28, net profit was \$42.6m, or 74 cents a share, compared with \$40.725m, or 71 cents a share, in the nine months ended June 28, 1981. These represented profit and sales growth rates of 50 per cent and 72 per cent respectively.

Apple's performance pleased analysts who had anticipated that sales would be held back by increasing competition in the personal computer market. Apple's strength in distribution and the wide variety of software programmes for its machines helped to keep sales up, suggested Mr Gregory L. Kelsey of Hambrecht and Quist, a San Francisco stockbroker.

Apple's research and development spending has almost doubled over last year to total \$11.4m in the quarter and \$28.3m in the nine months.

The company is expected to introduce a new version of its Apple II personal computer later this year and a business oriented computer early next year.

CSFB director resigns

By Our Euromarkets Staff

MR DAVID MCCUTCHEON, an executive director of Credit Suisse First Boston, has resigned to join Salomon Brothers in London. Mr McCutcheon had been in charge of CSFB's Canadian business and had been with the Credit Suisse White Weld group before CSFB was formed in 1978; he joined White Weld 13 years ago.

Mr Ian Malcolm, a CSFB manager, will take charge of Mr McCutcheon's responsibilities on a temporary basis.

Alcoa suffers sharp reverse

By Terry Byland in New York

Alcoa suffers sharp reverse

BY TERRY BYLAND IN NEW YORK

LATEST results from ALUMINUM Company of America (Alcoa), the world's largest producer of aluminium with 15 per cent of the global total, confirm the dire state of the industry.

Mr George, chairman and chief executive, made no forecast for the immediate future but commented that Alcoa's customers report that their inventories are at the lowest level for nine years.

Alcoa has managed a profit of \$15.1m for the second quarter, down from \$81.5m in the comparative quarter, or from \$1.09 to 19 cents a share per share. The effects of price-cutting in the industry are reflected in lower sales of \$1.24bn, against \$1.30bn.

For the half-year the \$39m operating profit is 79 per cent down on last year, despite a gain from an extraordinary sale of \$19.5m. Six months sales of \$2.45bn, compared with \$2.60bn.

Mr George commented that the company has been hit by low selling prices and high costs, and has been forced to shut down about 9 per cent of its productive capacity to date, the most recent being the permanent closure of its 145,000 tonnes a year smelter in Texas.

Mr George would not speculate as to the outlook for the company or the industry, saying only that Alcoa is "concentrating on reducing expenses and positioning itself to take advantage of the upturn when it comes."

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Dollar bonds up slightly as markets' optimism wanes

BY ALAN FRIEDMAN

EUROPEAN INTERNATIONAL bond markets slowed almost to a halt yesterday as dealers reported extremely limited buying or selling activity. Prices of fixed-interest bonds in the Euro-dollar market closed slightly higher, while prices in the Euro-D-Mark and Swiss franc bond sectors were unchanged on the day.

The lack of activity was attributed to the market's uncertainty over the path of interest rates, and its guessing game over the exact size of the forecast jump in the U.S. M-1 money supply due to be announced today, estimates of the increase range from 44bn to \$12bn.

Sumitomo Bank launched its \$50m 154 per cent issue as expected yesterday, and Mexico's \$100m bond was increased to \$150m last night through lead-manager Merrill Lynch. There is an option to increase the amount further to \$175m through Merrill Lynch before the end of the month. The coupon was fixed at 184 per cent and a price of par was set.

All eyes in West Germany this morning will be on the new foreign bond calendar, which was set last night. The D-mark bond market held back from trading in the afternoon, waiting for the results of the meeting of the Capital Markets Subcommittee.

Throughout Europe, the undertone of bond markets has turned from cautious optimism earlier this week to nervousness.

The new American Medical zero coupon bonds appeared to be attracting buyers yesterday, with the 20-year issue priced at \$2.25 per cent selling better than the 15-year priced at 1.4 per cent. Daiwa Securities said it had placed its allotment in Europe, and not in Japan as had been suggested by the lead-manager, Dean Witter. Mr Gary Klesch, president of Dean Witter Reynolds Overseas, said: "We did learn that Daiwa had placed its bonds in Europe and not in Japan as we earlier indicated."

Domestic Textile expects deficit

By Robert Gibbens in Montreal

DOMINION TEXTILE, Canada's largest textile group, expects to show a loss for the year ended June 30. Sales will be down by about 15 per cent.

The group, which also has plants in the U.S., Europe, Latin America and Hong Kong, blames the world recession and severe labour troubles in Canadian plants in the fourth quarter.

Domtex has recently secured its union contracts covering nearly 10,000 workers in Canada. As a result, its labour costs will rise by nearly 40 per cent over the next three years. However, the company has won the principle of seven-day working in its Quebec plants, which will help to offset wage increases.

Mr Thomas Bell, president, said Domtex's primary and secondary markets should stabilise in the first half of the current year ending June 30, 1983.

The company was cutting overheads further and had reduced capital spending by 50 per cent this year. All operations were being closely scrutinised, particularly those making products for the apparel industries. "We could emerge from this very difficult period looking somewhat different."

In fiscal 1981, Domtex earned \$242.9m (US\$ 33.8m), or \$2.93 a share on sales of \$384m. Including sales of U.S. and other foreign affiliates, sales reached about \$511m. In the first nine months of fiscal 1982, the company earned \$25.8m, or 43 cents a share.

Steep recovery in profits at Safeway

By Our Financial Staff

SAFeway STORES, the biggest supermarket chain in the U.S., has announced an increase of more than 60 per cent in second quarter earnings after a disappointing first quarter.

Profits rose from \$62.2m or \$1.14 a share to \$101.1m or \$1.61 a share, but sales were adversely affected by currency factors and rose only marginally from \$3.78bn to \$4.04bn.

This left first half earnings ahead at \$251.1m or \$2.22 against \$245.7m or \$1.74 on sales of \$8,033m compared with \$7,979m. The second quarter increase reflects a particularly weak second quarter last year. It also includes extraordinary gain of \$6.2m or 24 cents a share from the closure of its Omaha, Nebraska, division. Last year's interim results were restated for FASB 33 accounting regulations which reduced them by \$61.0m or three cents.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Wednesday August 18.

U.S. DOLLAR STRAIGHTS

U.S. DOLLAR STRAIGHTS

Downturns for Grace and Allied

BY OUR NEW YORK STAFF

W. R. GRACE and Allied Corporation, two diversified chemicals and natural resources companies, reported yesterday lower second-quarter earnings, reflecting the general downturn in their industries.

Grace's net earnings declined 23 per cent to \$76.9m from a year earlier. Sales totalling \$1.6bn were 4 per cent lower. Profits per share were \$1.58, against \$2.05.

The company's first-half net earnings were 20 per cent up at \$221m, against \$184m, but the latest figure included a \$65m gain from the sale of its Chemical subsidiary. Six months' sales were \$3.1bn, against \$3.18bn.

Grace said second-quarter operating earnings of its specialty chemicals business rose 7 per cent, but the cyclical downturn in the agricultural

industry caused a 29 per cent fall in operating income of Grace's farm chemicals division.

Allied reported second-quarter earnings of \$82m, down from \$87m a year earlier. Six months' earnings declined 15 per cent to \$145m from \$171m.

Sales in the second quarter were virtually flat at \$1.6bn. First-half sales totalled \$3.21bn compared with \$3.18bn.

Signal hit by depressed market in heavy trucks

By Our Financial Staff

THE depressed condition of the heavy truck market has taken its toll on the results of Signal, the multi-industry company which has an 80 per cent stake in Mack Trucks.

Second quarter earnings declined from \$57.3m or 79 cents a share to \$37m or 51 cents a share on sales marginally ahead at \$1.4bn against \$1.34bn.

This left first half results 35 per cent lower at \$88.2m or 94 cents a share against \$105.1m or \$1.45 on revenues of \$2.62bn compared with \$2.58bn.

Mr Forrest Shumway, chairman and chief executive, said: "It is impossible at this time to forecast confidently Signal's profitability for the remainder of the year."

However, he expected declines in income for the next two quarters which would probably exceed the size of the earnings fall of the first six months, mainly because of the depressed condition of the heavy truck market.

Advance at Raytheon

By Our Financial Staff

RAYTHEON, the maker of air defence, missile systems and other U.S. Government electronics products, has continued its consistent record of earnings growth.

Second quarter profits rose from \$83.9m or \$1.14 a share to \$85.8m or \$1.02 on sales static at \$1.4bn. This brought first half results of \$165.16m or \$1.96 a share, up from \$157.17m or \$1.88 on sales slightly ahead at \$2.94bn against \$2.73bn.

Raytheon said Government electronics systems, service and educational products performed well, but demand was still weak for aviation products and major appliances, because of high interest rates and the lagging economy.

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The company said Government electronics systems, service and educational products performed well, but demand was still weak for aviation products and major appliances, because of high interest rates and the lagging economy.

GTE reports second quarter rise

By Paul Betts in New York

A STEADY increase of 15 per cent in second quarter profits is reported by GTE, the large U.S. telecommunications company previously known as General Telephone and Electronics Corporation, and the group looks set for a record year.

Net earnings for the period improved from last year's corresponding \$178.4m or \$1.08 a share to \$200.9m or \$1.14 a share.

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Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

German chemicals group closes plants and cuts workforce

BY KEVIN DONE IN FRANKFURT

CHEMISCHE Werke Hüls, the chemicals subsidiary of Veba and the third largest plastics producer in West Germany, is being forced to cut its workforce, impose short-time working and close some plants in order to halt a drastic decline in profitability.

Hüls produced its worst financial performance for more than 10 years in 1981, only just avoiding the drop into loss with an after-tax profit of DM 600,000 (\$240,000), compared with a surplus of DM 82.1m in 1980 and DM 84.1m in 1979. The company has operated at a loss so far this year.

While turnover increased modestly by 4.9 per cent to DM 5,980m, the volume of sales dropped sharply by 13.3 per cent to 51m tonnes. The volume of domestic sales plunged by 17.9 per cent, while foreign sales fell by 4.7 per cent.

Hüls is suffering mostly in commodity plastics, especially PVC (polyvinyl chloride), and its fertiliser businesses.

Around 1,500 workers involved in PVC and polystyrene production at the company's Marl plant are being put on

short-time work for two months and a further 70 engaged in urea production at Brunsbüttel are to go on short-time working for four months until the end of November.

Overall, Hüls is aiming to reduce its workforce by around 2,200 by the end of 1984—800 jobs have already gone—chiefly through early retirement, voluntary redundancy and a stop on new recruiting. At the end of 1981 the company had a workforce of 17,747.

Hüls plants worked last year at 77 per cent of capacity compared with 79 per cent in 1980. In the first five months of 1982, capacity utilisation was down to 70 per cent.

The costs of manufacturing several products have risen much faster than selling prices in the last 18 months and for PVC prevailing prices last year were 1 per cent below the 1979 level. Energy costs account for 55 per cent of the manufacturing costs of PVC, and petrochemicals feedstock prices rose by 30-70 per cent last year, biting deeply into Hüls profit margins.

Hüls is still being hit by falling volume sales.

New structure for Italian power equipment industry

BY JAMES BUXTON IN ROME

THE TWO leading companies in Italian power station equipment, Ansaldo and Franco Tosi, have agreed in principle on a new structure for the troubled industry.

Ansaldo, which is part of the state-owned IRI-Finmeccanica group, and Franco Tosi, which is a private sector concern, have put to the Government proposals both to try to strengthen the position of Italian companies in export markets and to help those Italian electro-mechanical companies which are in difficulties.

The proposals appear likely to be accepted and should lead to the Government giving financial assistance to the industry which has been weakened by government delays in going ahead with new power station orders. Only one large plant has been started since 1975.

Under the proposals a consortium of public and private sector electro-mechanical concerns called GIE, which has the capacity to deliver complete plants in export markets, will be dissolved and reconstituted under the leadership of the Genoa-based, Ansaldo.

At the same time a second company, also dominated by Ansaldo, would be set up to help the private sector concerns

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Hapag climbs out of the red

By Our Frankfurt Staff

HAPAG-LLOYD, the West German shipping and travel company, achieved a significant recovery last year, producing a group after-tax profit of DM 13.2m (\$5.3m) compared with a loss of DM 31.5m in 1980—although it is still deeply dissatisfied with its financial performance.

The concern was helped by the strength of the dollar against the D-mark as well as by a marked improvement in the performance of its cargo liner services, which added DM 56m more to pre-tax profits than in 1980.

Last year's recovery came after the company's worst 12 months in the post-war period. The parent company remained in deficit in 1981 with an after-tax loss of DM 7.5m compared with a loss of DM 21.6m in 1980.

Group turnover jumped by 24 per cent to DM 4.3bn last year, chiefly as a result of the strength of the dollar and through the inclusion for the first full year of the cargo route to the Middle East and the Indian Ocean, which was taken over from the bankrupt DDC Hansa group in September 1980.

Hapag-Lloyd remains financially weak with shareholders' funds accounting for only 10.5 per cent of total liabilities compared with 10.7 per cent in 1980.

The company continued to suffer from the "desolate" state of the world tanker market and again had to make provisions against the sizeable risks in this sector.

Of total sales last year of DM 4.4bn, about DM 3bn was derived from cargo liner services, DM 189m came from harbour and coastal services, DM 124m from ship building and ship repair, DM 714m from tourism, including the Hapag-Lloyd airline, and DM 271m from haulage.

The company's haulage activities continued to run up considerable losses despite measures to streamline the operations, and losses of DM 5.2m were also accumulated by the shipyard activities. Book profits from the planned sale of aircraft helped to keep the airline narrowly out of deficit.

The main hope for further improving profits in 1982, said the company, lay in efforts to cut costs and increase productivity. With world trade stagnating or in recession there was little hope of increasing sales revenues.

Orders decline at Hochtief

By Our Financial Staff

ORDER books at Hochtief, the West German construction group, had fallen to DM 4.1bn (\$1.64bn) at the end of June, from DM 5.3bn at end-June 1981 and DM 4.4bn at the end of 1981.

Herr Enno Vocke, managing board chairman, told the annual meeting that foreign construction output totalled DM 1.1bn since DM 2.85bn in the whole of 1981. Foreign orders totalled DM 2.1bn, against DM 2.45bn at end 1981.

Domestic building completed fell by 12 per cent in the six months to DM 1.12bn, following lower income orders in 1981. But domestic incoming orders revived in the half year to stand at DM 1.3bn at end-June. However, no end is in sight to the domestic building crisis which is being made worse by public sector building cuts, Herr Vocke said.

Elf transfers \$200m to service takeover loans

BY DAVID MARSH IN PARIS

ELF AQUITAINE, the French state-controlled oil company, faces a cash drain of about \$200m this year to pay interest charges on bank loans arranged last year to finance its takeover of Texasgulf, the U.S. energy and mining concern.

The need to transfer funds abroad to finance the takeover—carried out a year ago to build up Elf's transatlantic energy business—carries the risk of embarrassing the French Government, which has a two-thirds stake in ELF.

Concerned with protecting the franc, the French Finance Ministry originally asked that the deal should be carried out without sparking off capital outflows. But, according to reports in Paris, the Government has been forced to give reluctant authorisation to the transfers because of worse-than-expected financial results at Texasgulf, which has been hit by weak phosphate sales—a major component of its raw materials business.

Elf is now expected to trans-

fer to foreign banks about FF1.4bn (\$202m) during the course of this year in the form of interest charges on dollar loans. The original plan was for the debt servicing to be covered from Texasgulf's profits.

Elf has already been involved in controversy with the state this month over the Government plans to limit increases in domestic petrol prices this summer.

ABN expects rise in bad debts

BY OUR FINANCIAL STAFF

ALGEMENE Bank Nederland, one of the big three Dutch commercial banks, expects first half net profit to be little changed from the FI 186.3m (\$71.4m) of the same 1981 period, despite a "major rise" in general risk provisions.

In a prospectus for a FI 100m

bond issue, the bank says additions to its general risk provisions will again be substantial. These rose to FI 495m in 1981 from FI 300m in 1980.

Despite the need to provide substantially greater cover against bad debts, ABN managed to improve its earnings

last year. After tax, these rose by an eighth to FI 342m, against FI 308m.

The bank's planned bond issue is a 20-year offering on a coupon of 11½ per cent. The bond will be priced next Tuesday and subscriptions have to be in two days later.

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Companies
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INTL. COMPANIES & FINANCE

Heavy research spending weighs on Honda results

By RICHARD C. HANSON IN TOKYO

HONDA MOTOR Company, the Japanese car and motorcycle group, has reported a 33 per cent drop in consolidated net profit to ¥17,178bn (\$67.1m) in its first quarter, ended May 31.

The company, however, attributed most of the decline to a steep rise in its spending on research and development and to seasonally high inventory costs in advance of a peak sales period.

Sales advanced 13 per cent to a record quarterly high of ¥40,770bn. Domestic sales jumped 23 per cent, while exports (70 per cent of total) gained only 7.5 per cent.

Honda's overseas unit sales of motorcycles and cars actually fell 20 per cent and 3

per cent respectively, in the first quarter compared with a year earlier. Shipments were hurt by a drop in demand in parts of Southeast Asia, Iran and other markets.

An agreement to restrain exports to the U.S. market, announced in June last year, kept U.S. sales flat. Honda plans to start up production of cars in the U.S. in November this year. It aims to produce 70,000 units in 1983, or about one-fifth of its current sales volume in America.

Domestic car sales rose 21 per cent to 94,000 units (compared with 181,000 cars sold overseas). This was partially the result of brisk sales of the City, a 1,200cc model, intro-

duced late last year. Honda sold 94,000 City units.

The steep drop in net income reported for the quarter reflected a ¥7.1bn increase in R & D costs (to ¥18.9bn). A steep rise in interest costs and a drop in equity income from unconsolidated subsidiaries were recorded.

Honda cites the expenses associated with an "aggressive" schedule for introducing new products this year in accounting for the decline in its earnings. About 30 new motorcycle models have been put on sale in anticipation of the summer sales season. Honda is the world's largest manufacturer of motorcycles.

Australia tops rush for freed yen loans

By Our Tokyo Correspondent

A LONG-TERM loan to ¥200bn (\$80m) to Australia, the largest single yen loan to a sovereign borrower since Japanese rules were relaxed in May, has been completed with 40 banks and financial institutions participating, it is understood.

This brings the total estimate for sovereign calls on the Japanese yen long-term loan market to a record ¥192bn (\$75bn) for the April-September half year. An unprecedented scramble to arrange syndications occurred after the Ministry of Finance opened the market to all types of borrowers on May 13. It is believed that banks have now used up virtually all of their loan programmes for the half year.

Under such circumstances, bankers had expressed concern over whether the market could absorb smoothly a loan the size of the Australian borrowing (Australia initially aimed at raising ¥30bn). The Long-Term Credit Bank of Japan led the Australian syndication.

Meanwhile, the signing ceremony was held yesterday for one of the largest of the other yen loans to be marketed this half-year. Caisse Nationale des Autoroutes (CNA), a French public financial agency, has borrowed ¥12bn for 10 years.

France ranks as the top national borrower for the half-year, with four deals totalling ¥37bn. CNA is the largest borrower of the four. Both the Australian and CNA loans carry the terms specified by the authorities for fixed rate long term yen loans of 0.2 per cent over the Japanese long term prime rate (currently 8.4 per cent). The CNA loan includes a five-year grace period.

The rush of yen lending means that total long-term yen loans during this half of the fiscal year will probably exceed slightly the ¥350bn lent in the previous six months, before sovereign borrowers were allowed into the market.

The Ministry of Finance, however, has already indicated that long-term yen lending in the six months beginning October may be down from the current half's total. This is partly because demand for credit from the government itself will be up sharply. The authorities are also cautious about the impact of such capital outflows on the yen's exchange rate. The Ministry has abandoned its previous practice of setting an overall ceiling on yen lending. Instead, the amount of lending is controlled by the monitoring each month of the individual "loan programmes".

Bahrain awards more banking licences

By Mary Frings in Bahrain

THE BHRAIN Monetary Agency has approved 11 applications for banking licences from among nearly 40 applications. Artoc Bank and Trust, a mainly Arab-owned institution registered in the Bahamas in 1977, was the only applicant to be granted a full Overseas Banking Licence (OBL). Nomura Investment Banking (Middle East) EC, a Bahrain-registered subsidiary of the Japanese securities house, was granted an Investment Banking Licence (IBL).

Manufacturers Hanover Trust Company, which already has an OBL in Bahrain, obtained a licence to open a regional office. Other representative office licences went to Deutsche Bank, Yasuda Trust and Banking Company, European American Bank and Trust Company, Marine Midland Bank, Banco do Comercio e Industria de Sao Paulo (COMIND), International Commercial Bank of China (Taiwan), Bank Negara Indonesia, and Hokkaido Takushoku Bank.

The number of licences held by Japanese banks and securities houses in Bahrain now stands at 21, but 19 of them are for representative offices. There were no previous representative offices of Taiwan or Indonesia.

Consideration of licence applications from newly formed banks and investment companies wishing to offer shares to the public is subject to a 12-month moratorium imposed by the BMA at the beginning of this year. Many of those passed over in the latest batch of awards are believed to be in this category.

Toyota Motor forecasts growth of world markets

TOKYO — Toyota Motor Corporation hopes to sell 2m vehicles a year in Japan by 1985 compared to 1.5m last year.

Mr Shoichiro Toyota, president, said.

Sales in the Japanese market, already the world's second largest after the U.S., are over 5m vehicles annually and will be 30 per cent bigger by the 1990s.

Worldwide demand will also increase 30 per cent by then, with expansion particularly noteworthy in the Middle East, Africa and Central and South America, he added.

Over the next few years Toyota will pay greater attention to markets in Asia, Africa, Oceania and Central and South America. It will also expand overseas facilities, especially knock-down production opera-

tions. Mr Toyota hoped that talks with General Motors of the U.S. on joint production of a Toyota-designed small car in the U.S. would be successful soon, but he gave no details on the current state of negotiations.

Toyota is looking at ways to employ alternate energy sources such as hydrogen and battery driven engines.

Meanwhile, he criticised proposed legislation in the U.S. to ensure vehicles sold there have a percentage of locally made parts.

The legislation could have the effect of not only restricting competition and running contrary to the best interests of American customers, but in the long-term being disadvantageous to the U.S. economy. Reuters.

\$300m credit planned by Gulf Petrochemical

BY OUR BHRAIN CORRESPONDENT

A CONSORTIUM of Arab banks and investment companies led by Gulf International Bank (GIB) has been awarded the mandate for a \$300m credit for Gulf Petrochemical Industries Company, a joint venture between Bahrain, Kuwait and Saudi Arabia.

The lead management group include Arab Banking Corporation (ABC), Arab Petroleum Investment Corporation (Apic), Kuwait Foreign Trading Contracting and Investment Company (KFTCIC) and the National Bank of Bahrain.

Dr Tawfeeq Almosayed, chairman of GIPIC, said the terms for a proposed five-year loan, with a two-year grace period, were the lowest achieved for a project in Bahrain. The margin is believed to be 1 per cent over the Bahrain inter-bank offered rate.

Dr Almosayed in addition said to export credit offers from Italy and Japan, GIPIC is seeking further offers from the UK, France, Germany and the U.S.

Reclamation from the sea of a 600,000 sq metre site for GIPIC's ammonia and methanol complex has been completed and topographical surveys and soil analyses are now in progress. The plant is due for completion by the end of 1984. The oil usage is expected upon getting of Italy.

Moët-Hennessy

The Annual General Meeting of shareholders held in Paris on 24th June 1982 and chaired by Mr. Frederic Chandon de Briailles approved the consolidated accounts and balance sheet for the year ended 31st December 1981.

A dividend of FF 16 per share was declared for the year, together with a tax credit of FF 8, so that the total dividend amounts to FF 24.

An interim dividend of FF 7 per share was paid on 1st February 1982. The balance of FF 9 per share will be paid on or about 5th July 1982 against Coupon No. 34.

The Annual General Meeting also re-appointed as directors for six years Mr. Killian Hennessy and Mr. Jacques Mercier.

Mr. Frederic Chandon de Briailles informed the meeting that he intended to resign as Chairman and asked the Board to consider appointing Mr. Alain Chevalier, at present Vice-Chairman and Managing Director, in his stead.

In a meeting held after the AGM, the Board of Directors expressed regrets at Mr. Frederic Chandon de Briailles' decision and thanked him for his leadership of the Group over the past six years. The Board then appointed Mr. Alain Chevalier as Chairman of Moët-Hennessy.

The Board also re-appointed Mr. Alain de Pracomtal as Managing Director.

Lastly, the Board appointed Mr. Killian Hennessy as President and Mr. Frederic Chandon de Briailles and Mr. Alain de Pracomtal as Vice-Chairmen.

The Annual Report, which is available in both French and English, can be obtained from the Company's registered office at 30 Avenue Hoche 75008 Paris.

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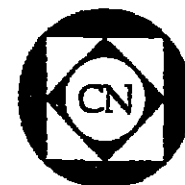
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19th July, 1982 to 19th January, 1983

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Kleinwort, Benson
Kredietbank S.A. Luxembourggoise
Kreditbank (Suisse) S.A.
Evan Leaschot Bankiers N.V.
Lehman Brothers Kuhn Loeb International, Inc.
Lévesque, Beaubien Inc.
Merrill Lynch International & Co.
Samuel Montagu & Co.
Nederlandsche Middenstandsbank N.V.
Nederlandse Credietbank nv
The Nikko Securities Co. (Europe) Ltd.
Nippon European Bank S.A.
Orion Royal Bank
Société Générale
Société Générale Alsacienne de Banque
Swiss Bank Corporation International
Westdeutsche Landesbank Girozentrale
Wood Gundy

Companies and Markets

LONDON STOCK EXCHANGE

Company statements illuminate drab equity market

Flickering interest rate hopes nudge Gilts higher

Account Dealing Dates

First Declared Last Account Dealing Date
July 5 July 15 July 16 July 26
July 19 July 29 Aug 9 Aug 23
Aug 2 Aug 12 Aug 13 Aug 23

"Non-cash" dealings may take place from 9.30 am two business days earlier.

The bleak prospect of a total rail shutdown from midnight on Tuesday continued to curtail investment activity in London stock markets yesterday. All main sectors, however, presented some undertones with equity markets bolstered by trading announcements and bid situations. Following Hanson Trust's overnight offer for United Gas, a subsidiary of Pioneer Concrete Services of Australia announced its intention to make a cash bid for Mixconcrete.

Heading the list of companies reporting preliminary trading statements were FT Industrial Ordinary share index constituents Thorn EMI and Distillers. Both made good headway, before closing below the best, but the effect on the index was countered by weakness in Bowater. This stemmed from a report that the group was contemplating the closure of a Canadian mill. Dowry was another blue chip to feature brightly after annual results, while London and Midland Industrials stood out among the lesser lights.

The overall volume of business in equities continued to disappoint. This, more than any

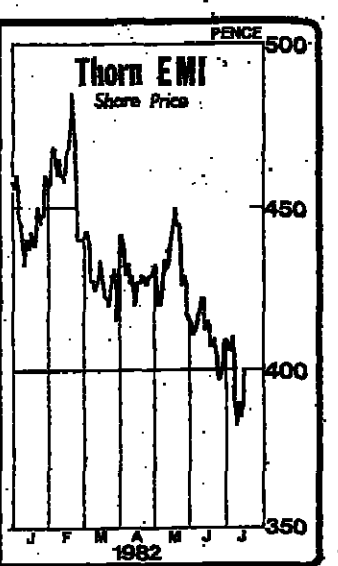
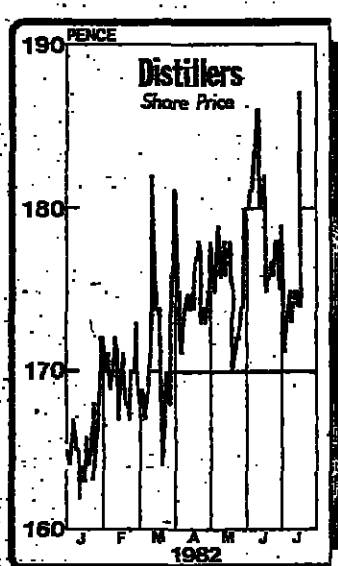
other influence, was responsible for the index losing an early gain of about a point and showing a small loss around noon; the close was a net 2.5 up at 556.4.

Gilt-edged investors ignored yesterday's slightly easier than yesterday's, favouring hopes of lower U.S. interest rates and the chance of another small cut next month in UK clearing bank base rates. The latest U.S. industrial production figures appeared to support U.S. bond prices which augmented London's firmness. Gains of 1 occurred throughout the list with the recently exhausted short tap, 250-paid Treasury Convertible 121 per cent 1986, gaining that much to 304. The longer-dated Exchequer 134 per cent 1992, at 1031, was among a few stocks to rise 1.

Insurance dull

Insurers succumbed to end-of-account profit-taking. Lloyds Brokers reported a fall on bid hopes, led the retreat with Sedgwick closing 7 down at 167p and C. E. Heath 6 cheaper at 357p. The liquidation of speculative positions in the absence of the rounded bid from Allianz left Eagle Star 6 lower at 359p. Elsewhere in Composites, General Accident gave up 4 to 296p and Reynolds relinquished 3 to 342p. Baxters Life fell 5 for a two-day decline of 13 at 272p on fears ahead of today's new business figures.

Still reflecting publicity given to a broker's adverse circular, the major clearing banks continued easier. Falls were limited



to 6, as in NatWest at 432p. Preliminary profits in excess of market estimates and an unexpected dividend increase prompted an active trade in Distillers which advanced 13 to 167p after 188p. Arthur Bell rose 4 to 174p in sympathy. Leading Breweries retained a slightly firmer bias with Arthur Guinness a penny dearer at 86p. Elsewhere, E. R. Bulmer continued to respond to the excellent full-year figures and improved 18 for a two-day gain of 44 to 478p.

Miticoncrete jumped 63 to 178p on the cash offer worth 155p per share from Pioneer Concrete Holdings and highlighted an otherwise unimpressive Building sector. Occasional investment demand lifted Benford Machinery 4 to 54p while Phoenix Timber also gained 4 to 60p. Among Chemicals, Fisons continued and put on 8 more to 380p.

Institutional investors continued to shy away from leading Shares which finished a shade easier for choice. Preliminary results from Great Universal were much as expected and the A held at 476p. Secondary counters again had little to commend them. Asprey were marked 1 higher at 414p following the increased annual profits and dividend accompanied by a 300 per cent scrip issue. Time Products made further progress on recovery hopes and firmed a penny for a two-day gain of 5 at 34p, but 4-1/2 issues turned dull with falls of 2 common to Home Charm, 165p, and A. G. Stanley, 51p.

Thorn EMI below best

Preliminary profits at the top end of the range and the absence of the much-rumoured rights issue prompted a good rise in recently unsettled Thorn EMI, which touched 433p before closing 10 up on 402p. Elsewhere in Electronics, Eurotherm responded to the increased interim dividend and sharply higher first-half profits with a jump of 22 to 442p, after 448p. SCL drawing strength from recent contract wins, added 6 more to 150p, while Henry Wigfall hardened 5 to 107p and Fidelity Radio improved 3

to 53p. Profit-taking after the satisfactory results saw Jones Street retreat from an initial firm level of 100p to end a net 2 cheaper at 94p.

Movements in response to company trading statements helped to enliven an otherwise drab trading session in Engineers. G. M. Firth, reflecting the return to profitable trading, advanced 13 to 150p, while Bradshaw rose 7 to 128p and Howden Group 5 to 138p following satisfactory preliminary figures. Symonds hardened a penny to 12p on the annual results, while GEA International responded to the encouraging tenor of the chairman's statement with a gain of 3 to 74p. Senior Engineering, in contrast, eased a penny to 26p, sentiment being unimpressed by the proposed closure of the Darlington works operated by its subsidiary, Phoenix Tubeman. Among the leaders, John Brown rallied 34 to 50p and GKN 2 to 143p, but T1 remained on offer at 98p.

Yields held close to the overnight positions after yet another featureless session. Down to 8p following annual results in line with market expectations, Unigate earned to close a net penny up at 84p.

United Gas up on bid

Pittlington came on offer among the miscellaneous industrial leaders, falling 9 to 193p after comment on the annual report. Bowater were also dull, ending 7 off at 193p, after 190p. The lack of support from Glaxo, however, surged forward again to touch an all-time peak of 800p before closing a net 3 dearer on balance at 798p, with sentiment still buoyed by a broker's upgraded profits forecast, this in turn, led to a further sympathetic gain of 7 to 296p in Bechem. United Gas Industries stood out with a jump of 40 to 140p on counter-bid hopes in the wake of the surprise 125p per share cash offer from Hanson Trust. London and Midland Industrials advanced 9 to 88p, after 81p, following better-than-expected annual results, while an investment recommendation lifted Rollis Brothers and E.S.A. 5 to

14p. A dull market of late on the profit warning, Granada "A" rallied 6 to 189p, while investment demand prompted a rise of 14 to 257p in AGC Research. Diploma found renewed support at 168p, up 8, but Christie-Tyler were marked down 2 to 22p, after 21p, on the dividend omission and near-50m loss for the year.

Trident TV "A" were briskly traded and touched 74p before settling for a net gain of 5 at 75p, after a bid by the Hearst group at 11p to be heard later this month. Adverse comment resulted in renewed dullness among holiday tour operators and Horizon eased 3 to 170p, while Intasun shed a couple of pence at 113p.

Down to 152p immediately in front of the announcement, Dowry rallied strongly following better-than-expected annual earnings and closed 9 up on balance at a 1982 peak of 144p. In contrast, Lucas continued to give up more to 151p, while Dunlop eased a couple of pence to 64p. Distributors featured Henlys which jumped 9 for a two-day gain of 32 at 86p on renewed speculative demand.

Halved interim profits from Associated Newspapers proved no worse than feared and the shares eased 3 to 175p in yet quiet trading. Daily Mail "A" advanced 6 to 252p, while Wallage gained 6 to 250p, while CRA, 170p, and Western Mining, 161p, both closed 4 to the good, and MCM Holdings rose 3 to 157p. Demand for Traded Options continued to be strong with only 1,042 deals were taken out, the lowest so far this month. Calls totalling a meagre 757, of which recently popular Imperial Group accounted for 141. Only 285 puts were struck.

Rises and falls yesterday

British Shares: 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900, 1899, 1898, 1897, 1896, 1895, 1894, 1893, 1892, 1891, 1890, 1889, 1888, 1887, 1886, 1885, 1884, 1883, 1882, 1881, 1880, 1879, 1878, 1877, 1876, 1875, 1874, 1873, 1872, 1871, 1870, 1869, 1868, 1867, 1866, 1865, 1864, 1863, 1862, 1861, 1860, 1859, 1858, 1857, 1856, 1855, 1854, 1853, 1852, 1851, 1850, 1849, 1848, 1847, 1846, 1845, 1844, 1843, 1842, 1841, 1840, 1839, 1838, 1837, 1836, 1835, 1834, 1833, 1832, 1831, 1830, 1829, 1828, 1827, 1826, 1825, 1824, 1823, 1822, 1821, 1820, 1819, 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CURRENCIES and MONEY

Dollar nervous

The dollar was little changed in this foreign exchange trading. Figures for U.S. industrial production in June were in line with market expectations, and had little impact. Attention continued to centre on the weekly money supply figures to be announced today, which are expected to show a large rise, although the wider range of market estimates, ranging from \$40 to \$100bn, added to the quiet, nervous conditions.

Sterling traded within a fairly narrow base, failing to gain any benefit from fears of disruptions to oil supplies because of the conflict between Iraq and Iran.

DOLLAR — Trade-weighted index (Bank of England) 121.3 against 121.3 on Wednesday, and 100.0 six months ago. Three-month Treasury bill 11.80 per cent (12.14 per cent six months ago). Annual inflation 6.7 per cent (6.5 per cent previous month). The dollar rose to DM 2.4955 from DM 2.4940 against the D-mark, and to Ffr 6.9225 from Ffr 6.9220 against the Swiss franc. On the other hand, it was unchanged at ¥256.10 in terms of the Japanese yen, and fell to SwFr 2.1235 from SwFr 2.1275 against the Swiss franc.

STERLING — Trade-weighted index 91.0 against 91.5 at noon, in the morning, and at the previous close, and 90.6 six months ago. Three-month interbank 12.1 per cent (15.7 per cent six months ago). Annual inflation 9.5 per cent (9.4 per cent previous month). The pound fell 30 points to \$1,730.00 in quiet foreign exchange trading. It opened at \$1,725.50, the highest level of the day, and fell to \$1,715.10, the lowest, in the afternoon. Sterling fell to DM 2.4950 from DM 2.4940, and to SwFr 2.1235 from SwFr 2.1275, but rose to Ffr 6.9225 from Ffr 6.9220.

D-MARK — EMS member (weakest). Trade-weighted index was unchanged at 124.2 against 121.7 six months ago, and the French franc to month interbank 9.475 per cent (10.50 per cent six months ago). Annual inflation 5.8 per cent (5.3 per cent previous month). The Deutsche Mark declined against most major currencies at the Frankfurt fixing. The Bundesbank sold \$13.8m when the dollar rose to DM 2.4970 from DM 2.4955 at the fixing. Sterling improved to DM 2.4940 from DM 2.4950, and the Swiss franc to DM 1.1732 from DM 1.1731. On the other hand, the French franc fell to DM 37.970 per 100 francs from DM 38.010. Nervousness about the conflict in the Middle East and future U.S. interest rate trends ahead of this week's money supply figures kept the market cautious.

FRENCH FRANC — EMS member (central position). Trade-weighted index 73.5 against 73.6 on Wednesday, and 50.2 six months ago. Three-month interbank 12.1 per cent (15.7 per cent six months ago). Annual inflation 13.8 per cent (12.9 per cent previous month). The French franc weakened against the dollar at the Paris fixing, but was unchanged against the D-mark, and improved slightly against the Swiss franc. The dollar rose to Ffr 6.9415 from Ffr 6.9410, and sterling to Ffr 11.9685 from Ffr 11.9680. The D-mark was unchanged at Ffr 2.7795, but the Swiss franc fell to Ffr 3.2815 from Ffr 3.2870.

ITALIAN LIRA — EMS member (strongest). Trade-weighted index 53.6 against 53.5 on Wednesday, and 55.3 six months ago. Three-month interbank 20.1 per cent (21.1 per cent six months ago). Annual inflation 15.2 per cent (15.5 per cent previous month). The lira recorded mixed changes at the Milan fixing, losing ground to the dollar and Japanese yen, but improving against sterling, the D-mark and Swiss franc. The U.S. currency rose to L1,394.95 from L1,394.45, and the yen to L1,345 from L1,343. Sterling fell to L2,404.10 from L2,404.60, and the Swiss franc to L854.78 from L855.90. Within the EMS the D-mark eased to L553.78 from L553.80, and the French franc to L201.03 from L201.12.

THE POUND SPOT AND FORWARD

July 15	Day's spread	Close	One month	% Three months	% Six months
U.S.	1.7150-1.7200	1.7200-1.7210	0.23-0.33c	-1.06-1.08-1.10c	-2.56
Canada	1.2760-1.2800	1.2760-1.2770	0.73-0.83c	-4.30-4.32-4.34c	-2.56
Norway	4.22-4.24	4.23-4.24	11-14c	11-14c	3.17
Denmark	81.60-82.20	81.80-81.90	12-22c	-2.64-2.66-2.68c	-2.63
Sweden	14.22-14.80	14.22-14.80	11-20c	-1.52-1.54-1.56c	-2.83
Finland	1.2440-1.2520	1.2440-1.2450	0.50-0.60c	-3.88-3.90-3.92c	-5.81
W. Ger.	2.4940-2.4960	2.4940-2.4950	11-20c	-3.48-3.50-3.52c	-3.81
Portugal	145.75-147.00	146.20-146.70	75-25c	-13.52-13.54-13.56c	-13.11
Spain	152.70-154.30	154.00-154.20	125-150c	-8.50-8.52-8.54c	-9.52
Italy	208.20-210.00	208.20-210.00	11-20c	-7.51-7.53-7.55c	-7.22
Norway	10.50-11.00	10.50-11.00	11-20c	-6.21-6.23-6.25c	-4.13
France	11.92-11.98	11.94-11.95	23c	-2.51-2.53-2.55c	-3.26
Sweden	10.50-10.84	10.50-10.80	11-20c	-2.27-2.29-2.31c	-2.22
Japan	320.30-325.00	320.30-325.00	12-20c	-3.53-3.55-3.57c	-3.94
Austria	3.40-3.50	3.40-3.50	3-2c	-9.03-9.05-9.07c	7.96

THE DOLLAR SPOT AND FORWARD

July 15	Day's spread	Close	One month	% Three months	% Six months
U.K.	1.7150-1.7200	1.7200-1.7210	0.23-0.33c	-1.06-1.08-1.10c	-2.56
Ireland	1.2760-1.2800	1.2760-1.2770	0.73-0.83c	-4.30-4.32-4.34c	-2.56
Canada	1.2440-1.2520	1.2440-1.2450	0.50-0.60c	-3.88-3.90-3.92c	-5.81
Norway	10.50-11.00	10.50-11.00	11-20c	-6.21-6.23-6.25c	-4.13
Denmark	81.60-82.20	81.80-81.90	12-22c	-2.64-2.66-2.68c	-2.63
Sweden	14.22-14.80	14.22-14.80	11-20c	-1.52-1.54-1.56c	-2.83
Finland	1.2440-1.2520	1.2440-1.2450	0.50-0.60c	-3.88-3.90-3.92c	-5.81
W. Ger.	2.4940-2.4960	2.4940-2.4950	11-20c	-3.48-3.50-3.52c	-3.81
Portugal	145.75-147.00	146.20-146.70	75-25c	-13.52-13.54-13.56c	-13.11
Spain	152.70-154.30	154.00-154.20	125-150c	-8.50-8.52-8.54c	-9.52
Italy	208.20-210.00	208.20-210.00	11-20c	-7.51-7.53-7.55c	-7.22
Norway	10.50-11.00	10.50-11.00	11-20c	-6.21-6.23-6.25c	-4.13
France	11.92-11.98	11.94-11.95	23c	-2.51-2.53-2.55c	-3.26
Sweden	10.50-10.84	10.50-10.80	11-20c	-2.27-2.29-2.31c	-2.22
Japan	320.30-325.00	320.30-325.00	12-20c	-3.53-3.55-3.57c	-3.94
Austria	3.40-3.50	3.40-3.50	3-2c	-9.03-9.05-9.07c	7.96

CURRENCY MOVEMENTS

July 15	Bank of England	Morgan Guaranty	Change
Sterling	91.0	91.5	+0.5
U.S. dollar	121.3	121.3	0.0
Canadian dollar	127.6	127.6	0.0
Australian dollar	114.6	114.6	0.0
Belgian franc	81.8	81.8	0.0
Dutch guilder	124.2	124.2	0.0
French franc	119.4	119.4	0.0
German mark	73.5	73.5	0.0
Italian lira	53.6	53.6	0.0
Japanese yen	256.1	256.1	0.0
Swiss franc	2.1235	2.1235	0.0

Based on trade-weighted changes from Washington agreement December, 1971. Bank of England index (base value 1975=100).

OTHER CURRENCIES

Ang de for	Divergence limit %	Hong Kong Dollar	Great British Pound	U.S. Dollar	Japanese Yen	Swiss Franc	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar
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EMS EUROPEAN CURRENCY UNIT RATES

ECU	Central rates	July 15	% change from central rate	% change from previous day	Divergence limit
Belgian franc	44.3604	44.3604	+0.28	+1.5001	
Dutch guilder	3.7603	3.7603	-0.97	-1.5001	
French franc	6.5596	6.5596	+1.34	+1.0888	
German mark	1.9363	1.9363	-0.58	-1.3940	
Italian lira	1,936.27	1,936.27	+1.13	+1.5004	
Spanish peseta	166.639	166.639	-0.87	-1.5001	
Portuguese escudo	200.482	200.482	-2.16	-2.1389	

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

July 15	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1.0000	1.7211	4.4953	256.10	119.35	3.6533	4.7555	259.99	2.1777	81.85
U.S. Dollar	0.5811	1.0000	2.4960	146.05	6.9435	2.1235	2.7688	129.44	1.8655	47.57
Deutsche Mark	0.2335	0.4011	1.0000	103.6	3.7811	0.8505	1.1028	568.6	0.5077	19.06
Japanese Yen	0.2335	0.4011	0.7950	100.0	2.712	0.8292	1.075	644.6	0.4943	18.5
French Franc	0.837	1.440	3.596	368.8	1.0	3.058	3.994	2008	1.832	68.62
Swiss Franc	0.874	1.471	1.176	120.6	3.270	1.0	1.296	636.8	0.598	22.41
Dutch Guilder	0.211	0.365	0.933	93.03	2.823	0.771	1.0	506.7	0.467	17.39
Italian Lira	0.419	0.717	1.790	183.6	4.978	1.532	1.974	1000	0.907	34.12
Canada Dollar	0.458	0.790	1.973	202.3	5.497	1.678	2.175	1102	1	37.60
Belgian Franc	1.222	2.102	5.247	538.2	14.59	4.462	5.785	2931	2.660	100

FT LONDON INTERBANK FIXING (11.00 a.m. JULY 15)

3 months U.S. dollars	5 months U.S. dollars	6 months U.S. dollars
bid 14.78 offer 15	bid 15.14 offer 15.15	bid 15.14 offer 15.15

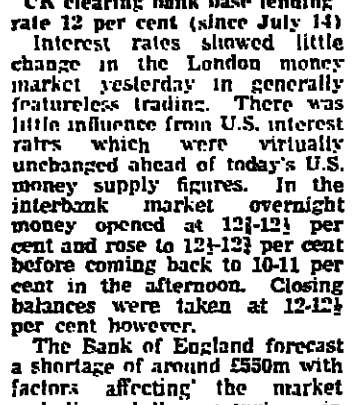
EURO-CURRENCY INTEREST RATES (Market closing rates)

July 15	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-Mark	French Franc	Italian Lira	Belgian Franc	Yen	Danish Krone
Short term	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2
7 days notice	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2
One month	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2
Three months	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2
Six months	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2
One year	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2

SDR linked deposits: one month 12 1/2-13 1/2 per cent; three months 12 1/2-13 1/2 per cent; six months 12 1/2-13 1/2 per cent; one year 12 1/2-13 1/2 per cent. ECU linked deposits: one month 12 1/2-13 1/2 per cent; three months 12 1/2-13 1/2 per cent; six months 12 1/2-13 1/2 per cent; one year 12 1/2-13 1/2 per cent. Asian & (including rates in Singapore): one month 12 1/2-13 1/2 per cent; three months 12 1/2-13 1/2 per cent; six months 12 1/2-13 1/2 per cent; one year 12 1/2-13 1/2 per cent. Long-term Eurodollar: two years 15 1/2-16 1/2 per cent; three years 15 1/2-16 1/2 per cent; four years 15 1/2-16 1/2 per cent; five years 15 1/2-16 1/2 per cent; nominal closing rates. Short-term rates are call for U.S. dollars, Canadian dollars and Japanese yen; others two days' notice. The following rates were quoted for London dollar certificates of deposit: one month 13 1/2-14 1/2 per cent; three months 14 1/2-15 1/2 per cent; six months 14 1/2-15 1/2 per cent; one year 14 1/2-15 1/2 per cent.

MONEY MARKETS

UK rates show little change



The Bank of England forecast a shortage of around £500m with factors affecting the market including: bills maturing in official hands and a net take up of Treasury bills — £115m. Exchequer transactions — £380m and a rise in the note circulation of £30m. The bank gave assistance in the morning of £458m, comprising purchases of £25m of eligible bank bills in hand 1 (up to 14 days) at 12 1/2 per cent and

in hand 2 (15-33 days), £10m of Treasury bills, £5m of local authority bills and £74m of eligible bank bills, all at 12 per cent. In hand 3 (34-63 days) it bought £145m of eligible bank bills at 11 1/2 per cent and in hand 4 (64-84 days) £194m of eligible bank bills at 11 1/2 per cent. The bank gave further help in

EUROCURRENCIES

Eurodollars steady

Euro-dollar rates were mostly unchanged yesterday. Some periods did show very modest increases but the mood of the market was reflected in uncertainty as to how interest rates were likely to move in the immediate future. Money supply figures due for release today will reflect the expected 'July budget' with estimates ranging from a \$40 to \$100bn increase. Much of this will already have been discounted but there was little activity yesterday as the market awaited today's figures. There may also be some hesitancy ahead of next Tuesday's speech by Mr Paul Volcker, U.S. Treasury secretary, which should provide some enlightenment on U.S. medium term policy. Elsewhere, European interest rates showed little change in featureless trading and quotations in the forward market barely moved.

MONEY RATES

NEW YORK	July 15 1982
Prime rate	16 1/2
Fed funds (lunch-hmm)	12 1/2-13 1/2
Treasury bills (13-week)	11.80
Treasury bills (26-week)	12.12

GERMANY	July 15 1982
Overnight rate	9.00
One month	9.00
Three months	9.00
Six months	9.00

FRANCE	July 15 1982
Overnight rate	14.75
One month	15.00
Three months	14.625
Six months	14.625

JAPAN	July 15 1982
Discount rate	5.5
Call (unconditional)	4.00-4.25
Bill discount (three-month)	7.25-7.50

LONDON MONEY RATES

July 15 1982	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-Mark	French Franc	Italian Lira	Belgian Franc	Yen	Danish Krone
Overnight	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2
One month	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2
Three months	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2
Six months	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2
One year	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2

DISCOUNT

July 15 1982	Discount	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-Mark	French Franc	Italian Lira	Belgian Franc	Yen	Danish Krone
Overnight	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	8 1/2-9 1/2	1-1 1/2	8 1/2-9 1/2	14 1/2-15 1/2	17 1/2-18 1/2	14 1/2-15 1/2	7 1/2-8 1/2	14 1/2-15 1/2

INSURANCE & OVERSEAS MANAGED FUNDS

[illegible][illegible][illegible][illegible][illegible]

Aurivest (Jersey) Ltd.	
Hill St., Douglas, Isle of Man	0624 23914
Copper Trust	JCL1.97 T262-0.24 —
S&S Trust Funds (G.L.)	
10 Whit St., St. Helier, Jersey (C.I.)	0534 72494
S&S Gilt Fund (F)	98.0 94.00 15.40
S&S Income Fund (F)	98.0 94.00 15.40
S&S Jersey Fund (F)	98.0 94.00 15.40
S&S Germany Fund (F)	98.0 94.00 15.40
Prices on July 14. Next lists July 21.	
Oakley Pacific Holdings N.V.	
Minimis Management Co. N.V., Curacao.	N.A.
NAV per share July 12. \$72.25.	
Oakley Pacific Hldgs. (Seaboard) N.V.	
Minimis Management Co. N.V., Curacao.	N.A.
NAV per share July 12. \$52.74.	
Lyndal Group	
New St., St. Helier, Jersey.	0534 37333

[illegible]

Co. S	1,675	1,199	
Property	195	204	+0.2
Debt	6,270	6,576	+0.5
Internal Management	2,328	2,382	+1.2
Other	8,990	4,310	-85.5
Equity	1,969	1,969	0
De. S	3,245	3,408	+5.0

E. Tyrrall & Co. (Jersey) Ltd.			
Box 426, St. Helier, Jersey, C.I.			
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London Invest. Fd. Mgmt. Co.	S.A. Lux.
London & Continental Bankers Ltd.	
Throgmorton Ave., London E.C.2	01-638 6111
Scott Invest. Fund	61.50

Union-Investment-Gesellschaft mBH	
Postfach 16767, D 6008 Frankfurt 16.	
EMIS 15	16.25
EMIS 16	49.25
EMIS 17	49.25
EMIS 18	37.00

C.A. Financial Management Ltd.	
Essex Street, London, WC2.	01-353 6045

Starbush Fund Mgmt. Intl. Ltd.			
34 Hill St, Mt. Steller, Jersey	0534	36261	
Starbush Corp 74110.9	111.1	—	8.01
S. Warburg & Co.			
25 Greenwich Street, E22			01-600-4555
Int'l. July 14	73.25	73.25	
Int'l. July 15	73.25	73.25	4.67
Int'l. July 16	73.25	73.25	—
Int'l. July 17	73.25	73.25	—
Int'l. July 18	73.25	73.25	—
Int'l. July 19	73.25	73.25	—
Int'l. July 20	73.25	73.25	—
Int'l. July 21	73.25	73.25	—
Int'l. July 22	73.25	73.25	—
Int'l. July 23	73.25	73.25	—
Int'l. July 24	73.25	73.25	—
Int'l. July 25	73.25	73.25	—
Int'l. July 26	73.25	73.25	—
Int'l. July 27	73.25	73.25	—
Int'l. July 28	73.25	73.25	—
Int'l. July 29	73.25	73.25	—
Int'l. July 30	73.25	73.25	—
Int'l. July 31	73.25	73.25	—
Int'l. Aug 1	73.25	73.25	—
Int'l. Aug 2	73.25	73.25	—
Int'l. Aug 3	73.25	73.25	—
Int'l. Aug 4	73.25	73.25	—
Int'l. Aug 5	73.25	73.25	—
Int'l. Aug 6	73.25	73.25	—
Int'l. Aug 7	73.25	73.25	—
Int'l. Aug 8	73.25	73.25	—
Int'l. Aug 9	73.25	73.25	—
Int'l. Aug 10	73.25	73.25	—
Int'l. Aug 11	73.25	73.25	—
Int'l. Aug 12	73.25	73.25	—
Int'l. Aug 13	73.25	73.25	—
Int'l. Aug 14	73.25	73.25	—
Int'l. Aug 15	73.25	73.25	—
Int'l. Aug 16	73.25	73.25	—
Int'l. Aug 17	73.25	73.25	—
Int'l. Aug 18	73.25	73.25	—
Int'l. Aug 19	73.25	73.25	—
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Int'l. Aug 22	73.25	73.25	—
Int'l. Aug 23	73.25	73.25	—
Int'l. Aug 24	73.25	73.25	—
Int'l. Aug 25	73.25	73.25	—
Int'l. Aug 26	73.25	73.25	—
Int'l. Aug 27	73.25	73.25	—
Int'l. Aug 28	73.25	73.25	—
Int'l. Aug 29	73.25	73.25	—
Int'l. Aug 30	73.25	73.25	—
Int'l. Aug 31	73.25	73.25	—
Int'l. Sep 1	73.25	73.25	—
Int'l. Sep 2	73.25	73.25	—
Int'l. Sep 3	73.25	73.25	—
Int'l. Sep 4	73.25	73.25	—
Int'l. Sep 5	73.25	73.25	—
Int'l. Sep 6	73.25	73.25	—
Int'l. Sep 7	73.25	73.25	—
Int'l. Sep 8	73.25	73.25	—
Int'l. Sep 9	73.25	73.25	—
Int'l. Sep 10	73.25	73.25	—
Int'l. Sep 11	73.25	73.25	—
Int'l. Sep 12	73.25	73.25	—
Int'l. Sep 13	73.25	73.25	—
Int'l. Sep 14	73.25	73.25	—
Int'l. Sep 15	73.25	73.25	—
Int'l. Sep 16	73.25	73.25	—
Int'l. Sep 17	73.25	73.25	—
Int'l. Sep 18	73.25	73.25	—
Int'l. Sep 19	73.25	73.25	—
Int'l. Sep 20	73.25	73.25	—
Int'l. Sep 21	73.25	73.25	—
Int'l. Sep 22	73.25	73.25	—
Int'l. Sep 23	73.25	73.25	—
Int'l. Sep 24	73.25	73.25	—
Int'l. Sep 25	73.25	73.25	—
Int'l. Sep 26	73.25	73.25	—
Int'l. Sep 27	73.25	73.25	—
Int'l. Sep 28	73.25	73.25	—
Int'l. Sep 29	73.25	73.25	—
Int'l. Sep 30	73.25	73.25	—
Int'l. Oct 1	73.25	73.25	—
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Int'l. Feb 4	73.25	73.25	—
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Int'l. Feb 30	73.25	73.25	—
Int'l. Mar 1	73.25	73.25	—
Int'l. Mar 2	73.25	73.25	—
Int'l. Mar 3	73.25	73.25	—
Int'l. Mar 4	73.25	73.25	—
Int'l. Mar 5	73.25	73.25	—
Int'l. Mar 6	73.25	73.25	—
Int'l. Mar 7	73.25	73.25	—
Int'l. Mar 8	73.25	73.25	—
Int'l. Mar 9	73.25	73.25	—
Int'l. Mar 10	73.25	73.25	—
Int'l. Mar 11	73.25	73.25	—
Int'l. Mar 12	73.25	73.25	—
Int'l. Mar 13	73.25	73.25	—
Int'l. Mar 14	73.25	73.25	—
Int'l. Mar 15	73.25	73.25	—
Int'l. Mar 16	73.25	73.25	—
Int'l. Mar 17	73.25	73.25	—
Int'l. Mar 18	73.25	73.25	—
Int'l. Mar 19	73.25	73.25	—
Int'l. Mar 20	73.25	73.25	—
Int'l. Mar 21	73.25	73.25	—
Int'l. Mar 22	73.25	73.25	—
Int'l. Mar 23	73.25	73.25	—
Int'l. Mar 24	73.25	73.25	—
Int'l. Mar 25	73.25	73.25	—
Int'l. Mar 26	73.25	73.25	—
Int'l. Mar 27	73.25	73.25	—
Int'l. Mar 28	73.25	73.25	—
Int'l. Mar 29	73.25	73.25	—
Int'l. Mar 30	73.25	73.25	—
Int'l. Mar 31	73.25	73.25	—
Int'l. Apr 1	73.25	73.25	—
Int'l. Apr 2	73.25	73.25	—
Int'l. Apr 3	73.25	73.25	—
Int'l. Apr 4	73.25	73.25	—
Int'l. Apr 5	73.25	73.25	—
Int'l. Apr 6	73.25	73.25	—
Int'l. Apr 7	73.25	73.25	—
Int'l. Apr 8	73.25	73.25	—
Int'l. Apr 9	73.25	73.25	—
Int'l. Apr 10	73.25	73.25	—
Int'l. Apr 11	73.25	73.25	—
Int'l. Apr 12	73.25	73.25	—
Int'l. Apr 13	73.25	73.25	—
Int'l. Apr 14	73.25	73.25	—
Int'l. Apr 15	73.25	73.25	—
Int'l. Apr 16	73.25	73.25	—
Int'l. Apr 17	73.25	73.25	—
Int'l. Apr 18	73.25	73.25	—
Int'l. Apr 19	73.25	73.25	—
Int'l. Apr 20	73.25	73.25	—
Int'l. Apr 21	73.25	73.25	—
Int'l. Apr 22	73.25	73.25	—
Int'l. Apr 23	73.25	73.25	—
Int'l. Apr 24	73.25	73.25	—
Int'l. Apr 25	73.25	73.25	—
Int'l. Apr 26	73.25	73.25	—
Int'l. Apr 27	73.25	73.25	—
Int'l. Apr 28	73.25	73.25	—
Int'l. Apr 29	73.25	73.25	—
Int'l. Apr 30			

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